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The story isn't complete without





2021 LAS VEGAS PERSPECTIVE

Volume: Forty-One

August 13, 2021

Last year, Southern Nevada's economy was among the hardest hit by the COVID-19 pandemic. Now, the importance of building a stronger, more diversified regional economy is clearer than ever. The thoughtful information and analysis provided by Las Vegas Perspective will help guide our community as we continue to recover from the devastating impacts of the pandemic.

The theme for our 41st annual event and publication is "Our Next Evolution: From Resilient to Unstoppable." With this theme in mind, our speakers, commentary, and data will focus on innovation and new opportunities for our region in a post-COVID economy.

During our annual event and throughout this book, you will receive a comprehensive overview of the market as it stands today and expert opinions about the future. In the pages that follow, you can find valuable data on community, education, healthcare, business, real estate, tourism, and more.

In addition to our publication and event, LVGEA's efforts to deliver valuable economic insight will continue year-round. We will provide you with a quarterly newsletter—the *Perspective Update*—with refreshed data that dives deeper into community and economic issues throughout the year.

Our *Perspective* event would not be possible without the generous contributions of community partners and businesses. The sponsor companies comprising LVGEA's Perspective Council made this valuable publication possible and intently oversaw the research and thoughtful analysis contained in it.

Within these pages, we hope you find a diversity of perspectives on the story of our marketplace to help you make informed decisions as you go about your business and community life. Together, we can make Southern Nevada unstoppable.

Sincerely,

Jonas Peterson

President and CEO, LVGEA

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ABOUT THE LVGEA



The Las Vegas Global Economic Alliance (LVGEA) is a public-private partnership dedicated to developing the economies of Las Vegas, Clark County, Henderson, North Las Vegas, Boulder City, and Mesquite through regional cooperation, global trade, and global connectivity. We are the economic and community development resource for the Greater Las Vegas region.

Vision: To help our residents thrive in a global economy by fostering a more prosperous, diverse, and connected regional economy.

Mission: To grow the economy in Southern Nevada through connectivity, community development and aggressive business recruitment, retention and outreach.

STRATEGIC IMPERATIVES:

- Lead, Facilitate, and Steward
 Regional Economic Development
- Strengthen Nevada's Business Environment Through Policy, Planning, and Research
- Advance Communications Strategies that Positively Impact Economic and Community Development
- Maintain Organizational Excellence



LVGEA PERSPECTIVE COUNCIL MEMBERS

ABC 13

These days, keeping your business open and running can be challenging. Here at ABC 13, we're ready to help and assist you with your advertising needs. From scripting, to shooting, to state-of-the-art digital and commercial production, our experienced award-winning team can help you position your brand as a real-time solution for your customers. We will help craft the right message to get you results and get noticed. Please contact us today. You'll be glad you did. For more information, please visit KTNV.com/ABOUTUS

KTNV-TV, Las Vegas' ABC affiliate, is home to 13 Action News, The Morning Blend and KTNV.com. Part of the E.W. Scripps Company (NYSE: SSP), we have served Southern Nevada for over 60 years. KTNV is committed to serving our community.

APPLIED ANALYSIS

The Applied Analysis group of companies is based in Nevada and provides a wide range of research and analysis services. Applied Analysis performs a number of consultation services, including economic analysis, financial analysis services, market analysis, public policy analysis, hospitality and gaming consulting, litigation support and expert analysis, and information technology and web-based solutions. MyResearcher is our comprehensive data tracking and information reporting web application that provides users access to information that matters most. SalesTraq, our residential listing and research firm, maintains a catalogue of over 28,000 floor plans in Nevada and New Mexico and provides web-based research capability for the residential sector. Discovery Nevada, an Applied Analysis company, conducts opinion polling and consumer sentiment analysis. To put it simply, we are a solutions resource. Our future is branded by the success of our clients and the quality of our professionals. Our commitment lies therein.

COX COMMUNICATIONS

Cox Communications is the largest division of Cox Enterprises, a family-owned business founded in 1898 by Governor James M. Cox. Drawing from our family beginnings, meaningful moments of human connection are the driving force underlying every aspect of our business, from internet connectivity to applications and services, to our customer service philosophies. Cox is dedicated to empowering others to build a better future and embraces inclusion, diversity, and equity in products, people, suppliers, and communities, celebrating the qualities that make each unique.

As the largest private telecom company in America, Cox proudly serves six million homes and businesses across 18 states. The commercial division of Cox Communications, Cox Business, provides connectivity, cloud, and data security services for more than 355,000 small and regional businesses nationwide, including health care providers; K–12 and higher education; financial institutions; and federal, state and local government organizations. Through its wholesale division, Cox serves top-tier wireless and wireline telecommunications carriers throughout the U.S.

NEVADA STATE BANK

Nevada State Bank is a full service bank offering a complete range of consumer, private and business banking services with branches statewide. Founded in 1959, Nevada State Bank has been the bank of choice for many Nevadans for more than 60 years. Our personalized attention means we work hard to understand your financial needs so we can offer a complete suite of products and services customized to fit your household and business. We offer complimentary resources tailored to Nevada businesses—visit www.NevadaSmallBusiness.com to access the annual Small Business Survey, monthly economic briefings, expert articles and more. Learn how we can open the door to your future at www.nsbank.com. Nevada State Bank is a division of Zions Bancorporation, N.A. which is included in the S&P 500 and NASDAQ Financial 100 indices (NASDAQ: ZION).

SWITCH INC.

Switch, Inc. (NYSE: SWCH) is the independent leader in exascale data center ecosystems, edge data center designs, industry-leading telecommunications solutions and next-generation technology innovation. Switch Founder and CEO Rob Roy has developed more than 750 issued and pending patent claims covering data center designs that have manifested into the company's world-renowned data centers and technology solutions.

We innovate to sustainably progress the digital foundation of the connected world with a focus on enterprise-class and emerging hybrid cloud solutions. The Switch PRIMES, located in Las Vegas and Tahoe/Reno, Nevada; Grand Rapids, Michigan; and Atlanta, Georgia, are the world's most powerful exascale data center campus ecosystems with low latency to major U.S. markets.

Visit switch.com for more information.

WELLS FARGO & COMPANY

Wells Fargo & Company (NYSE: WFC) is a diversified, community-based financial services company with \$1.9 trillion in assets. Wells Fargo's vision is to satisfy our customers' financial needs and help them succeed financially. Founded in 1852 and headquartered in San Francisco, Wells Fargo provides banking, investment and mortgage products and services, as well as consumer and commercial finance, through 7,400 locations, more than 13,000 ATMs, the internet (wellsfargo.com) and mobile banking, and has offices in 32 countries and territories to support customers who conduct business in the global economy. With approximately 260,000 team members, Wells Fargo serves one in three households in the United States. Wells Fargo & Company was ranked No. 29 on Fortune's 2019 rankings of America's largest corporations. News, insights and perspectives from Wells Fargo are also available at Wells Fargo Stories.

Additional information may be found at www.wellsfargo.com | Twitter: @WellsFargo.

KEY SOUTHERN NEVADA INDICATOR HIGHLIGHTS

	2019	2020	CHANGE
DEMOGRAPHICS			
Population	2,325,800	2,376,700	2.2% 🛦
Driver's License Surrenders (newcomers)	69,300	44,900	-35.2% ▼
Share of Newcomers from California	36.1%	38.5%	2.4% ▲
COMMUNITY			
Average Temperature (degrees)	69.5°	71.5°	2.9% ▲
Cost of Living (100 equals national average)	103.6	104.9	1.3% ▲
Cost of Housing (100 equals national average)	118.3	110.2	-6.8% ▼
EDUCATION			
University of Nevada, Las Vegas (UNLV) Enrollment	31,200	31,100	-0.3% ▼
College of Southern Nevada (CSN) Enrollment	35,900	31,600	-12.0% ▼
Nevada State College (NSC) Enrollment	5,600	7,300	30.4% ▲
BUSINESS			
Employment (establishment-based)	1,037,200	909,100	-12.3% ▼
Unemployment Rate	4.1%	14.9%	10.8%
Nevada General Fund Revenues (in thousands)	\$4,287,500	\$4,077,200	-4.9% ▼
Taxable Retail Sales (in thousands)	\$47,552,000	\$41,430,800	-12.9% ▼
Air Cargo Activity (in thousand lbs.)	264,300	240,400	-9.0% ▼
REAL ESTATE			
Annual New Home Sales (units)	9,820	9,840	0.2% ▲
Annual Resale Home Sales (units)	45,800	42,700	-6.8% ▼
Annual Total Home Sales (units)	55,700	52,500	-5.7% ▼
Median New Home Price (per unit)	\$374,900	\$370,500	-1.2% ▼
Median Resale Home Price (per unit)	\$280,000	\$313,000	11.8%
Housing Building Permits (units)	14,400	15,100	4.9% ▲
Industrial Market Demand (absorption in sf)	5,747,300	4,561,200	-20.6% ▼
Office Market Demand (absorption in sf)	1,175,800	-755,300	N/M
Retail Market Demand (absorption in sf)	671,300	173,200	-74.2% ▼
Industrial Market Vacancy	6.7%	7.3%	0.6% ▲
Office Market Vacancy	14.4%	16.3%	1.9% ▲
Retail Market Vacancy	7.0%	7.2%	0.2% ▲
Commercial Building Permit Value (in thousands)	\$1,684,200	\$1,693,900	0.6% ▲
TOURISM			
Visitor Volume	42,524,000	19,031,000	-55.2% ▼
Convention Attendance	6,649,100	N/A	N/A
Number of Hotel Rooms	150,300	145,300	-3.3% ▼
McCarran International Airport Passenger Volume	51,537,600	22,201,500	-56.9% ▼
Clark County Gross Gaming Revenues (in thousands)	\$10,355,700	\$6,540,600	-36.8% ▼

Notes: See detailed reporting in the sections that follow for individual sources and assumptions. N/M denotes change not meaningful. N/A denotes data not available.

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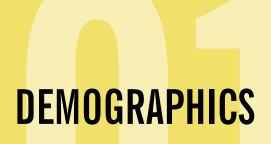


Switch innovates to sustainably progress the digital foundation of the connected world with a focus on enterprise class, emerging hybrid cloud technology solutions.

Recognized as the independent world-leader in exascale data center ecosystems, edge data center designs, industry-leading telecommunications solutions and next-generation technology innovation, Switch is proud to call Nevada home.

We love Nevada and our clients do, too. Visit **switch.com/LVGEA** to learn the benefits of moving your data infrastructure to Nevada today.







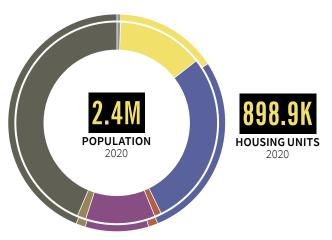
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POPULATION

	POPULATION		HOUSING UNITS	
	2019	2020	2019	2020
JURISDICTION TOTALS				
Boulder City	16,398	16,505	7,107	7,142
City of Henderson	321,781	330,367	132,141	135,321
City of Las Vegas	661,824	670,701	251,475	253,695
Mesquite	24,136	25,556	10,800	11,162
City of North Las Vegas	258,638	264,828	84,152	86,295
Unincorporated Rural	33,430	33,945	12,346	12,462
Unincorporated Urban	1,009,590	1,034,781	388,229	392,867
TOTAL	2,325,797	2,376,683	886,250	898,944
SHARE OF TOTAL				
Boulder City	0.7%	0.7%	0.8%	0.8%
City of Henderson	13.8%	13.9%	14.9%	15.1%
City of Las Vegas	28.5%	28.2%	28.4%	28.2%
Mesquite	1.0%	1.1%	1.2%	1.2%
City of North Las Vegas	11.1%	11.1%	9.5%	9.6%
Unincorporated Rural	1.4%	1.4%	1.4%	1.4%
Unincorporated Urban	43.4%	43.5%	43.8%	43.7%
TOTAL	100.0%	100.0%	100.0%	100.0%
ANNUAL GROWTH				
Boulder City	1.8%	0.7%	1.2%	0.5%
City of Henderson	2.3%	2.7%	2.7%	2.4%
City of Las Vegas	1.4%	1.3%	1.0%	0.9%
Mesquite	5.6%	5.9%	2.8%	3.4%
City of North Las Vegas	2.6%	2.4%	2.4%	2.5%
Unincorporated Rural	1.2%	1.5%	1.7%	0.9%
Unincorporated Urban	1.7%	2.5%	1.8%	1.2%
TOTAL	1.8%	2.2%	1.7%	1.4%

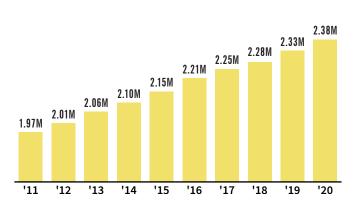
DND	ULATION GROWTH		
	Top 10 Fastest Growing MSAs (2019 vs. 2020)		
1	Austin, TX		
2	Phoenix, AZ		
3	Raleigh, NC 2.0%		
4	Las Vegas, NV		
5	Charlotte, NC		
6	Jacksonville, FL		
7	San Antonio, TX 1.6%		
8	Dallas, TX 1.6%		
9	Nashville, TN 1.4%		
10	Tampa, FL 1.4%		
Source: United States Census Bureau. Note: Based on metropolitan areas with population of one million or more. National estimates vary from			

Source: Clark County Comprehensive Planning. Note: Housing units reflect built inventory regardless of occupancy status.



Note: Inner ring represents share of 2020 population, outer ring represents share of 2020 housing units.

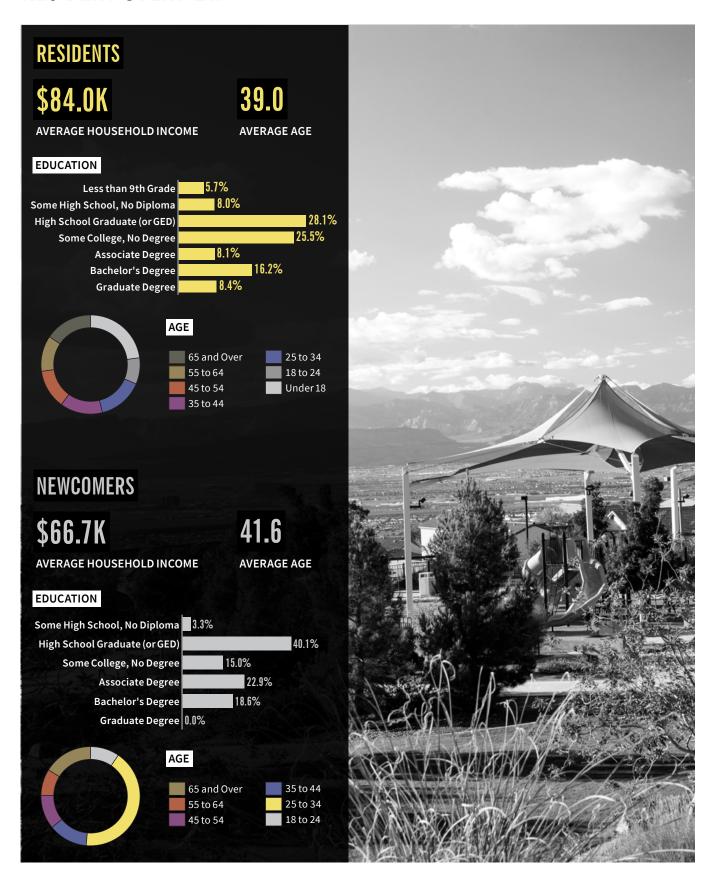
CLARK COUNTY POPULATION TREND



local demographers.

Source: Clark County Comprehensive Planning.

RESIDENT OVERVIEW



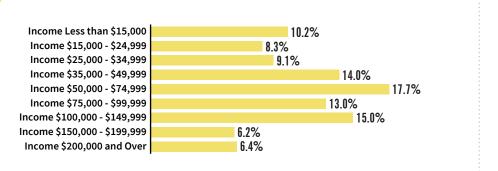
RESIDENT PROFILE

HOUSEHOLD INCOME DISTRIBUTION

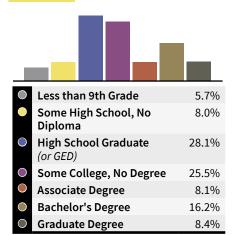
\$84,017

\$61,943

MEDIAN HOUSEHOLD INCOME



EDUCATION



GENDER

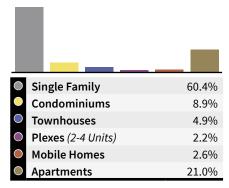
Male	49.9%
Female	50.1%
Male/Female Ratio	1.00

POLITICAL AFFILIATION

(Voter Registration)

Democratic	38.5%
Republican	27.2%
Non-partisan	26.3%
Libertarian	0.9%
Independent American	4.4%
Other	2.7%

HOUSING UNIT TYPES



MARITAL STATUS

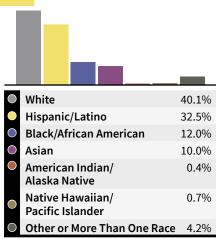
Never Married	35.3%
Married, Spouse Present	39.9%
Married, Spouse Absent	5.7%
Widowed	5.0%
Divorced	14.0%

PERSONS PER HOUSEHOLD

PER HOUSEHOLD	
1	25.1%
2	31.2%
3	16.5%
4	12.9%
5	7.6%
6	3.8%
7 or More	2.9%

AVERAGE PERSONS

RACE



AGE

39.0 AVERAGE AGE	38.3 MEDIAN AGE
Under 18	23.0%
18 to 24	8.6%

Under 18	23.0%
18 to 24	8.6%
25 to 34	14.6%
35 to 44	13.9%
45 to 54	12.9%
55 to 64	11.8%
65 and Over	15.3%

NEWCOMER PROFILE

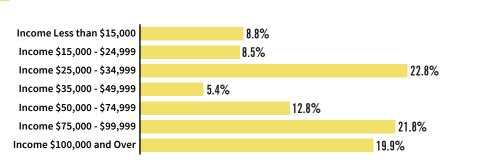
HOUSEHOLD INCOME DISTRIBUTION

\$66,692

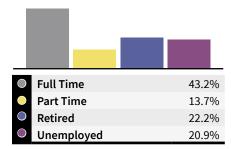
AVERAGE HOUSEHOLD INCOME

\$58,895

MEDIAN HOUSEHOLD INCOME



EMPLOYMENT STATUS



MARI	TAL ST	TATUS
------	--------	--------------

Never Married	73.0%
Married, Spouse Present	14.6%
Married, Spouse Absent	1.3%
Widowed	1.8%
Divorced	9.2%

CHILDREN PER HOUSEHOLD (UNDER 18)

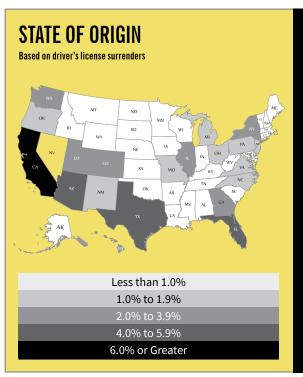
0	83.4%
1	12.7%
2	0.0%
3	0.0%
4 or More	3.9%

EDUCATION OF ADULTS (25+)

Some High School, No Diploma	3.3%
High School Graduate (or GED)	40.1%
Some College, No Degree	15.0%
Associate Degree	22.9%
Bachelor's Degree	18.6%
Graduate Degree	0.0%

AGE OF ADULTS

41.6	32.7
AVERAGE AGE	MEDIAN AGE
18 to 24	9.5%
25 to 34	42.1%
35 to 44	12.8%
45 to 54	11.1%
55 to 64	8.5%
65 and Over	16.0%



TOP 5	
1	California 17,273 38.5%
2	Florida 2,476 5.5%
3	Texas 1,966 4.4%
4	Arizona 1,944 4.3%
5	Washington 1,704 3.8%
Source: Motor Ve	Nevada Department of chicles.

ECONOMIC ANALYSIS

FINANCIAL ANALYSIS/ADVISORY SERVICES

HOSPITALITY/GAMING CONSULTING

INFORMATION TECHNOLOGY/WEB-BASED SOLUTIONS

LITIGATION SUPPORT/EXPERT ANALYSIS

MARKET ANALYSIS

OPINION POLLING/CONSUMER SENTIMENT ANALYSIS

PUBLIC POLICY ANALYSIS





RETIREE PROFILE

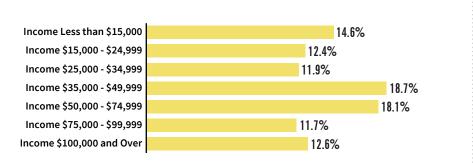
HOUSEHOLD INCOME DISTRIBUTION

\$55,882

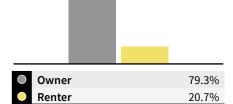
AVERAGE HOUSEHOLD INCOME

\$43,894

MEDIAN HOUSEHOLD INCOME



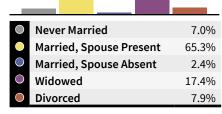
OWNERS VS. RENTERS



LENGTH OF RESIDENCE

Newcomer	6.3%
1 Year or Longer	93.7%

MARITAL STATUS



TYPE OF HOME

1	_	
4		
\bigcirc	Single Family	77.8%
	Multi-Family	19.9%
\circ	Plex (2-4 Units)	0.5%
0	Mobile Home	1.8%

PERSONS PER HOUSEHOLD

(PERSONS)	JSIZE
1	36.1%
2	54.9%
3	4.3%
4	2.5%
5 or More	2.3%

GENDER

Male	46.1%
Female	53.9%
Male/Female Ratio	0.86



HOUSING PROFILE

HOME SALES AND PRICING

	2016	2017	2018	2019	2020
NUMBER OF HOME SALES					
New	7,934	8,739	9,944	9,816	9,842
Resale	46,911	49,232	47,875	45,841	42,698
TOTAL	54,845	57,971	57,819	55,657	52,540
DISTRIBUTION OF HOME SAL	ES				
New	14.5%	15.1%	17.2%	17.6%	18.7%
Resale	85.5%	84.9%	82.8%	82.4%	81.3%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%
MEDIAN SALES PRICE - FOR 1	MEDIAN SALES PRICE - FOR THE YEAR				
New	\$325,478	\$349,512	\$383,714	\$387,506	\$378,382
Resale	\$199,900	\$226,000	\$258,500	\$273,500	\$298,000
MEDIAN SALES PRICE - IN DECEMBER OF EACH YEAR					
New	\$340,067	\$379,990	\$410,000	\$374,944	\$370,478
Resale	\$202,000	\$238,000	\$260,000	\$280,000	\$313,000

Source: SalesTraq.

OWNER/RENTER PROFILE

TYPE OF HOME

	OWN	RENT
Single Family	84.8%	31.5%
Apartment/Condo/Townhouse	11.8%	61.9%
Plex (2-4 Units)	0.2%	4.6%
Mobile Home	3.1%	2.0%

HOUSEHOLD INCOME

AVERAGE HOUSEHOLD INCOME
\$87,777 Owner
\$56,390 Renter

MEDIAN HOUSEHOLD INCOME \$77,495_{Owner} \$45,355_{Renter}

	OWN	RENT
Income Less than \$15,000	8.3%	12.9%
Income \$15,000 - \$24,999	5.2%	13.1%
Income \$25,000 - \$34,999	6.6%	13.0%
Income \$35,000 - \$49,999	12.8%	16.0%
Income \$50,000 - \$74,999	15.8%	20.5%
Income \$75,000 - \$99,999	13.4%	12.5%
Income \$100,000 and Over	38.0%	12.0%

MARITAL STATUS

	OWN	RENT
Never Married	31.1%	42.5%
Married, Spouse Present	45.2%	30.8%
Married, Spouse Absent	4.4%	8.0%
Widowed	6.3%	2.9%
Divorced	13.0%	15.8%

LENGTH OF RESIDENCE

	OWN	RENT
Newcomer	1.3%	3.0%
1 Year or Longer	98.7%	97.0%

PERSONS PER HOUSEHOLD

	OWN	RENT
1	21.1%	31.5%
2	33.8%	26.9%
3	16.3%	16.7%
4	14.9%	9.6%
5 or More	13.8%	15.4%

:	AVG. HOUSEHOLD SIZE (PERSONS)
	2.8 Owner
	2.6 Renter

LATINO PROFILE

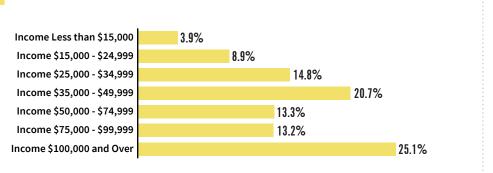
HOUSEHOLD INCOME DISTRIBUTION

\$67,970

AVERAGE HOUSEHOLD INC.

\$53,096

MEDIAN HOUSEHOLD INCOM



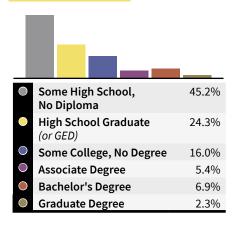
AGE OF ADULTS

42.0	38.7
AVERAGE AGE	MEDIAN AGE
18 to 24	16.6%
25 to 34	23.2%
35 to 44	19.7%
45 to 54	18.1%
55 to 64	10.9%
65 and Over	11.4%

MARITAL STATUS

Never Married	55.0%
Married, Spouse Present	34.8%
Married, Spouse Absent	1.9%
Widowed	1.6%
Divorced	6.7%

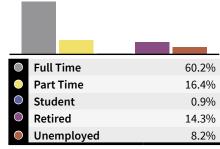
EDUCATION OF ADULTS



GENDER

Male	50.6%
Female	49.4%
Male/Female Ratio	1.02

EMPLOYMENT STATUS

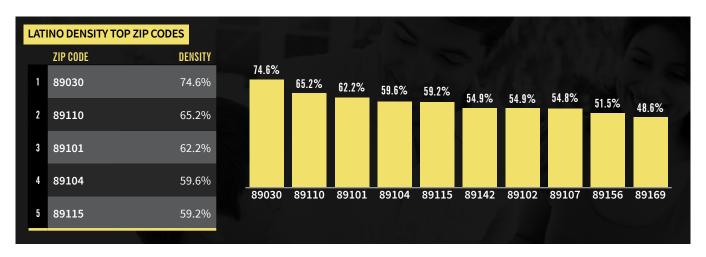


OWNERS VS. RENTERS

Owner	55.2%
Renter	44.8%

LENGTH OF RESIDENCE

Newcomer	6.4%
1 Year or Longer	93.6%

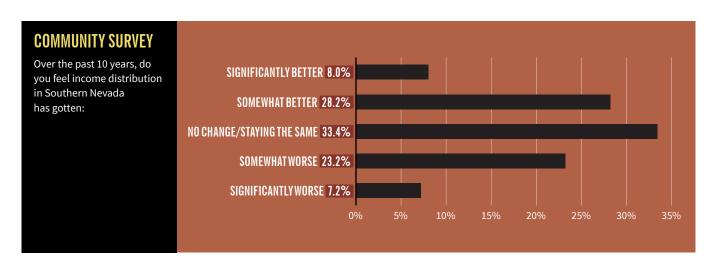


POPULATION SUMMARY BY ZIP CODE

	89002	89005	89011	89012	89014	89015	89018	89019	89021	89027	89029
Population (No. of Residents)	38,425	16,505	37,424	36,607	42,773	42,658	1,353	2,907	3,609	21,956	10,932
AGE			, ,	, ,			,		, ,	,	
Under 18	24.5%	15.3%	23.8%	20.2%	19.8%	22.4%	11.7%	20.8%	29.9%	20.4%	12.6%
18 to 24	8.6%	6.7%	7.2%	7.8%	8.9%	8.5%	11.0%	6.7%	9.5%	6.4%	4.6%
25 to 34	13.6%	10.1%	14.0%	11.7%	17.2%	13.5%	19.7%	11.8%	11.9%	9.1%	8.1%
35 to 44	13.6%	8.4%	15.3%	12.3%	14.5%	12.1%	15.3%	13.0%	10.6%	8.0%	7.7%
45 to 54	14.1%	10.8%	12.9%	14.2%	12.4%	12.3%	14.7%	12.3%	11.4%	8.4%	8.9%
55 to 64	12.0%	16.7%	12.6%	12.4%	12.5%	13.4%	13.5%	15.8%	12.5%	13.6%	17.6%
65 and Over	13.7%	32.0%	14.0%	21.5%	14.6%	17.7%	14.2%	19.7%	14.2%	34.0%	40.6%
Average Age	38.2	48.9	39.2	42.9	39.6	40.4	44.3	43.0	35.9	45.4	51.8
Median Age	37.5	53.9	39.4	44.1	38.5	39.6	46.9	44.7	31.8	49.0	59.4
EDUCATION	5115						1010		52.5		
Less than 9th Grade	1.3%	1.4%	3.0%	1.5%	2.7%	2.8%	3.1%	3.6%	0.7%	4.1%	2.3%
Some High School, No Diploma	4.8%	3.8%	5.6%	2.8%	4.2%	9.6%	12.7%	13.6%	6.0%	8.3%	10.2%
High School Graduate (or GED)	28.6%	28.3%	25.8%	20.2%	27.4%	36.3%	33.7%	34.6%	27.9%	28.5%	36.5%
Some College, No Degree	28.8%	26.9%	27.7%	25.3%	27.7%	25.6%	27.9%	20.5%	34.6%	29.3%	27.7%
Associate Degree	9.6%	7.8%	8.4%	11.0%	8.3%	8.5%	5.6%	5.3%	10.3%	7.2%	8.3%
Bachelor's Degree	16.0%	18.2%	17.5%	24.2%	18.9%	10.8%	12.7%	15.9%	11.0%	14.3%	10.1%
Graduate Degree	11.0%	13.7%	12.0%	15.1%	10.8%	6.4%	4.2%	6.5%	9.5%	8.2%	4.9%
RACE	221070	2011 70	22.070	201270	20.070	01.70	.,2,0	0.0 70	3.370	01270	110 70
White	67.6%	84.4%	50.1%	63.5%	51.1%	60.4%	57.6%	58.0%	84.7%	65.1%	72.3%
Hispanic/Latino	18.0%	9.1%	24.0%	15.4%	25.1%	22.9%	22.4%	20.6%	10.4%	28.8%	16.0%
Black/African American	3.7%	1.1%	8.9%	5.7%	9.7%	7.2%	11.0%	4.5%	0.3%	1.4%	3.8%
Asian	5.0%	1.4%	10.6%	9.6%	7.6%	3.8%	2.4%	11.5%	0.8%	2.0%	2.5%
American Indian/Alaska Native	0.6%	0.9%	0.6%	0.4%	0.4%	0.8%	1.1%	0.8%	0.5%	0.9%	1.0%
Native Hawaiian/Pacific Islander	0.5%	0.3%	0.4%	0.7%	0.8%	0.6%	0.8%	0.4%	0.7%	0.3%	0.5%
Other or More Than One Race	4.6%	2.9%	5.5%	4.8%	5.2%	4.3%	4.8%	4.1%	2.7%	1.5%	3.9%
EMPLOYMENT STATUS		2.0 70	0.0 70		5.270			270	270	2.0 70	0.070
Employed	60.4%	46.3%	61.0%	60.1%	64.4%	52.9%	23.9%	65.8%	50.0%	39.0%	31.6%
Not in Labor Force	35.9%	50.3%	36.2%	36.9%	31.2%	42.2%	69.4%	32.1%	46.8%	58.4%	63.4%
Unemployed	3.7%	3.4%	2.9%	3.0%	4.4%	4.9%	6.7%	2.0%	3.2%	2.6%	5.0%
Unemployment Rate	5.8%	6.9%	4.5%	4.8%	6.4%	8.6%	21.8%	3.0%	6.0%	6.2%	13.7%
MARITAL STATUS	0.070	0.0 70			0.170	0.070	22,070	0.070	0.070	01270	2011 70
Never Married	27.6%	23.1%	28.7%	26.2%	37.7%	30.0%	36.5%	31.3%	22.9%	18.2%	22.1%
Married, Spouse Present	50.3%	51.0%	45.5%	51.7%	37.1%	42.3%	32.6%	41.5%	61.1%	52.5%	37.4%
Married, Spouse Absent	4.6%	2.5%	4.3%	3.1%	4.5%	4.9%	10.2%	9.8%	3.5%	5.4%	4.6%
Widowed	4.1%	8.3%	5.2%	6.0%	3.3%	6.2%	6.6%	5.3%	2.8%	10.4%	12.0%
Divorced	13.5%	15.1%	16.3%	13.0%	17.5%	16.6%	14.2%	12.1%	9.7%	13.6%	23.8%
POLITICAL AFFILIATION (VOTER REGISTA		201270	20,070	2010 70	21.1070	201070	211270	12,12,70	311 70	201070	201070
Democratic	26.7%	23.9%	32.0%	31.1%	37.8%	32.0%	19.6%	24.8%	9.9%	23.7%	23.3%
Republican	41.5%	47.3%	33.2%	36.2%	27.9%	34.7%	46.2%	39.1%	68.8%	42.4%	39.8%
Non-partisan	23.7%	20.6%	26.5%	24.7%	26.0%	25.0%	24.5%	25.7%	15.5%	26.7%	29.7%
Libertarian	0.9%	1.1%	1.0%	0.9%	1.0%	1.0%	1.4%	0.9%	0.7%	0.5%	0.8%
Independent American	5.2%	5.5%	4.5%	4.9%	4.6%	4.9%	6.1%	6.8%	3.4%	5.0%	5.4%
Other	2.1%	1.6%	2.8%	2.2%	2.7%	2.4%	2.3%	2.7%	1.7%	1.6%	1.0%
GENDER	2.2.0	_,,,,	_,,,,	_12,3	_,,,,,	_,,,,	=10 70	_,,,,,	=1.70	_,,,,	2.0 70
Male	49.3%	49.6%	49.6%	49.0%	49.3%	49.5%	68.9%	49.0%	50.9%	49.0%	50.1%
Female	50.7%	50.4%	50.4%	51.0%	50.7%	50.5%	31.1%	51.0%	49.1%	51.0%	49.9%
	0.97		0.99	0.96			2.21				1.00
Male/Female Ratio	0.97	0.98	0.99	0.96	0.97	0.98	2.21	0.96	1.04	0.96	1.00

HOUSEHOLD SUMMARY BY ZIP CODE

	89002	89005	89011	89012	89014	89015	89018	89019	89021	89027	89029
TOTAL HOUSING UNITS											
Single Family	11,170	4,343	10,062	10,224	8,263	11,497	154	436	942	4,780	1,584
Condominiums	-	523	1,046	661	1,854	443	-	-	-	1,604	1,141
Townhouses	1,118	368	1,673	1,051	988	561	-	-	-	2,039	670
Plexes (2-4 Units)	1	254	103	-	86	374	11	9	4	86	-
Mobile Homes	308	1,241	151	-	20	488	484	563	146	210	1
Apartments	1,101	413	2,481	3,136	6,726	2,910	-	436	-	644	1,651
Total Housing Units	13,698	7,142	15,516	15,072	17,937	16,273	649	1,444	1,092	9,363	5,047
HOUSING UNIT DISTRIBUTION											
Single Family	81.5%	60.8%	64.8%	67.8%	46.1%	70.7%	23.7%	30.2%	86.3%	51.1%	31.4%
Condominiums	0.0%	7.3%	6.7%	4.4%	10.3%	2.7%	0.0%	0.0%	0.0%	17.1%	22.6%
Townhouses	8.2%	5.2%	10.8%	7.0%	5.5%	3.4%	0.0%	0.0%	0.0%	21.8%	13.3%
Plexes (2-4 Units)	0.0%	3.6%	0.7%	0.0%	0.5%	2.3%	1.7%	0.6%	0.4%	0.9%	0.0%
Mobile Homes	2.2%	17.4%	1.0%	0.0%	0.1%	3.0%	74.6%	39.0%	13.4%	2.2%	0.0%
Apartments	8.0%	5.8%	16.0%	20.8%	37.5%	17.9%	0.0%	30.2%	0.0%	6.9%	32.7%
Total Housing Units	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
HOUSING OCCUPANCY											
Occupied Housing Units	13,178	6,560	14,586	14,499	17,255	15,654	598	1,214	1,050	8,973	4,273
Vacant Housing Units	520	582	930	573	682	619	51	230	42	390	774
Vacancy Rate	3.8%	8.1%	6.0%	3.8%	3.8%	3.8%	7.9%	15.9%	3.8%	4.2%	15.3%
Owner	78.6%	68.9%	68.7%	65.6%	46.2%	63.1%	59.3%	67.2%	82.5%	67.6%	47.0%
Renter	21.4%	31.1%	31.3%	34.4%	53.8%	36.9%	40.7%	32.8%	17.5%	32.4%	53.0%
Avg. Household Size (Persons)	2.91	2.46	2.57	2.52	2.46	2.70	2.26	2.39	3.44	2.43	2.47
HOUSEHOLD INCOME											
Less than \$15,000	5.4%	9.2%	7.1%	6.3%	9.6%	12.4%	6.8%	5.7%	5.1%	8.9%	16.1%
\$15,000 - \$24,999	5.1%	9.9%	5.7%	5.3%	6.6%	9.2%	15.3%	11.7%	3.4%	11.0%	17.2%
\$25,000 - \$34,999	5.1%	8.2%	7.8%	6.2%	10.3%	8.0%	8.3%	8.5%	6.3%	12.4%	13.9%
\$35,000 - \$49,999	11.2%	10.9%	11.5%	10.6%	14.3%	13.1%	14.4%	16.8%	6.9%	18.7%	16.8%
\$50,000 - \$74,999	16.5%	17.2%	19.4%	15.1%	18.5%	19.0%	29.7%	14.4%	13.8%	19.5%	16.5%
\$75,000 - \$99,999	16.5%	12.6%	14.4%	13.3%	13.5%	12.9%	12.9%	12.6%	19.6%	13.7%	8.6%
\$100,000 - \$149,999	21.8%	16.0%	17.3%	20.9%	14.2%	15.2%	7.5%	15.4%	21.6%	10.4%	7.0%
\$150,000 - \$199,999	9.8%	7.1%	7.6%	9.8%	6.6%	5.8%	3.8%	8.3%	17.8%	2.6%	2.1%
\$200,000 and Over	8.6%	8.9%	9.3%	12.5%	6.3%	4.4%	1.3%	6.5%	5.5%	2.9%	1.8%
Avg. Household Income	\$103,607	\$93,467	\$99,823	\$113,951	\$83,922	\$76,217	\$60,939	\$85,801	\$102,480	\$65,609	\$52,207
Median Household Income	\$84,279	\$65,924	\$72,438	\$86,179	\$60,827	\$58,460	\$54,681	\$61,131	\$92,722	\$49,031	\$37,280

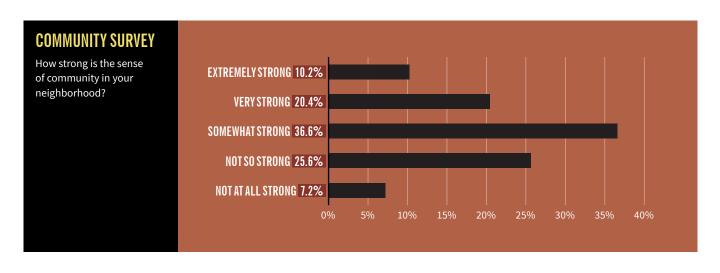


POPULATION SUMMARY BY ZIP CODE

	89030	89031	89032	89040	89044	89046	89052	89054	89074	89081	89084
Population (No. of Residents)	56,289	73,842	48,262	4,023	27,454	437	62,576	102	55,749	39,622	32,752
AGE	30,203	13,042	70,202	7,023	21,757	751	02,310	102	33,143	33,022	32,132
Under 18	32.4%	26.1%	26.1%	25.4%	18.1%	7.5%	18.7%	26.7%	17.8%	30.3%	25.6%
	10.9%	9.4%	9.6%	7.7%			7.0%		8.0%		
18 to 24 25 to 34	15.7%		15.6%		5.5%	4.1%		6.9%		9.6% 16.9%	7.7% 12.7%
25 to 44	12.7%	15.7% 14.2%	13.1%	10.7% 9.2%	7.6% 11.7%	5.6% 6.1%	11.1% 12.5%	10.0% 17.1%	14.5% 13.2%	16.1%	14.9%
45 to 54	11.3%	13.4%	12.5%	10.1%	12.4%	9.2%	13.4%	15.8%	13.2%	12.0%	12.3%
55 to 64 65 and Over	8.2%	10.8%	11.1%	12.5%	15.6%	19.8%	13.5%	11.2%	14.3%	7.9%	11.4%
	8.7%	10.5%	12.1%	24.3%	29.1%	47.7%	23.9%	12.4%	19.0%	7.2%	15.4%
Average Age	32.6	36.0	36.3	39.8	47.1	58.4	44.4	38.5	42.6	32.7	38.6
Median Age	30.0	34.9	34.7	37.3	51.7	65.6	46.5	40.3	42.5	31.7	38.6
EDUCATION	22.40/			4.00/	1.00/		1.00/	2.00/	2.10/	2 =2/	2 =2/
Less than 9th Grade	22.4%	4.3%	6.6%	1.9%	1.0%	1.4%	1.2%	0.6%	2.1%	3.7%	2.5%
Some High School, No Diploma	23.4%	7.0%	10.5%	8.7%	1.7%	10.6%	3.0%	3.7%	3.6%	9.0%	5.3%
High School Graduate (or GED)	31.8%	31.0%	35.8%	33.0%	19.0%	49.5%	20.4%	16.7%	24.5%	30.6%	19.7%
Some College, No Degree	15.0%	29.0%	24.6%	34.2%	26.3%	19.4%	24.0%	26.7%	27.5%	26.9%	29.3%
Associate Degree	3.3%	9.5%	7.9%	7.5%	8.3%	8.6%	9.6%	6.8%	8.1%	9.2%	11.5%
Bachelor's Degree	3.1%	13.3%	10.8%	7.7%	28.8%	6.5%	25.1%	28.0%	21.0%	14.6%	19.6%
Graduate Degree	1.0%	6.0%	3.9%	7.0%	15.0%	4.0%	16.8%	17.4%	13.2%	5.8%	12.0%
RACE											
White	7.5%	32.0%	20.3%	80.4%	58.8%	75.6%	59.8%	55.8%	60.3%	23.1%	38.1%
Hispanic/Latino	74.6%	32.8%	39.2%	15.5%	11.5%	11.8%	14.4%	10.0%	18.0%	35.2%	21.3%
Black/African American	15.0%	21.5%	28.9%	0.3%	5.6%	3.9%	6.0%	7.8%	7.3%	25.6%	20.1%
Asian	1.1%	7.0%	6.2%	0.4%	18.0%	4.3%	13.8%	20.2%	8.2%	9.9%	14.9%
American Indian/Alaska Native	0.4%	0.3%	0.4%	0.7%	0.5%	0.8%	0.3%	0.0%	0.4%	0.4%	0.3%
Native Hawaiian/Pacific Islander	0.2%	1.0%	0.9%	0.2%	0.3%	0.1%	0.6%	0.0%	0.7%	1.3%	0.8%
Other or More Than One Race	1.3%	5.4%	4.2%	2.5%	5.3%	3.4%	5.0%	6.2%	5.1%	4.5%	4.5%
EMPLOYMENT STATUS											
Employed	53.7%	63.3%	62.2%	46.2%	48.9%	65.8%	53.5%	69.4%	64.5%	63.9%	59.7%
Not in Labor Force	42.0%	32.4%	34.8%	51.5%	49.5%	34.2%	44.0%	27.6%	33.2%	31.3%	38.1%
Unemployed	4.4%	4.3%	3.0%	2.3%	1.6%	0.0%	2.5%	3.1%	2.3%	4.8%	2.2%
Unemployment Rate	7.6%	6.5%	4.6%	4.8%	3.2%	0.0%	4.5%	4.2%	3.5%	7.2%	3.7%
MARITAL STATUS											
Never Married	44.5%	33.8%	36.2%	18.2%	16.0%	28.1%	25.9%	19.3%	31.7%	37.0%	29.8%
Married, Spouse Present	31.8%	43.4%	36.3%	54.9%	62.7%	28.3%	51.6%	63.8%	43.2%	39.8%	49.9%
Married, Spouse Absent	8.9%	5.5%	6.4%	4.3%	3.2%	4.6%	3.5%	4.0%	4.3%	6.5%	3.9%
Widowed	4.2%	4.5%	5.3%	8.4%	6.1%	19.2%	5.8%	3.2%	6.2%	2.4%	6.0%
Divorced	10.6%	12.8%	15.7%	14.2%	11.9%	19.8%	13.2%	9.6%	14.7%	14.3%	10.4%
POLITICAL AFFILIATION (VOTER REGISTRA	ATION)										
Democratic	55.7%	44.5%	52.0%	14.8%	31.4%	20.2%	31.5%	40.4%	35.5%	46.6%	40.6%
Republican	9.2%	22.8%	16.1%	58.0%	35.9%	40.2%	35.6%	44.7%	31.0%	19.2%	26.8%
Non-partisan	27.9%	25.1%	24.8%	20.7%	24.5%	28.1%	25.0%	12.8%	25.5%	26.6%	24.5%
Independent American	0.6%	0.7%	0.6%	0.5%	0.8%	1.1%	0.8%	0.0%	1.0%	0.8%	0.9%
Libertarian	3.2%	4.0%	3.5%	4.7%	5.2%	9.0%	4.9%	2.1%	4.7%	3.8%	4.5%
Other	3.3%	2.9%	2.9%	1.3%	2.1%	1.4%	2.3%	0.0%	2.3%	3.0%	2.7%
GENDER											
GLIVDEN											
		49 3%	48 7%	49 9%	48.6%	53.0%	48 1%	49 7%	48.6%	49.6%	49 0%
Male Female	51.5% 48.5%	49.3% 50.7%	48.7% 51.3%	49.9% 50.1%	48.6% 51.4%	53.0% 47.0%	48.1% 51.9%	49.7% 50.3%	48.6% 51.4%	49.6% 50.4%	49.0% 51.0%

HOUSEHOLD SUMMARY BY ZIP CODE

	89030	89031	89032	89040	89044	89046	89052	89054	89074	89081	89084
TOTAL HOUSING UNITS											
Single Family	8,107	22,012	12,021	890	11,054	97	19,039	12	13,906	10,947	10,051
Condominiums	292	529	782	-	20	-	2,121	-	1,933	402	362
Townhouses	481	825	648	-	1,014	-	946	-	1,774	-	694
Plexes (2-4 Units)	3,348	26	82	50	8	3	100	-	347	-	25
Mobile Homes	777	3	-	595	69	266	-	25	355	3	-
Apartments	2,276	1,436	2,857	67	340	24	4,373	-	4,416	1,816	790
Total Housing Units	15,281	24,831	16,390	1,602	12,505	390	26,579	37	22,731	13,168	11,922
HOUSING UNIT DISTRIBUTION											
Single Family	53.1%	88.6%	73.3%	55.6%	88.4%	24.9%	71.6%	32.4%	61.2%	83.1%	84.3%
Condominiums	1.9%	2.1%	4.8%	0.0%	0.2%	0.0%	8.0%	0.0%	8.5%	3.1%	3.0%
Townhouses	3.1%	3.3%	4.0%	0.0%	8.1%	0.0%	3.6%	0.0%	7.8%	0.0%	5.8%
Plexes (2-4 Units)	21.9%	0.1%	0.5%	3.1%	0.1%	0.8%	0.4%	0.0%	1.5%	0.0%	0.2%
Mobile Homes	5.1%	0.0%	0.0%	37.1%	0.6%	68.2%	0.0%	67.6%	1.6%	0.0%	0.0%
Apartments	14.9%	5.8%	17.4%	4.2%	2.7%	6.2%	16.5%	0.0%	19.4%	13.8%	6.6%
Total Housing Units	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
HOUSING OCCUPANCY											
Occupied Housing Units	14,701	23,888	15,766	1,417	12,029	293	25,569	36	21,869	12,668	11,469
Vacant Housing Units	580	943	624	185	476	97	1,010	1	862	500	453
Vacancy Rate	3.8%	3.8%	3.8%	11.5%	3.8%	24.9%	3.8%	2.7%	3.8%	3.8%	3.8%
Owner	43.0%	73.0%	61.3%	70.5%	84.9%	57.4%	67.3%	85.1%	61.9%	63.0%	72.9%
Renter	57.0%	27.0%	38.7%	29.5%	15.1%	42.6%	32.7%	14.9%	38.1%	37.0%	27.1%
Avg. Household Size (Persons)	3.80	3.09	3.06	2.84	2.28	1.49	2.44	2.83	2.53	3.13	2.86
HOUSEHOLD INCOME											
Less than \$15,000	20.1%	5.3%	10.0%	12.7%	4.5%	15.2%	5.8%	5.6%	5.9%	7.6%	6.2%
\$15,000 - \$24,999	14.4%	5.9%	8.0%	11.5%	5.0%	19.3%	5.1%	2.9%	5.8%	5.1%	3.6%
\$25,000 - \$34,999	14.2%	7.8%	9.1%	7.6%	6.5%	20.0%	6.2%	1.9%	6.2%	8.3%	5.9%
\$35,000 - \$49,999	17.0%	15.5%	14.4%	11.3%	11.0%	12.3%	10.2%	3.8%	12.1%	14.0%	10.1%
\$50,000 - \$74,999	17.5%	21.6%	21.9%	19.3%	13.3%	17.8%	14.9%	6.6%	18.8%	20.4%	17.6%
\$75,000 - \$99,999	7.9%	16.5%	16.1%	15.6%	11.4%	6.5%	12.7%	9.4%	15.1%	16.9%	14.3%
\$100,000 - \$149,999	6.5%	17.7%	14.0%	14.7%	22.0%	3.8%	19.6%	20.0%	17.8%	18.5%	21.6%
\$150,000 - \$199,999	1.5%	6.7%	4.0%	4.5%	12.6%	0.9%	10.1%	17.2%	8.8%	5.1%	11.6%
\$200,000 and Over	1.0%	3.0%	2.5%	2.7%	13.6%	4.2%	15.3%	32.4%	9.5%	4.1%	9.3%
Avg. Household Income	\$47,174	\$80,394	\$70,564	\$69,782	\$120,158	\$53,872	\$123,134		\$101,821	\$82,350	\$106,089
Median Household Income	\$36,154	\$66,485	\$58,464	\$58,611	\$95,640	\$32,806	\$89,316	\$148,082	\$76,605	\$66,962	\$85,557

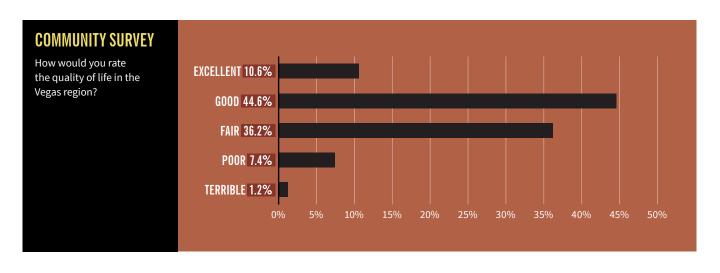


POPULATION SUMMARY BY ZIP CODE

Deputation No. of Residents 3,671 6,678 45,256 41,080 51,624 39,826 30,766 39,330 79,109 6,668 Moder 18 32,696 30,496 24,796 25,296 18,596 22,896 27,696 24,296 25,696 11,496 18 to 24 8,396 9,296 10,196 44,496 7,596 82,296 9,496 9,096 9,096 4,696 35 to 34 17,796 16,496 13,796 11,696 13,796 11,696 13,796 11,796 13,796 11,796 13,796 11,796 13,796 11,796 13,796 11,796 13,796 11,796 13,796 11,796 13,796 11,796 13,796 11,796 13,796 11,796 13,796 11,796 13,796 11,796 12,396 13,296 12,296 12,396 11,096 13,796 15,796 14,194 10,196 12,296 12,296 12,396 11,096 13,796 13,796 11,796 10,896 12,396 13,296 12,296 12,396 11,096 13,796 12,396 13,296 12,296 12,396 11,096 13,796 12,396 13,296 12,296 12,396 11,096 13,796 12,396 13,296 12,296 13,296 12,296 13,296 13,296 12,296 13,296	89104 89106 89107 89108 89109 89110	89104	89103	89102	89101	89086	89085		
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Color of More Than One Race									
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Unemployed 3.0% 3.7% 4.7% 4.4% 3.7% 5.3% 5.8% 4.5% 5.6% 5.1% Unemployment Rate 4.3% 5.8% 9.2% 7.1% 5.5% 8.8% 10.0% 7.4% 8.6% 7.9% MARITAL STATUS Never Married 27.8% 41.6% 49.8% 42.6% 39.2% 39.6% 46.0% 41.0% 38.1% 38.8% 39.0%								• •	
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Married, Spouse Absent 2.5% 8.8% 9.5% 8.6% 7.1% 7.4% 8.7% 5.7% 6.5% 5.8% Widowed 2.9% 4.1% 3.9% 5.9% 5.5% 6.8% 6.3% 5.5% 5.8% 6.1% Divorced 8.6% 8.2% 15.6% 15.5% 15.8% 14.0% 16.3% 15.8% 17.1% 16.1% POLITICAL AFFILIATION (VOTER REGISTRATION) Democratic 31.4% 47.6% 49.2% 43.7% 41.8% 48.9% 58.4% 45.5% 44.5% 31.7% Republican 35.6% 17.5% 12.5% 19.6% 20.6% 16.7% 8.9% 19.9% 20.5% 28.5% Non-partisan 25.5% 26.2% 30.0% 28.2% 29.2% 26.9% 25.1% 26.8% 26.9% 30.7% Independent American 0.8% 0.8% 0.9% 0.9% 0.9% 0.8% 0.5% 0.9% 0.9% 3.5% 2.9% 3.1%									
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	51.6% 50.7% 50.3% 49.7% 55.0% 50.2%	51.6%	51 3%	51.6%	57 9%	49 5%	48.6%		
					1				
Male/Female Ratio 0.95 0.98 1.38 1.07 1.06 1.06 1.03 1.01 0.99 1.22									

HOUSEHOLD SUMMARY BY ZIP CODE

	89085	89086	89101	89102	89103	89104	89106	89107	89108	89109	89110
TOTAL HOUSING UNITS											
Single Family	1,386	1,136	4,172	4,248	4,476	7,297	4,901	9,098	14,772	268	13,880
Condominiums	-	-	1,101	1,047	6,187	241	477	532	2,746	8,207	995
Townhouses	-	116	276	608	1,035	6	101	729	963	75	1,543
Plexes (2-4 Units)	-	-	2,865	251	680	916	1,152	187	1,256	-	785
Mobile Homes	-	-	15	438	2,106	2,140	43	-	187	1	2,178
Apartments	-	1,107	8,411	9,350	7,654	3,286	3,890	2,926	8,741	1,710	4,117
Total Housing Units	1,386	2,359	16,840	15,942	22,138	13,886	10,564	13,472	28,665	10,261	23,498
HOUSING UNIT DISTRIBUTION											
Single Family	100.0%	48.2%	24.8%	26.6%	20.2%	52.5%	46.4%	67.5%	51.5%	2.6%	59.1%
Condominiums	0.0%	0.0%	6.5%	6.6%	27.9%	1.7%	4.5%	3.9%	9.6%	80.0%	4.2%
Townhouses	0.0%	4.9%	1.6%	3.8%	4.7%	0.0%	1.0%	5.4%	3.4%	0.7%	6.6%
Plexes (2-4 Units)	0.0%	0.0%	17.0%	1.6%	3.1%	6.6%	10.9%	1.4%	4.4%	0.0%	3.3%
Mobile Homes	0.0%	0.0%	0.1%	2.7%	9.5%	15.4%	0.4%	0.0%	0.7%	0.0%	9.3%
Apartments	0.0%	46.9%	49.9%	58.7%	34.6%	23.7%	36.8%	21.7%	30.5%	16.7%	17.5%
Total Housing Units	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
HOUSING OCCUPANCY											
Occupied Housing Units	1,333	2,270	15,651	15,336	20,940	13,359	10,162	12,960	27,576	3,460	22,605
Vacant Housing Units	53	89	1,189	606	1,198	527	402	512	1,089	6,801	893
Vacancy Rate	3.8%	3.8%	7.1%	3.8%	5.4%	3.8%	3.8%	3.8%	3.8%	66.3%	3.8%
Owner	82.9%	42.9%	18.8%	29.6%	36.7%	52.5%	34.9%	55.0%	46.6%	37.6%	59.5%
Renter	17.1%	57.1%	81.2%	70.4%	63.3%	47.5%	65.1%	45.0%	53.4%	62.4%	40.5%
Avg. Household Size (Persons)	2.75	2.94	2.78	2.68	2.46	2.97	2.95	3.03	2.86	1.91	3.56
HOUSEHOLD INCOME											
Less than \$15,000	3.7%	7.1%	29.8%	19.1%	13.2%	20.1%	27.9%	15.4%	12.2%	15.2%	12.8%
\$15,000 - \$24,999	1.0%	5.7%	19.9%	13.8%	12.2%	14.4%	13.5%	10.1%	11.2%	8.1%	11.5%
\$25,000 - \$34,999	1.5%	13.5%	13.4%	13.9%	15.0%	12.7%	12.3%	10.3%	11.6%	8.4%	11.7%
\$35,000 - \$49,999	7.8%	13.5%	13.1%	17.1%	18.2%	16.5%	14.8%	19.6%	17.7%	12.7%	16.3%
\$50,000 - \$74,999	18.4%	24.8%	11.5%	14.3%	18.3%	15.0%	13.7%	16.3%	18.3%	12.5%	17.5%
\$75,000 - \$99,999	12.2%	14.8%	5.3%	8.2%	10.8%	9.1%	8.3%	12.5%	13.8%	8.9%	11.6%
\$100,000 - \$149,999	28.0%	16.0%	4.2%	7.6%	8.1%	8.4%	5.7%	10.2%	10.2%	11.8%	11.9%
\$150,000 - \$199,999	20.1%	3.4%	1.6%	3.0%	1.9%	2.4%	1.7%	2.5%	2.9%	6.8%	4.1%
\$200,000 and Over	7.3%	1.2%	1.0%	2.9%	2.3%	1.5%	2.1%	2.9%	2.1%	15.5%	2.7%
Avg. Household Income	\$114,574	\$69,190	\$39,016	\$56,110	\$57,497	\$51,615	\$47,598	\$62,633	\$61,587	\$108,964	\$64,695
Median Household Income	\$110,599	\$59,109	\$25,017	\$37,390	\$42,034	\$37,219	\$31,531	\$45,101	\$47,199	\$59,170	\$47,445

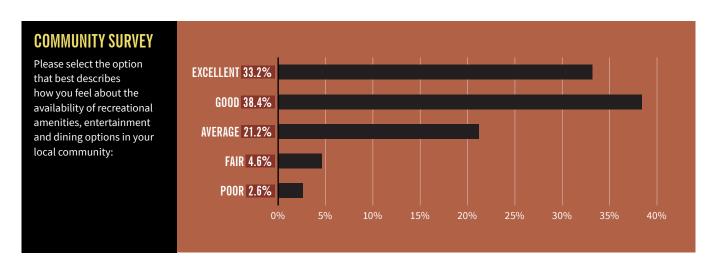


POPULATION SUMMARY BY ZIP CODE

	89113	89115	89117	89118	89119	89120	89121	89122	89123	89124	89128
Population (No. of Residents)	34,803	77,533	57,175	27,433	51,000	26,646	69,534	56,994	63,176	6,891	39,749
AGE	31,003	11,555	31,113	21,133	31,000	20,010	03,331	30,331	03,110	0,031	33,143
Under 18	19.9%	31.9%	16.8%	17.3%	21.4%	17.9%	21.0%	23.3%	17.9%	11.9%	20.5%
18 to 24	7.6%	11.8%	7.7%	8.2%	11.1%	7.7%	7.6%	8.4%	7.8%	13.3%	8.6%
25 to 34	16.4%	16.7%	14.1%	15.7%	15.6%	14.7%	14.0%	13.9%	15.5%	19.8%	13.8%
35 to 44	16.2%	13.5%	13.9%	16.1%	14.9%	12.8%	12.7%	13.5%	15.2%	15.7%	13.3%
45 to 54	13.7%	10.9%	13.4%	14.0%	12.4%	12.9%	12.0%	12.0%	14.1%	15.8%	12.8%
55 to 64	12.0%	8.3%	14.8%	13.3%	11.3%	13.5%	13.0%	11.6%	13.4%	12.4%	13.2%
65 and Over	14.4%	7.0%	19.3%	15.5%	13.4%	20.5%	19.8%	17.2%	16.1%	11.1%	17.7%
Average Age	40.5	31.7	43.3	41.4	38.2	42.9	41.6	39.2	41.4	39.4	40.9
Median Age	40.5	29.5	43.4	41.2	37.3	42.8	41.0	38.3	41.3	36.7	40.6
EDUCATION											
Less than 9th Grade	3.1%	15.5%	2.2%	3.6%	9.4%	4.2%	8.6%	5.7%	2.7%	2.7%	3.4%
Some High School, No Diploma	5.0%	17.4%	6.0%	6.5%	10.0%	7.7%	9.9%	10.5%	4.9%	12.8%	6.2%
High School Graduate (or GED)	25.1%	32.2%	24.6%	29.4%	29.6%	32.3%	35.8%	32.1%	26.3%	34.9%	23.9%
Some College, No Degree	26.4%	21.0%	26.5%	29.9%	26.5%	25.4%	24.4%	27.0%	29.4%	25.5%	26.0%
Associate Degree	9.6%	6.1%	8.4%	8.9%	5.9%	5.8%	5.0%	8.3%	8.6%	5.5%	7.4%
Bachelor's Degree	21.4%	5.0%	21.4%	15.2%	13.5%	16.0%	10.6%	11.6%	19.4%	12.2%	20.1%
Graduate Degree	9.5%	2.7%	11.0%	6.6%	5.2%	8.6%	5.6%	4.9%	8.8%	6.5%	12.9%
RACE	3.370	211 70	121070	0.070	0.270	0.070	0.070		0.070	0.0 70	12.0 / 0
White	40.1%	15.1%	50.6%	37.3%	28.3%	45.1%	36.2%	31.5%	49.7%	46.8%	44.8%
Hispanic/Latino	19.2%	59.2%	18.4%	22.1%	44.2%	35.3%	44.0%	39.7%	21.9%	21.8%	25.5%
Black/African American	9.9%	19.2%	11.3%	18.3%	13.3%	7.9%	10.4%	11.9%	8.8%	17.2%	15.7%
Asian	25.4%	2.6%	14.1%	16.2%	9.3%	6.1%	4.9%	12.0%	13.1%	9.0%	7.6%
American Indian/Alaska Native	0.3%	0.5%	0.5%	0.5%	0.5%	0.4%	0.5%	0.4%	0.5%	0.8%	0.6%
Native Hawaiian/Pacific Islander	0.7%	0.5%	0.5%	1.0%	0.8%	1.0%	0.7%	0.7%	1.1%	0.3%	0.8%
Other or More Than One Race	4.5%	2.8%	4.7%	4.4%	3.6%	4.3%	3.2%	3.8%	4.9%	4.0%	5.1%
EMPLOYMENT STATUS	1.570	2.070	4.1 70	1.170	3.070	1.570	3.270	3.070	4.5 70	1.070	3.170
Employed	68.8%	58.6%	61.3%	64.7%	62.2%	57.1%	55.4%	57.9%	64.7%	24.4%	62.2%
Not in Labor Force	29.0%	35.3%	35.5%	32.0%	32.5%	39.1%	38.8%	36.5%	32.4%	74.9%	34.2%
Unemployed	2.2%	6.1%	3.2%	3.3%	5.3%	3.8%	5.9%	5.6%	2.9%	0.7%	3.5%
Unemployment Rate	3.1%	9.8%	5.0%	4.9%	7.9%	6.3%	9.6%	8.9%	4.3%	2.7%	5.3%
MARITAL STATUS	3.170	3.070	3.070	1.5 70	1.5 70	0.570	3.070	0.5 70	1.5 70	2.1 70	3.370
Never Married	38.2%	46.2%	34.5%	41.1%	48.4%	35.4%	36.4%	37.0%	38.0%	46.9%	34.1%
Married, Spouse Present	42.0%	30.8%	39.6%	32.1%	24.9%	35.2%	32.8%	35.1%	39.7%	22.3%	39.2%
Married, Spouse Absent	5.0%	6.6%	5.2%	6.9%	7.5%	6.9%	7.4%	8.2%	4.3%	10.8%	5.6%
Widowed	3.3%	3.8%	5.1%	3.5%	3.3%	6.0%	7.3%	6.0%	4.3%	4.2%	4.9%
Divorced	11.5%	12.6%	15.6%	16.4%	15.9%	16.5%	16.2%	13.7%	13.7%	15.7%	16.1%
POLITICAL AFFILIATION (VOTER REGISTR		12.070	15.070	10.170	13.370	10.570	10.270	13.1 70	15.1 70	13.1 /0	10.170
Democratic	35.7%	48.6%	36.3%	38.2%	43.8%	40.2%	44.4%	43.4%	35.6%	23.4%	40.9%
Republican	27.4%	13.3%	29.8%	24.8%	16.9%	26.5%	20.4%	20.8%	29.5%	44.2%	25.8%
Non-partisan	28.8%	30.1%	25.8%	28.7%	30.2%	25.5%	27.2%	27.7%	26.4%	25.1%	25.6%
Independent American	0.8%	0.7%	1.0%	0.8%	1.2%	0.8%	0.9%	0.8%	1.0%	1.8%	1.0%
Libertarian	4.3%	3.8%	4.5%	4.1%	4.4%	4.3%	4.2%	4.4%	4.8%	3.7%	4.2%
Other	2.9%	3.6%	2.7%	3.3%	3.4%	2.7%	2.8%	2.9%	2.7%	1.8%	2.5%
GENDER	2.5 /0	3.070	2.1 /0	3.570	3.170	2.1 /0	2.070	2.5 /0	2.1 /0	1.070	2.570
Male	49.3%	49.8%	49.0%	50.9%	52.7%	49.3%	49.9%	49.1%	49.9%	74.0%	48.2%
Female	50.7%	50.2%	51.0%	49.1%	47.3%	50.7%	50.1%	50.9%	50.1%	26.0%	51.8%
Male/Female Ratio	0.97	0.99				0.97		0.97			
male/remale Ratio	0.97	0.99	0.96	1.04	1.11	0.97	0.99	0.97	1.00	2.85	0.93

HOUSEHOLD SUMMARY BY ZIP CODE

	89113	89115	89117	89118	89119	89120	89121	89122	89123	89124	89128
TOTAL HOUSING UNITS											
Single Family	9,206	8,064	13,658	3,751	3,778	5,704	9,786	11,810	15,038	615	8,540
Condominiums	2,020	870	2,818	3,650	3,147	1,264	1,769	1,318	3,733	16	4,090
Townhouses	462	757	459	507	438	776	4,343	1,036	1,274	-	869
Plexes (2-4 Units)	71	1,663	144	120	1,305	13	836	108	7	6	112
Mobile Homes	2	2,900	-	2	1	1	3,016	2,168	138	340	-
Apartments	1,897	6,722	7,150	3,619	12,915	2,417	7,303	5,167	5,755	-	2,802
Total Housing Units	13,658	20,976	24,229	11,649	21,584	10,175	27,053	21,607	25,945	977	16,413
HOUSING UNIT DISTRIBUTION											
Single Family	67.4%	38.4%	56.4%	32.2%	17.5%	56.1%	36.2%	54.7%	58.0%	62.9%	52.0%
Condominiums	14.8%	4.1%	11.6%	31.3%	14.6%	12.4%	6.5%	6.1%	14.4%	1.6%	24.9%
Townhouses	3.4%	3.6%	1.9%	4.4%	2.0%	7.6%	16.1%	4.8%	4.9%	0.0%	5.3%
Plexes (2-4 Units)	0.5%	7.9%	0.6%	1.0%	6.0%	0.1%	3.1%	0.5%	0.0%	0.6%	0.7%
Mobile Homes	0.0%	13.8%	0.0%	0.0%	0.0%	0.0%	11.1%	10.0%	0.5%	34.8%	0.0%
Apartments	13.9%	32.0%	29.5%	31.1%	59.8%	23.8%	27.0%	23.9%	22.2%	0.0%	17.1%
Total Housing Units	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
HOUSING OCCUPANCY											
Occupied Housing Units	13,138	20,180	23,309	11,205	20,137	9,789	26,024	20,787	24,960	477	15,790
Vacant Housing Units	520	796	920	444	1,447	386	1,029	820	985	500	623
Vacancy Rate	3.8%	3.8%	3.8%	3.8%	6.7%	3.8%	3.8%	3.8%	3.8%	51.2%	3.8%
Owner	63.2%	35.5%	48.5%	35.6%	21.0%	58.3%	49.7%	58.7%	53.8%	77.6%	53.1%
Renter	36.8%	64.5%	51.5%	64.4%	79.0%	41.7%	50.3%	41.3%	46.2%	22.4%	46.9%
Avg. Household Size (Persons)	2.63	3.47	2.44	2.43	2.52	2.71	2.66	2.74	2.53	2.90	2.51
HOUSEHOLD INCOME											
Less than \$15,000	5.3%	17.7%	8.6%	9.6%	19.6%	9.7%	14.7%	13.5%	7.4%	4.6%	8.4%
\$15,000 - \$24,999	5.5%	14.4%	8.3%	7.9%	13.6%	9.8%	13.7%	10.3%	6.3%	4.5%	9.3%
\$25,000 - \$34,999	6.0%	14.3%	9.3%	10.9%	14.9%	10.4%	12.5%	12.3%	7.9%	5.1%	9.2%
\$35,000 - \$49,999	13.9%	17.6%	13.8%	16.7%	17.8%	16.7%	18.0%	16.6%	12.8%	8.3%	14.9%
\$50,000 - \$74,999	17.9%	16.5%	17.6%	19.4%	15.7%	18.2%	16.8%	19.5%	19.7%	14.4%	18.0%
\$75,000 - \$99,999	16.0%	9.5%	13.0%	12.3%	7.5%	12.0%	10.0%	11.7%	14.9%	11.7%	12.8%
\$100,000 - \$149,999	18.1%	7.5%	13.8%	13.5%	7.4%	13.0%	8.8%	11.1%	17.5%	20.1%	15.1%
\$150,000 - \$199,999	8.2%	1.6%	6.3%	4.2%	2.1%	5.2%	3.1%	2.8%	7.5%	11.5%	5.9%
\$200,000 and Over	9.0%	1.0%	9.3%	5.5%	1.3%	5.0%	2.3%	2.1%	6.2%	19.8%	6.5%
Avg. Household Income	\$100,258	\$49,510	\$94,037	\$77,785	\$49,533	\$76,316	\$57,836	\$61,268	\$88,915	\$138,580	\$84,454
Median Household Income	\$76,878	\$37,693	\$62,632	\$54,988	\$36,371	\$53,445	\$41,685	\$47,030	\$68,947	\$102,228	\$59,611

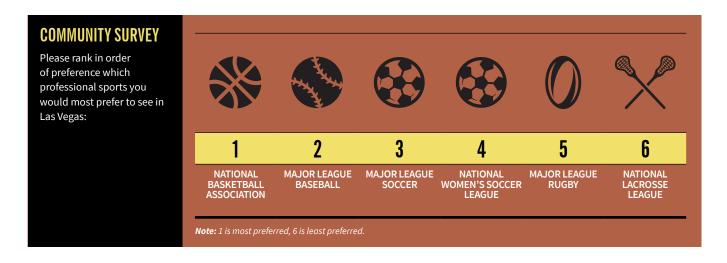


POPULATION SUMMARY BY ZIP CODE

	89129	89130	89131	89134	89135	89138	89139	89141	89142	89143	89144
Population (No. of Residents)	55,755	32,836	50,475	25,486	33,827	22,073	44,127	43,864	36,888	13,409	20,160
AGE	33,133	32,030	30,113	25,100	33,021	22,013	11,121	15,001	30,000	13,103	20,100
Under 18	21.3%	19.6%	24.9%	9.4%	20.6%	28.2%	24.1%	26.7%	25.4%	26.9%	19.9%
	8.7%	8.4%								9.8%	
18 to 24 25 to 34	14.6%		8.9% 12.8%	4.5%	6.8%	8.1%	7.9%	7.9% 13.8%	10.1%	14.7%	8.6% 12.4%
35 to 44		13.1%		6.1%	9.2%	10.9%	18.5%		17.0%		
45 to 54	13.4% 14.2%	11.6% 13.7%	13.8% 14.7%	5.3% 8.6%	12.9% 13.9%	17.2% 16.3%	18.2% 13.2%	18.1% 14.8%	12.9% 12.6%	13.8% 15.4%	11.8% 15.7%
					13.5%						
55 to 64 65 and Over	13.3%	14.1%	12.2%	12.6%		10.6%	9.4%	9.2%	11.3%	10.2%	14.7%
	14.5% 39.7	19.5% 42.5	12.6%	53.6%	23.0%	8.8%	8.7%	9.4%	10.7%	9.1%	16.8%
Average Age			38.1	59.2	43.8	35.9	35.8	35.9	36.0 34.1	35.4	41.7
Median Age	39.2	43.2	38.1	67.4	46.1	37.1	35.3	36.4	34.1	34.6	43.2
EDUCATION		2.20/	1.00/	4.00/	2 22/	4 =0/	2.20/		2 20/	4 =0/	1.00/
Less than 9th Grade	2.2%	3.0%	1.8%	1.9%	0.9%	1.7%	3.9%	1.8%	9.6%	1.7%	1.2%
Some High School, No Diploma	5.3%	5.2%	3.7%	3.2%	3.4%	1.5%	4.2%	3.7%	13.4%	2.5%	1.8%
High School Graduate (or GED)	23.0%	30.4%	23.7%	20.4%	16.7%	11.5%	26.4%	20.9%	33.5%	25.5%	21.8%
Some College, No Degree	28.4%	28.9%	29.1%	23.7%	21.9%	22.4%	24.7%	27.8%	22.5%	29.4%	21.3%
Associate Degree	10.2%	9.4%	10.4%	8.3%	9.2%	6.0%	10.3%	10.0%	7.4%	11.0%	7.1%
Bachelor's Degree	21.0%	13.3%	19.6%	25.9%	26.6%	34.3%	22.6%	24.8%	10.6%	18.7%	28.7%
Graduate Degree	10.0%	9.8%	11.8%	16.4%	21.2%	22.6%	7.8%	10.8%	3.0%	11.3%	18.1%
RACE											
White	55.0%	55.8%	60.8%	75.9%	63.6%	50.9%	30.3%	41.5%	21.7%	54.4%	61.8%
Hispanic/Latino	19.5%	20.9%	16.5%	8.4%	10.8%	16.1%	20.6%	20.7%	54.9%	18.0%	12.9%
Black/African American	11.8%	12.4%	10.6%	5.4%	5.8%	7.2%	12.3%	9.8%	9.3%	12.8%	6.3%
Asian	7.7%	5.2%	6.2%	7.2%	14.8%	19.1%	29.7%	20.3%	9.6%	7.5%	12.9%
American Indian/Alaska Native	0.4%	0.4%	0.4%	0.2%	0.3%	0.4%	0.4%	0.3%	0.4%	0.3%	0.2%
Native Hawaiian/Pacific Islander	0.8%	0.5%	0.5%	0.4%	0.4%	0.5%	1.0%	0.8%	0.4%	0.6%	0.7%
Other or More Than One Race	4.8%	4.7%	5.0%	2.6%	4.4%	5.9%	5.7%	6.6%	3.7%	6.4%	5.2%
EMPLOYMENT STATUS											
Employed	64.2%	57.6%	63.1%	37.9%	57.5%	65.1%	72.3%	67.5%	62.1%	65.5%	59.6%
Not in Labor Force	32.5%	38.7%	34.3%	59.6%	40.1%	32.1%	25.1%	28.9%	33.2%	31.4%	36.4%
Unemployed	3.3%	3.6%	2.6%	2.5%	2.4%	2.7%	2.6%	3.6%	4.6%	3.0%	4.0%
Unemployment Rate	4.9%	6.0%	4.0%	6.2%	4.0%	4.1%	3.5%	5.1%	7.0%	4.6%	6.3%
MARITAL STATUS											
Never Married	33.4%	30.2%	27.8%	16.5%	22.9%	27.2%	36.4%	30.1%	40.8%	28.7%	24.4%
Married, Spouse Present	44.3%	47.5%	54.0%	55.5%	52.7%	54.9%	42.4%	49.3%	36.2%	52.6%	53.6%
Married, Spouse Absent	4.3%	4.2%	3.3%	3.2%	4.2%	4.0%	5.8%	4.1%	6.9%	4.6%	4.6%
Widowed	4.5%	5.9%	4.3%	11.7%	5.6%	1.9%	3.4%	4.0%	4.1%	3.7%	3.7%
Divorced	13.5%	12.2%	10.6%	13.0%	14.6%	12.0%	11.9%	12.4%	12.0%	10.4%	13.7%
POLITICAL AFFILIATION (VOTER REGISTA											
Democratic	35.7%	35.5%	29.5%	33.6%	30.2%	28.7%	37.8%	33.1%	47.8%	31.5%	33.1%
Republican	31.4%	32.8%	39.9%	39.0%	38.0%	35.8%	24.7%	30.3%	17.6%	34.7%	34.6%
Non-partisan	24.9%	23.9%	23.2%	20.6%	24.1%	27.5%	29.5%	28.2%	27.7%	25.0%	24.4%
Independent American	0.9%	0.9%	0.8%	0.6%	0.8%	1.0%	0.9%	0.9%	0.7%	1.1%	0.9%
Libertarian	4.6%	4.6%	4.7%	4.5%	4.7%	4.5%	4.0%	4.7%	3.0%	5.2%	4.6%
Other	2.4%	2.3%	1.9%	1.6%	2.2%	2.5%	3.1%	2.8%	3.2%	2.5%	2.4%
GENDER	2.7/0	2.5 /0	1.5 /0	1.0 /0	2.2 /0	2.5 /0	3.1 /0	2.0 /0	3.2 /0	2.570	2.7/0
	40.30/	40.00/	40.00/	46.10/	40.20/	40.00/	40.70/	40.70/	40.00/	40.00/	40.30/
Male	48.3%	49.0%	48.9%	46.1%	48.2%	49.6%	49.7%	49.7%	49.0%	48.6%	48.3%
Female	51.7%	51.0%	51.1%	53.9%	51.8%	50.4%	50.3%	50.3%	51.0%	51.4%	51.7%
Male/Female Ratio	0.93	0.96	0.96	0.86	0.93	0.98	0.99	0.99	0.96	0.94	0.93

HOUSEHOLD SUMMARY BY ZIP CODE

	89129	89130	89131	89134	89135	89138	89139	89141	89142	89143	89144
TOTAL HOUSING UNITS											
Single Family	16,260	10,911	16,091	10,219	11,301	7,476	13,789	12,696	7,986	4,296	5,748
Condominiums	1,396	302	310	464	730	147	-	8	602	7	1,558
Townhouses	845	426	346	2,097	594	274	-	390	350	21	360
Plexes (2-4 Units)	-	7	3	-	-	-	122	-	-	-	-
Mobile Homes	-	5	3	-	-	-	1	-	503	-	-
Apartments	2,590	711	899	-	1,753	280	1,864	2,509	1,786	-	481
Total Housing Units	21,091	12,362	17,652	12,780	14,378	8,177	15,776	15,603	11,227	4,324	8,147
HOUSING UNIT DISTRIBUTION											
Single Family	77.1%	88.3%	91.2%	80.0%	78.6%	91.4%	87.4%	81.4%	71.1%	99.4%	70.6%
Condominiums	6.6%	2.4%	1.8%	3.6%	5.1%	1.8%	0.0%	0.1%	5.4%	0.2%	19.1%
Townhouses	4.0%	3.4%	2.0%	16.4%	4.1%	3.4%	0.0%	2.5%	3.1%	0.5%	4.4%
Plexes (2-4 Units)	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.8%	0.0%	0.0%	0.0%	0.0%
Mobile Homes	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	4.5%	0.0%	0.0%
Apartments	12.3%	5.8%	5.1%	0.0%	12.2%	3.4%	11.8%	16.1%	15.9%	0.0%	5.9%
Total Housing Units	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
HOUSING OCCUPANCY											
Occupied Housing Units	20,290	11,893	16,982	12,294	13,831	7,866	15,176	15,011	10,801	4,160	7,838
Vacant Housing Units	801	469	670	486	547	311	600	592	426	164	309
Vacancy Rate	3.8%	3.8%	3.8%	3.8%	3.8%	3.8%	3.8%	3.8%	3.8%	3.8%	3.8%
Owner	66.6%	78.1%	79.5%	82.0%	69.8%	73.2%	63.9%	72.1%	63.6%	78.4%	68.1%
Renter	33.4%	21.9%	20.5%	18.0%	30.2%	26.8%	36.1%	27.9%	36.4%	21.6%	31.9%
Avg. Household Size (Persons)	2.74	2.75	2.97	2.07	2.45	2.81	2.91	2.92	3.42	3.22	2.57
HOUSEHOLD INCOME											
Less than \$15,000	7.1%	5.8%	4.4%	5.4%	5.0%	5.9%	5.0%	4.6%	11.2%	3.7%	4.4%
\$15,000 - \$24,999	5.6%	6.6%	2.9%	6.7%	3.3%	2.4%	3.8%	2.4%	9.3%	4.0%	3.3%
\$25,000 - \$34,999	6.5%	7.5%	4.7%	8.1%	4.8%	3.0%	5.6%	3.2%	10.8%	3.5%	5.4%
\$35,000 - \$49,999	11.2%	11.6%	8.9%	13.2%	8.4%	6.9%	11.4%	8.2%	17.1%	9.1%	9.6%
\$50,000 - \$74,999	18.3%	20.1%	15.6%	17.0%	14.2%	10.0%	19.1%	15.4%	20.7%	17.3%	15.4%
\$75,000 - \$99,999	15.1%	14.8%	14.9%	12.8%	13.6%	9.5%	17.0%	16.4%	11.9%	18.8%	13.8%
\$100,000 - \$149,999	19.4%	18.6%	24.2%	16.8%	18.9%	21.2%	21.8%	23.5%	12.8%	22.1%	21.6%
\$150,000 - \$199,999	8.7%	9.1%	12.8%	8.7%	10.7%	15.3%	8.4%	13.6%	3.9%	12.6%	10.4%
\$200,000 and Over	8.2%	6.0%	11.5%	11.3%	21.2%	25.8%	7.9%	12.8%	2.3%	8.8%	16.1%
Avg. Household Income	\$98,020	\$90,923	\$117,188	\$106,655	\$148,578	\$159,303	\$100,710	\$121,813	\$65,739	\$108,385	\$129,765
Median Household Income	\$77,030	\$72,557	\$97,344	\$73,880	\$101,531	\$125,998	\$81,687	\$99,615	\$51,503	\$90,608	\$95,738

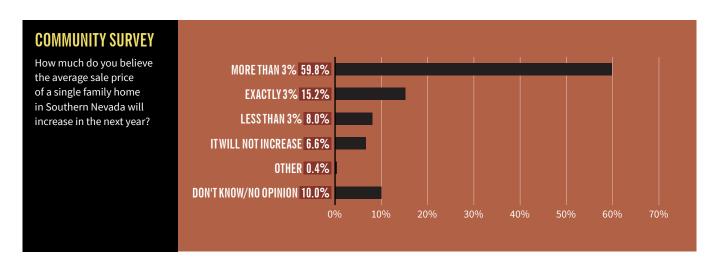


POPULATION SUMMARY BY ZIP CODE

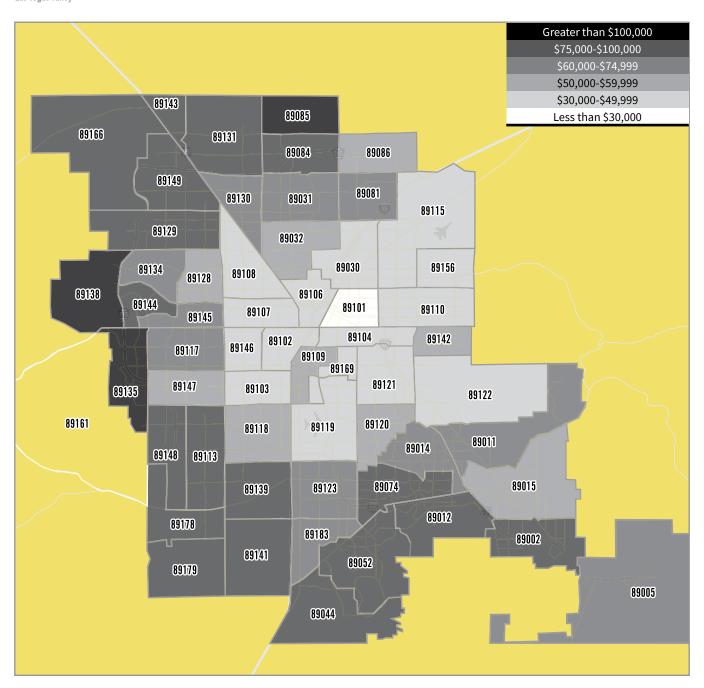
	89145	89146	89147	89148	89149	89156	89166	89169	89178	89179	89183
Population (No. of Residents)	28,594	20,058	60,934	71,877	44,504	31,508	20,958	28,272	40,314	11,688	38,786
AGE	-,	.,		,-	,==	,,,,,,	-,	-,	-,-	,,,,,,	
Under 18	18.9%	19.2%	18.2%	24.2%	23.6%	26.2%	29.6%	22.5%	27.7%	29.4%	23.4%
18 to 24	7.8%	8.0%	7.9%	7.9%	8.1%	9.8%	8.6%	8.1%	6.9%	7.7%	8.6%
25 to 34	14.1%	14.4%	15.2%	16.6%	15.1%	15.4%	18.7%	15.6%	16.3%	17.2%	18.0%
35 to 44	13.2%	13.5%	14.2%	17.9%	14.7%	12.7%	17.9%	14.6%	20.0%	19.5%	17.5%
45 to 54	13.3%	12.3%	13.7%	13.9%	13.2%	12.2%	12.1%	13.0%	13.3%	12.7%	13.7%
55 to 64	14.0%	13.2%	13.7%	9.8%	11.8%	11.6%	7.1%	12.1%	8.4%	7.2%	9.7%
65 and Over	18.8%	19.3%	17.2%	9.6%	13.5%	12.2%	5.9%	14.1%	7.5%	6.2%	9.0%
Average Age	42.2	42.3	41.9	36.8	38.2	36.4	31.8	38.8	34.3	32.4	36.2
Median Age	42.3	41.7	41.8	36.6	37.2	34.5	31.3	38.3	34.2	32.2	35.7
EDUCATION											
Less than 9th Grade	3.9%	6.5%	5.1%	3.2%	2.0%	9.9%	1.2%	13.0%	2.5%	2.0%	2.8%
Some High School, No Diploma	6.7%	8.7%	6.5%	3.9%	4.1%	12.0%	3.1%	11.8%	3.6%	4.1%	5.3%
High School Graduate (or GED)	26.4%	29.6%	31.7%	22.9%	25.2%	34.3%	20.8%	32.1%	25.0%	20.0%	25.5%
Some College, No Degree	27.8%	25.1%	25.9%	27.8%	26.5%	26.3%	26.0%	20.6%	24.9%	23.2%	29.4%
Associate Degree	8.8%	9.9%	8.2%	8.8%	10.0%	6.6%	11.9%	5.6%	11.5%	13.0%	9.4%
Bachelor's Degree	16.3%	12.5%	16.1%	23.9%	21.3%	7.9%	24.5%	12.3%	24.0%	22.1%	19.6%
Graduate Degree	10.0%	7.7%	6.4%	9.5%	11.0%	3.0%	12.5%	4.5%	8.5%	15.5%	8.1%
RACE											
White	50.9%	37.7%	40.0%	37.5%	56.2%	28.0%	49.6%	25.2%	37.0%	35.4%	39.3%
Hispanic/Latino	26.2%	34.2%	23.8%	19.7%	18.1%	51.5%	23.7%	48.6%	19.7%	22.4%	24.5%
Black/African American	9.8%	11.5%	11.9%	11.1%	11.5%	12.7%	11.4%	15.0%	8.7%	6.2%	9.7%
Asian	7.7%	11.8%	19.1%	24.7%	8.2%	3.6%	8.9%	6.7%	26.7%	26.5%	16.6%
American Indian/Alaska Native	0.5%	0.5%	0.3%	0.3%	0.4%	0.7%	0.2%	0.5%	0.2%	0.6%	0.4%
Native Hawaiian/Pacific Islander	0.8%	0.7%	0.9%	1.0%	0.4%	0.5%	0.6%	0.5%	0.7%	0.9%	1.9%
Other or More Than One Race	4.1%	3.6%	3.9%	5.8%	5.2%	3.1%	5.7%	3.5%	6.9%	7.9%	7.6%
EMPLOYMENT STATUS											
Employed	59.5%	57.0%	63.7%	69.5%	63.8%	60.2%	71.7%	61.9%	71.1%	72.6%	68.6%
Not in Labor Force	36.7%	40.1%	32.7%	28.2%	33.1%	35.3%	25.6%	32.6%	26.3%	26.5%	27.6%
Unemployed	3.8%	2.9%	3.7%	2.3%	3.1%	4.6%	2.7%	5.5%	2.6%	0.9%	3.8%
Unemployment Rate	6.1%	4.9%	5.5%	3.2%	4.8%	7.1%	3.8%	8.2%	3.5%	1.2%	5.3%
MARITAL STATUS											
Never Married	31.3%	35.0%	35.8%	35.5%	32.0%	36.3%	34.5%	48.4%	33.4%	29.9%	42.1%
Married, Spouse Present	37.4%	34.9%	36.7%	41.5%	49.3%	37.0%	50.6%	22.9%	45.5%	52.1%	38.7%
Married, Spouse Absent	6.4%	8.3%	6.2%	5.2%	2.9%	7.1%	3.0%	10.4%	4.8%	3.7%	3.8%
Widowed	6.8%	5.4%	5.7%	4.0%	3.7%	5.4%	2.3%	4.7%	4.0%	5.6%	3.4%
Divorced	18.1%	16.4%	15.6%	13.9%	12.1%	14.2%	9.6%	13.7%	12.4%	8.8%	11.9%
POLITICAL AFFILIATION (VOTER REGISTRA	ATION)										
Democratic	38.1%	39.0%	40.3%	36.6%	32.1%	45.3%	32.8%	44.6%	34.6%	35.3%	37.5%
Republican	28.3%	25.2%	24.5%	25.5%	36.0%	19.3%	31.7%	15.3%	27.1%	28.2%	25.8%
Non-partisan	25.3%	27.7%	27.2%	29.5%	23.7%	27.5%	26.9%	31.1%	29.6%	28.3%	28.0%
Independent American	1.0%	1.0%	0.8%	0.9%	1.0%	0.8%	1.2%	1.0%	1.1%	0.9%	1.1%
Libertarian	4.5%	4.0%	4.3%	4.4%	4.7%	3.9%	4.6%	4.3%	4.6%	4.8%	4.5%
Other	2.8%	3.1%	2.9%	3.0%	2.5%	3.3%	2.8%	3.7%	3.0%	2.6%	3.2%
GENDER											
Male	48.5%	50.9%	48.8%	49.2%	48.9%	49.4%	49.0%	54.5%	49.8%	51.1%	49.2%
		55.575				.5.175	.5.070	3 70	.5.070	J / U	.5.2 /0
Female	51.5%	49.1%	51.2%	50.8%	51.1%	50.6%	51.0%	45.5%	50.2%	48.9%	50.8%

HOUSEHOLD SUMMARY BY ZIP CODE

	89145	89146	89147	89148	89149	89156	89166	89169	89178	89179	89183
TOTAL HOUSING UNITS											
Single Family	6,449	3,458	12,433	17,918	12,864	6,378	7,946	1,861	13,072	4,013	10,052
Condominiums	2,382	878	2,643	2,106	1,243	684	376	2,416	164	-	864
Townhouses	1,375	279	1,865	592	604	252	-	164	1,059	-	720
Plexes (2-4 Units)	72	154	416	-	1	686	-	781	-	-	-
Mobile Homes	-	-	258	-	84	1,011	24	-	2	-	-
Apartments	1,365	3,077	5,488	6,001	2,220	1,095	632	7,642	539	-	2,903
Total Housing Units	11,643	7,846	23,103	26,617	17,016	10,106	8,978	12,864	14,836	4,013	14,539
HOUSING UNIT DISTRIBUTION											
Single Family	55.4%	44.1%	53.8%	67.3%	75.6%	63.1%	88.5%	14.5%	88.1%	100.0%	69.1%
Condominiums	20.5%	11.2%	11.4%	7.9%	7.3%	6.8%	4.2%	18.8%	1.1%	0.0%	5.9%
Townhouses	11.8%	3.6%	8.1%	2.2%	3.5%	2.5%	0.0%	1.3%	7.1%	0.0%	5.0%
Plexes (2-4 Units)	0.6%	2.0%	1.8%	0.0%	0.0%	6.8%	0.0%	6.1%	0.0%	0.0%	0.0%
Mobile Homes	0.0%	0.0%	1.1%	0.0%	0.5%	10.0%	0.3%	0.0%	0.0%	0.0%	0.0%
Apartments	11.7%	39.2%	23.8%	22.5%	13.0%	10.8%	7.0%	59.4%	3.6%	0.0%	20.0%
Total Housing Units	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
HOUSING OCCUPANCY											
Occupied Housing Units	11,200	7,548	22,225	25,606	16,370	9,722	8,037	11,820	14,273	3,861	13,987
Vacant Housing Units	443	298	878	1,011	646	384	941	1,044	563	152	552
Vacancy Rate	3.8%	3.8%	3.8%	3.8%	3.8%	3.8%	10.5%	8.1%	3.8%	3.8%	3.8%
Owner	62.6%	44.7%	54.0%	57.9%	69.8%	61.5%	73.8%	19.2%	79.1%	90.5%	53.6%
Renter	37.4%	55.3%	46.0%	42.1%	30.2%	38.5%	26.2%	80.8%	20.9%	9.5%	46.4%
Avg. Household Size (Persons)	2.54	2.63	2.73	2.81	2.72	3.24	2.61	2.39	2.82	3.03	2.76
HOUSEHOLD INCOME											
Less than \$15,000	8.8%	13.0%	8.1%	4.9%	4.2%	12.3%	4.4%	22.6%	5.6%	1.2%	6.0%
\$15,000 - \$24,999	8.9%	8.2%	7.5%	4.0%	3.8%	10.8%	4.0%	16.9%	3.1%	2.8%	5.3%
\$25,000 - \$34,999	9.2%	11.8%	9.1%	7.1%	6.4%	10.8%	5.0%	14.2%	4.6%	2.4%	7.4%
\$35,000 - \$49,999	14.3%	18.8%	16.5%	13.6%	13.9%	17.0%	9.0%	15.7%	8.9%	8.9%	12.4%
\$50,000 - \$74,999	18.7%	15.7%	21.1%	20.0%	17.9%	19.3%	17.7%	13.7%	19.4%	16.2%	20.3%
\$75,000 - \$99,999	12.7%	12.5%	13.7%	15.4%	14.5%	12.7%	16.3%	6.8%	16.7%	20.8%	17.6%
\$100,000 - \$149,999	15.4%	10.2%	13.8%	20.1%	19.8%	11.7%	24.4%	5.7%	23.8%	26.3%	18.4%
\$150,000 - \$199,999	4.7%	4.6%	4.9%	7.5%	9.1%	3.3%	10.2%	1.9%	9.7%	11.6%	6.4%
\$200,000 and Over	7.3%	5.2%	5.2%	7.3%	10.5%	2.1%	9.0%	2.5%	8.4%	9.9%	6.1%
Avg. Household Income	\$87,371	\$72,977	\$80,055	\$95,325	\$106,829	\$62,946	\$107,947	\$49,529	\$104,791	\$116,108	\$90,720
Median Household Income	\$60,135	\$48,357	\$58,605	\$75,273	\$80,861	\$48,947	\$89,650	\$31,966	\$86,506	\$96,761	\$72,611



MEDIAN HOUSEHOLD INCOME



The zip code demographics included on the previous pages represent approximately 99.6 percent of the population in Clark County. Please note that totals may not equal 100 percent due to rounding.

Zip codes excluded from the analysis due to limited data availability include: 89004, 89007, 89025, 89033, 89034, 89039, 89087, 89154, 89161, 89165 and 89191.

This map depicts the urban Las Vegas area and excludes zip codes throughout the balance of Clark County. This map is not to scale. Please refer to Data Collection and Limitations on page 149.

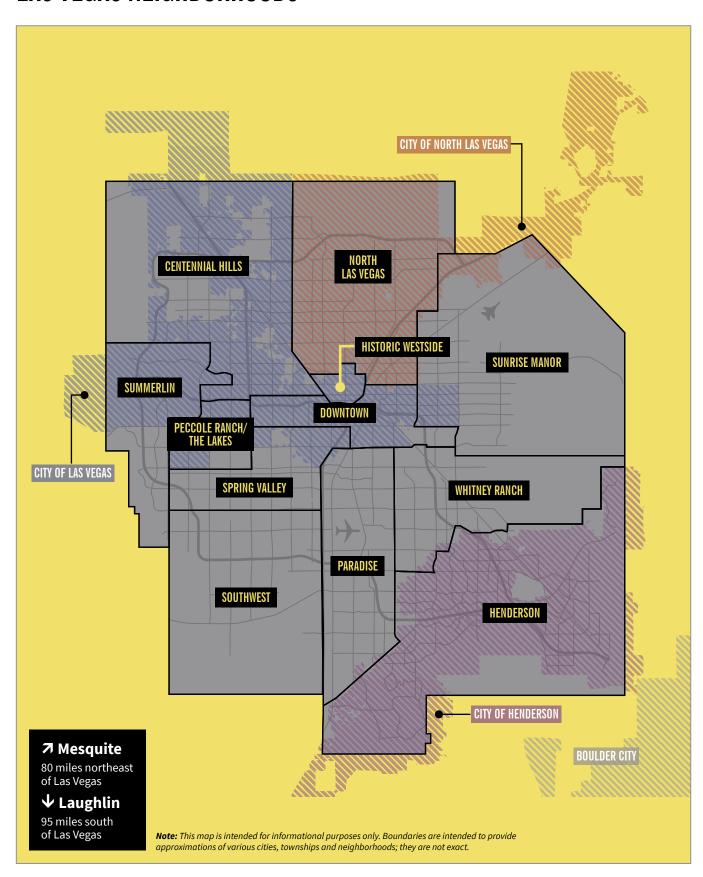




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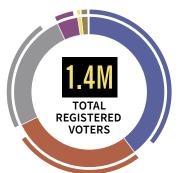
LAS VEGAS NEIGHBORHOODS



SOUTHERN NEVADA GOVERNMENT

VOTER REGISTRATION STATISTICS

December 2020 | Clark County Active, Inactive and Total Voters by Party



90.7%

of registered voters were active in 2020 general elections

Note: Outer ring represents active voters for each party.

		TOTAL Voters	ACTIVE Voters	INACTIVE VOTERS
0	Democratic	564,874	512,946	51,375
0	Republican	396,309	365,589	30,444
	Nonpartisan	358,283	319,825	37,267
0	Independent American	62,244	55,752	6,400
	Libertarian	12,917	11,210	1,686
0	Other	21,209	19,265	1,923
	TOTAL	1,415,836	1,284,587	129,095

Source: Nevada Secretary of State.

VOTER TURNOUT

2020 GENERAL ELECTION

Clark County Registration and Turnout

1,316,573 REGISTERED VOTERS

VOTING METHOD	TURNOUT	% OF REG
Election Day	109,190	8.3%
Early Vote	411,747	31.3%
Mail	453,248	34.4%
TOTAL	974,185	74.0%

Source: Clark County Election Department.

2020 PRIMARY ELECTION

Clark County Registration and Turnout

1,134,820 REGISTERED VOTERS

VOTING METHOD	TURNOUT	% OF REG
Election Day	0	0.0%
Early Vote	0	0.0%
Mail	305,008	26.9%
TOTAL	305,008	26.9%

2019 MUNICIPAL GENERAL ELECTION

Clark County Registration and Turnout

976,489REGISTERED VOTERS

		% OF
VOTING METHOD	TURNOUT	REG
Election Day	6,591	0.7%
Early Vote	12,253	1.3%
Mail	3,413	0.4%
TOTAL	22,257	2.3%

2019 MUNICIPAL PRIMARY ELECTION

Clark County Registration and Turnout

571,812 REGISTERED VOTERS

VOTING METHOD	TURNOUT	% OF REG
Election Day	14,666	2.6%
Early Vote	23,624	4.1%
Mail	10,980	1.9%
TOTAL	49,270	8.6%

Source: Clark County Election Department. Note: Not all jurisdictions held elections.



CLARK COUNTY

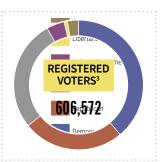
ESTABLISHED

WEBSITE

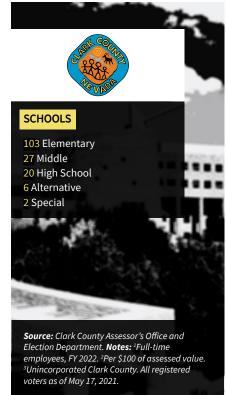
1909

ClarkCountyNV.gov

Employees ¹	8,854
Size (square miles)	7,442
Average Elevation (feet)	2,018
Parks	115
Pop. Density (per sq. mile)	144
Population	1,068,727
Government Type	Commission
Total Budget (2020/21)	\$8.1B
Combined Property Tax Rate ²	\$2.9328
Property Tax Rate	0.6091



0	Democratic	39.1%
0	Republican	25.1%
	Nonpartisan	27.8%
0	Independent American	4.4%
	Libertarian	0.9%
0	Other	2.6%





There's more to Clark County than you think. The Clark County Office of Community and Economic Development is ready to help expanding or relocating companies take advantage of our region's innovative thinking, business-friendly climate and extraordinary quality of life.

Contact the **Office of Community and Economic Development** for information or assistance on your project. CCEconDev@ClarkCountyNV.gov | 702.455.0000

ClarkCountyNV.gov

BOULDER CITY

ESTABLISHED

WEBSITE

1931/1960

BCNV.org

Employees ¹	207
Size (square miles)	208
Average Elevation (feet)	2,400
Parks	17
Pop. Density (per sq. mile)	79
Population	16,505
Government Type	Council/Manager
Total Budget (2020/21)	\$34.7M
Combined Property Tax Rate ²	\$2.6100
Property Tax Rate	0.2600



0	Democratic	24.3%
0	Republican	46.7%
	Nonpartisan	20.9%
0	Independent American	5.5%
	Libertarian	1.1%
0	Other	1.5%





CITY OF HENDERSON

ESTABLISHED WEBSITE

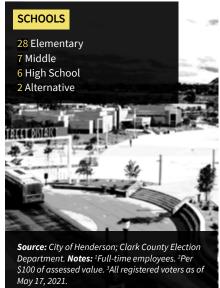
CityofHenderson.com 1953

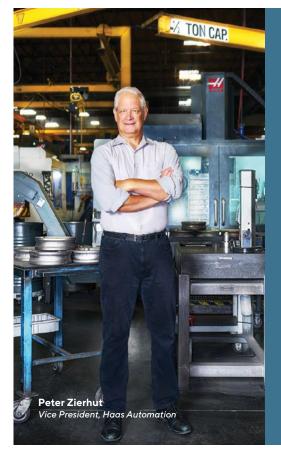
Employees ¹	2,079
Size (square miles)	107
Average Elevation (feet)	1,940
Parks	68
Pop. Density (per sq. mile)	3,088
Population	330,367
Government Type	Council/Manager
Total Budget (2020/21)	\$689.6M
Combined Property Tax Rate ²	\$2.9300
Property Tax Rate	0.7408



	Democratic	32.3%
0	Republican	34.7%
	Nonpartisan	25.0%
0	Independent American	4.9%
	Libertarian	0.9%
0	Other	2.1%







Six reasons to choose Henderson, Nevada for your location:

Like other business leaders in California and beyond, Haas Automation recently chose Henderson, Nevada as the expansion location for a

- 1 Pro-business environment: Lower taxes, reduced regulations and significant cost savings
- 2 Proximity and low-cost access to major Southwest markets
- 3 "Get to Yes" responsive government that is ready to help
- 4 Outstanding choices in industrial sites, business locations and available land
- 5 Impressively affordable and inviting quality of life
- 6 Robust talent pipeline supported by alignment and investment

Six compelling reasons to look closer at what Henderson can do for your organization—and no reason to wait. Let's talk today.



HendersonNow.com | (702) 267-1650

Derek. Armstrong@cityofhenderson.comDirector of Economic Development

CITY OF LAS VEGAS

ESTABLISHED WEBSITE

1905 LasVegasNevada.gov

Employees ¹	3,627
Size (square miles)	135
Average Elevation (feet)	2,162
Parks	85
Pop. Density (per sq. mile)	4,968
Population	670,701
Government Type	Council/Manager
Total Budget (2020/21)	\$1.5B
Combined Property Tax Rate ²	\$3.2782
Property Tax Rate	0.7715



	Democratic	39.6%
0	Republican	26.7%
	Nonpartisan	25.9%
0	Independent American	4.4%
	Libertarian	0.9%
0	Other	2.4%







The city of Las Vegas offers many incentives and programs to help your business succeed.

For information please contact
Economic & Urban Development at
702-229-6551 or EDinfo@lasvegasnevada.gov.



lasvegasnevada.gov/Business

CITY OF NORTH LAS VEGAS

ESTABLISHED

WEBSITE

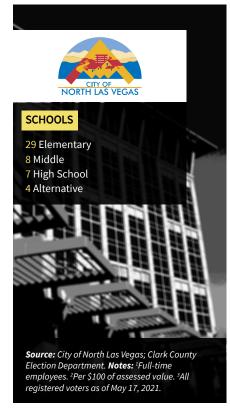
1946

CityOfNorthLasVegas.com

Employees ¹	1,418
Size (square miles)	102
Average Elevation (feet)	1,950
Parks	33
Pop. Density (per sq. mile)	2,596
Population	264,828
Government Type	Council/Manager
Total Budget (2020/21)	\$683.1M
Combined Property Tax Rate ²	\$3.3544
Property Tax Rate	1.1637



0	Democratic	47.1%
0	Republican	19.8%
0	Nonpartisan	25.7%
0	Independent American	3.9%
	Libertarian	0.8%
0	Other	2.7%



MESQUITE

ESTABLISHED

WEBSITE

1984

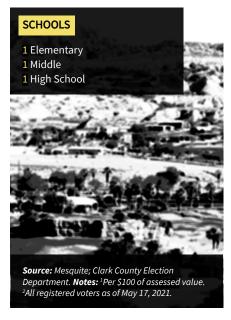
MesquiteNV.gov

Size (square miles)	32
Average Elevation (feet)	1,650
Parks	19
Pop. Density (per sq. mile)	799
Population	25,556
Government Type	Mayor/Council
Total Budget (2020/21)	\$22.6M
Combined Property Tax Rate ¹	\$2.7737
Property Tax Rate	0.552



\circ	Democratic	23.7%
0	Republican	43.1%
	Nonpartisan	26.0%
	Independent American	5.3%
	Libertarian	0.6%
	Other	1.3%





COST OF LIVING

URBAN AREA	COMPOSITE INDEX	GROCERIES	HOUSING	UTILITIES	TRANSPORTATION	HEALTH CARE	MISC. GOODS & SERVICES
Albuquerque, NM	93.1	97.4	85.8	96.1	88.6	96.2	97.2
Houston, TX	95.3	92.0	85.6	111.3	95.5	98.6	99.5
Tucson, AZ	100.1	103.5	94.2	101.3	96.9	101.6	103.6
St. George, UT	100.7	100.5	101.5	102.1	106.5	87.8	100.1
Phoenix, AZ	102.4	98.7	111.9	106.5	106.1	89.9	96.1
LAS VEGAS, NV	104.9	104.4	110.2	99.2	107.9	95.0	103.0
Reno/Sparks, NV	112.9	112.2	126.9	84.3	128.6	113.3	105.7
Denver, CO	113.6	95.0	139.2	79.8	113.3	100.4	111.5
San Diego, CA	143.2	114.3	213.0	125.6	136.2	108.5	110.5
LA/Long Beach, CA	148.0	113.9	230.0	107.7	134.7	110.5	115.7
San Francisco, CA	194.6	130.5	358.8	137.7	148.5	124.9	126.0

Source: Cost of Living Index by The Council for Community and Economic Research, 2020 Annual Average.

ABOUT THE INDEX

The Council for Community and Economic Research, C2ER, produces the Cost of Living Index to provide a useful and reasonably accurate measure of living cost differences among urban areas. Items on which the Index is based have been carefully chosen to reflect the different categories of consumer expenditures. Weights assigned to relative costs are based on government survey data on expenditure patterns for professional and executive households. All items are priced in each place at a specified time and according to standardized specifications.

URBAN AREA	GROCERIES (\$)	GROUND BEEF	STEAK	SUGAR	1/2 GAL. MILK	DOZEN EGGS	BANANAS	BREAD	COFFEE	DS & SERVICES (\$)	HAMBURGER	PIZZA	HAIRCUT	MOVIE
Albuquerque, NM		4.57	11.18	3.20	2.10	1.41	0.53	2.81	4.63	009	5.07	9.99	19.67	11.05
Houston, TX		4.05	11.29	1.94	1.58	1.42	0.49	3.10	3.84	1SC.	4.27	9.65	19.27	9.78
Tucson, AZ		4.86	13.61	2.23	1.59	1.89	0.58	3.62	5.03	Σ	5.18	12.99	19.81	10.51
St. George, UT		4.63	12.18	2.48	1.64	1.44	0.59	3.15	5.01		4.56	10.00	15.97	9.33
Phoenix, AZ		3.91	13.58	2.12	1.63	1.80	0.61	3.31	4.84		4.33	10.99	17.22	8.84
LAS VEGAS, NV		4.49	10.89	3.48	2.46	2.07	0.60	3.47	4.69		4.47	10.82	17.13	12.06
Reno/Sparks, NV		5.54	12.84	2.83	2.93	2.07	0.35	3.36	5.86		3.94	11.66	21.70	11.00
Denver, CO		4.11	12.57	2.43	1.76	1.46	0.51	3.14	4.17		5.12	12.49	21.67	12.90
San Diego, CA		4.58	12.27	2.92	2.19	2.88	0.66	3.67	5.21		5.22	11.43	22.68	14.42
LA/Long Beach, CA		4.58	12.32	3.08	2.19	2.88	0.66	3.67	4.90		5.44	11.66	22.57	16.30
San Francisco, CA		3.64	14.94	3.62	2.83	3.16	0.79	4.68	6.63		5.66	13.47	22.38	16.41

Source: Cost of Living Index by The Council for Community and Economic Research, 2020 Annual Average.

INTERPRETING THE INDEX

The Cost of Living Index measures relative price levels for consumer goods and services in participating areas. The average for all participating places, both metropolitan and nonmetropolitan, equals 100, and each participant's index is read as a percentage of the average for all places.

GROCERYITEMS Includes T-bone steak, ground beef, pork sausage, frying chicken, tuna, milk, eggs, margarine, parmesan cheese, potatoes, bananas, lettuce, bread, orange juice, coffee, sugar, corn flakes, sweet peas, peaches, Kleenex, washing powder, Crisco, frozen food, frozen corn, potato chips and Coke. HOUSING Includes apartment rent for 950 square feet, the full purchase price of a 2,400-square-foot house and current mortgage rates. UTILITIES Includes electricity, other home energy and telephone service. TRANSPORTATION Includes Includes to balancing and gasoline. HEALTHCARE Includes optometrist visit, doctor visit, dentist visit, prescription and non-prescription medications. MISCELLANEOUS GOODS & SERVICES. Includes a wide range of categories of consumer spending on goods and services, including food away from home, personal care, apparel, household operations, reading, entertainment, and alcoholic beverages.

TRANSPORTATION

REGIONAL TRANSPORTATION COMMISSION

ESTABLISHED WEBSITE

1965 RTCSNV.com

LEADERSHIP

MJ Maynard, Chief Executive Officer

The Regional Transportation Commission of Southern Nevada (RTC) is one of the only agencies nationwide that manages public transit, traffic management, transportation planning and roadway funding all under one roof. The RTC creates an efficient and effective transportation system that promotes mobility as a key driver to an economically vibrant and sustainable community.

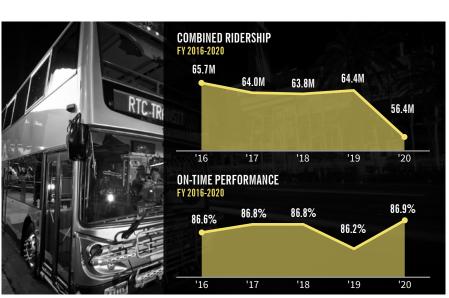
As the region's transit agency, the RTC operates 39 bus routes throughout the valley. In the last year, the agency provided more than 56 million essential trips on its bus system, in addition to 1.1 million paratransit passenger rides and nearly 75,000 senior and veteran rides. The RTC will continue its mission to provide equitable and accessible transportation options, specifically through new and enhanced services.

As the transportation planning organization for Southern Nevada, the RTC works with local municipalities to help plan, fund and launch infrastructure projects that improve Southern Nevada's roads and transportation options. To meet the region's growing transportation needs, the RTC continues to work with jurisdictions to prioritize and fund infrastructure and roadway projects throughout the valley.

The RTC's traffic management center uses intelligent technology to monitor traffic flow, identify detours, adjust traffic signals and keep vehicles moving as smoothly as possible. Working in coordination with local jurisdictions, Nevada Highway Patrol and the Nevada Department of Transportation, the RTC's regional coordination efforts have been advantageous to Southern Nevada and private industry alike. It has enticed globally recognized companies to launch innovative technologies and pilot demonstrations on the streets of Southern Nevada.

As the region's metropolitan planning organization, the RTC engages in transportation-related planning studies and coordinates long-term collaborative planning through Southern Nevada Strong (SNS). The SNS coordinates with regional partners to help execute the plan's goals of providing access to reliable transportation, increasing housing options, ensuring quality education and strengthening social services and healthcare networks.

Bus Routes ¹	39
Passenger Trips	56,390,930
Strip (Deuce & SDX)	7,522,450
Residential Rides	48,486,940
Bikes Transported	553,936
Riders with Wheelchairs	330,662
Revenue Miles Driven ²	17,804,396
Hours Driven ²	1,503,123
Buses ³	404
On-Time Performance ⁴	86.9%
Bus Stops⁵	3,354



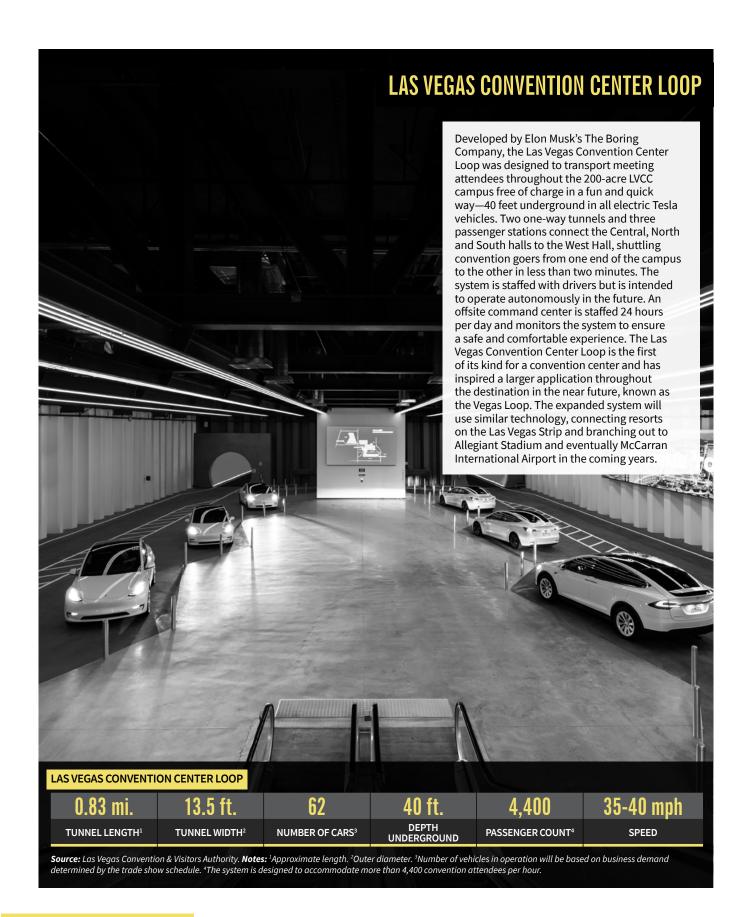
ANNUAL BUDGET

\$679.4M

EMPLOYEES

Source: Regional Transportation Commission, Fiscal Year 2020; **Notes:** ¹As of October 2020; ²Does not include miles and time to get from the bus yard to the route and back; ³20 buses were retired and replaced with new vehicles; ⁴241 heat related breakdowns throughout the year; ⁵1,594 stops have one or more shelters.





SPORTS

LAS VEGAS ACES

ESTABLISHED

WEBSITE

2018

LasVegasAces.com

League: Women's National Basketball Association (WNBA)

HOME ARENA

Michelob ULTRA Arena

OWNER

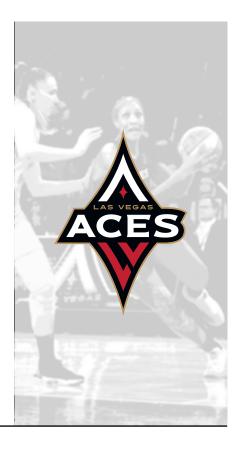
Mark Davis

GENERAL MANAGER

Dan Padover

COACH

Bill Laimbeer



Note: Formerly Utah Starzz (1997 - 2002); San Antonio Stars (2003 - 2017)

LAS VEGAS AVIATORS

ESTABLISHED

WEBSITE

1983

AviatorsLV.com

League: Triple-A West

HOME ARENA

Las Vegas Ballpark

OWNER

Summerlin Las Vegas Baseball Club LLC

MANAGER

Fran Riordan

COACHES

- Tommy Everidge (hitting)
- Rick Rodriguez (pitching)

LAS VEGAS AVIATORS

Note: Formerly Las Vegas Stars (1983 - 2000); Las Vegas 51s (2001 - 2018)

LAS VEGAS LIGHTS FC

ESTABLISHED

WEBSITE

2017

LightsFC.com

League: United Soccer League

HOME FIELD

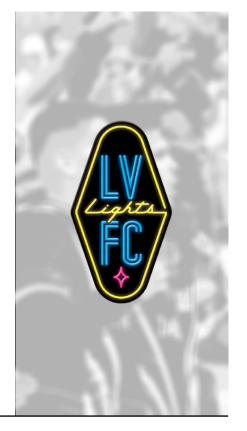
Cashman Field

OWNER/GENERAL MANAGER

Brett Lashbrook

COACH

Steve Cherundolo



LAS VEGAS MOTOR SPEEDWAY

ESTABLISHED

WEBSITE

1996

LVMS.com

Sport: Auto Racing

OWNER

Speedway Motorsports, Inc.

TRACKS

- Inside Road Course: 1.1 miles
- Outside Road Course: 2.4 miles
- The Bullring: 0.375 miles paved oval
- Dirt Track: 0.5 miles oval
- The Strip: 0.25 miles drag strip
- Exotics Racing Course: 1.5 miles road course
- Off-road Course: an 850 by 750 ft. area



LAS VEGAS RAIDERS

ESTABLISHED

WEBSITE

1960

Raiders.com

League: National Football League (NFL)

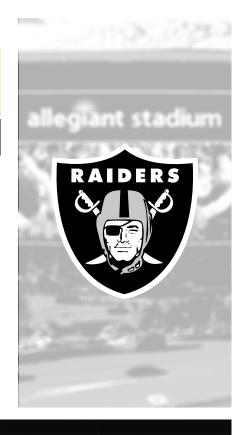
HOME ARENA GENERAL MANAGER Allegiant Stadium Mike Mayock

OWNER **HEAD COACH** Mark Davis Jon Gruden

PRESIDENT PRACTICE FACILITY/TEAM HEADQUARTERS

Dan Ventrelle Intermountain Healthcare

Performance Center



Note: Formerly Oakland Raiders (1960-1981; 1995-2019); Los Angeles Raiders (1982-1994).

THE LAS VEGAS RAIDERS ARE PROUD TO SUPPORT THE LAS VEGAS GLOBAL ECONOMIC ALLIANCE.

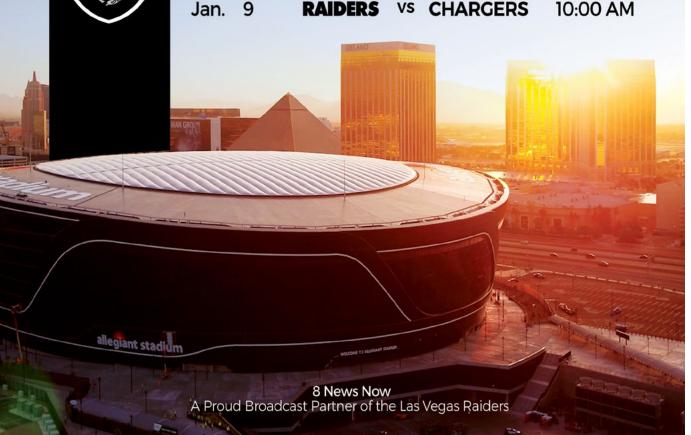


HOME OF THE MOST GAMES

SCPt.		
Sept.	26	
Oct.	10	
Oct.	17	
Nov.	7	
Nov.	21	
Nov.	25	
Dec.	12	
Dec.	26	
Jan.	2	

Sept 19

RAIDERS STEELERS 10:00 AM **RAIDERS DOLPHINS** 1:05 PM VS RAIDERS **BEARS** 1:05 PM VS **RAIDERS BRONCOS** 1:25 PM @ **GIANTS** 10:00 AM **RAIDERS** (a) **BENGALS RAIDERS** VS 1:05 PM 1:30 PM RAIDERS **COWBOYS RAIDERS CHIEFS** 10:00 AM @ 1:25 PM RAIDERS VS **BRONCOS** 10:00 AM **RAIDERS** COLTS 10:00 AM **RAIDERS** CHARGERS VS



ULTIMATE FIGHTING CHAMPIONSHIP

ESTABLISHED

WEBSITE

1993

UFC.com

Sport: Mixed Martial Arts

HOME ARENA(S)

- T-Mobile Arena
- UFC APEX

LEADERSHIP

- Dana White, President
- Lawrence Epstein, Chief Operating Officer
- Hunter Campbell, Chief Business Officer
- Andrew Schleimer, Chief Financial Officer
- Craig Borsari, Chief Content Officer & Executive Producer
- Pete Dropick, Executive Vice President, Event Development & Operations
- Riché T. McKnight, General Counsel
- Marc Ratner, SVP, Government & Regulatory Affairs



VEGAS GOLDEN KNIGHTS

ESTABLISHED

WEBSITE

2016

VegasGoldenKnights.com

League: National Hockey League (NHL)

HOME ARENAGENERAL MANAGERT-Mobile ArenaKelly McCrimmon

MAJORITY OWNERHEAD COACHBill FoleyPete DeBoer

PRESIDENT, HOCKEY OPERATIONS PRACTICE FACILITY/TEAM HEADQUARTERS

George McPhee City National Arena



SPORTING EVENTS

LAS VEGAS BOW

ESTABLISHED

1992

LVBowl.com

Sport: College Football Postseason Game

SPONSOR HOME VENUE OWNER

Allegiant Stadium **ESPN Events SRS Distribution**

ECONOMIC IMPACT

Now in its 30th year, the Las Vegas Bowl has pumped more than \$360 million into the local economy and welcomed more than 550,000 out-of-town visitors. Starting in 2021, the game takes a major step up in the college football landscape by making the state-ofthe-art Allegiant Stadium its new home and premiering a new, three-conference rotation featuring the longstanding Pac-12 Conference annually taking on representatives from new powerhouse partners, the Big Ten and the Southeastern Conference.



ESTABLISHED

WEBSITE

1985

NFRExperience.com

SPONSOR

VENUE

Wrangler

Thomas & Mack Center

ECONOMIC IMPACT

The popular Wrangler National Finals Rodeo (NFR) is a key Las Vegas event, typically attracting more than 170,000 attendees. According to the Las Vegas Convention and Visitors Authority, in 2019, attendees booked nearly 100,000 room nights throughout the destination, helping generate an estimated total economic impact of \$175.8 million to the area.

After relocating to Arlington, TX due to the pandemic in 2020, Las Vegas is excited to welcome The Wrangler NFR back in 2021. Las Vegas provides an NFR experience that cannot be replicated anywhere else. In addition to the rodeo competition at the Thomas & Mack Center, ancillary events on the Las Vegas Strip and Downtown are an integral part of the NFR experience. During the ten days of the Wrangler NFR in 2019, there were 66 concerts, 31 locations that offered the live feed of the rodeo and ten days of shopping and entertainment at Cowboy Christmas. The official gift show of the Wrangler NFR featured more than 350 exhibitors at the Las Vegas Convention Center and garnered more than 230,000 attendees.

Note: Relocated to Las Vegas in 1985.



MUSEUMS AND EXHIBITIONS

NAME	ADDRESS/LOCATION	CITY	PHONE
Area15	3215 S. Rancho Dr.	Las Vegas	846-1900
BODIESThe Exhibition	3900 Las Vegas Blvd., S.	Las Vegas	262-4400
Bonnie and Clyde Exhibit	I-15 South at Primm	Primm	386-7867
Boulder City/Hoover Dam Museum	1305 Arizona St.	Boulder City	294-1988
Burlesque Hall of Fame	1027 S. Main St., Ste. 110	Las Vegas	(888) 661-6465
Clark County Museum	1830 S. Boulder Hwy.	Henderson	455-7955
Counts Kustoms	2714 S. Highland Dr.	Las Vegas	733-6216
Discovery Children's Museum	360 Promenade Pl.	Las Vegas	382-3445
Goldwell Open Air Museum	Near the ghost town of Rhyolite	Beatty	870-9946
Harry Mohney Erotic Heritage Museum	3275 S. Sammy Davis Jr. Dr.	Las Vegas	794-4000
Hispanic Museum of Nevada	3680 S. Maryland Pkwy.	Las Vegas	773-2203
Hollywood Car Museum	5115 Dean Martin Dr., Ste. #905	Las Vegas	331-6400
Hot Rod City	5115 Dean Martin Dr., Ste. #905	Las Vegas	331-6400
Howard W. Cannon Aviation Museum	McCarran International Airport	Las Vegas	455-7968
The Hunger Games: The Exhibition	3799 Las Vegas Blvd., S.	Las Vegas	410-9899
Las Vegas International Scouting Museum	3025 W. Sahara Ave.	Las Vegas	878-7268
Las Vegas Natural History Museum	900 Las Vegas Blvd., N.	Las Vegas	384-3466
The Liberace Museum Collection Tour at Thriller Villa	5115 Dean Martin Dr.	Las Vegas	330-4225
Lost City Museum of Archeology	721 S. Moapa Valley Blvd.	Overton	397-2193
Madame Tussaud's Las Vegas	3377 Las Vegas Blvd., S., Ste. 2001	Las Vegas	862-7800
Marjorie Barrick Museum of Natural History	4505 S. Maryland Pkwy.	Las Vegas	895-3381
Marvel Avengers S.T.A.T.I.O.N.	3300 Las Vegas Blvd., S.	Las Vegas	894-7626
Metropolitan Gallery Art Museum	450 Fremont St., Ste. 270	Las Vegas	382-2926
The Mob Museum	300 Stewart Ave.	Las Vegas	229-2734
National Atomic Testing Museum	755 E. Flamingo Rd.	Las Vegas	794-5151
Neon Museum Boneyard & Visitors' Center	770 Las Vegas Blvd., N.	Las Vegas	387-6366
Nevada Southern Railway Museum	601 Yucca St.	Boulder City	486-5933
Nevada State Museum	309 S. Valley View Blvd.	Las Vegas	486-5205
Nostalgia Street Rods	5375 Cameron St., Ste. M	Las Vegas	876-3652
Old Las Vegas Mormon Fort State Historic Park	500 E. Washington Ave.	Las Vegas	486-3511
Origen Museum at Springs Preserve	333 S. Valley View Blvd.	Las Vegas	822-7700
Pinball Hall of Fame Museum	4925 Las Vegas Blvd., S.	Las Vegas	597-2627
Real Bodies at Bally's	3645 Las Vegas Blvd., S.	Las Vegas	777-2782
The Shelby Heritage Center	6405 Ensworth St.	Las Vegas	942-7325
Thunderbird Museum Nellis AFB	4445 Tyndall Ave.	Nellis AFB	652-7200
Titanic: The Artifact Exhibition	3900 Las Vegas Blvd., S.	Las Vegas	262-4400
Tom Devlin's Monster Museum	1310 Boulder City Pkwy.	Boulder City	294-1313
Virgin Valley Heritage Museum	35 W. Mesquite Blvd.	Mesquite	346-5295
Zak Bagans' The Haunted Museum	600 E. Charleston Blvd.	Las Vegas	444-0744

Note: For local calls in the Las Vegas area, dial (702).

ESTABLISHED

WEBSITE

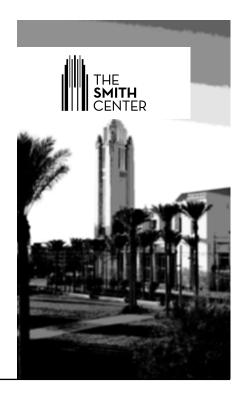
2012

The Smith Center.com

Mission: To provide and preserve a high-quality performing arts center that is embraced by the community and recognized as a vital force by supporting artistic excellence, education and inspiration for all.

LEADERSHIP:

- Myron Martin, President & Chief Executive Officer
- John Burnett, Vice President & Chief Financial Officer
- Candy Schneider, Vice President, Education & Outreach
- Suzanne Chabre, Vice President, Marketing & Communications and Chief **Experience Officer**
- Glenn Medas, Vice President Sales & Programming and Chief Operating Officer











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www.tigerlily.com







702.737.7077

CLIMATE

AVERAGE HIGH/LOW TEMPERATURES

MONTH	2016	2017	2018	2019	2020	NORM ¹
January	57.0°/40.3°	56.6°/41.9°	63.5°/43.8°	58.5°/42.1°	60.3°/41.0°	57.1°/36.8°
February	69.8°/45.6°	65.4°/49.0°	64.3°/44.0°	55.9°/39.3°	64.3°/43.5°	63.0°/41.4°
March	74.8°/53.2°	77.3°/53.9°	69.5°/50.3°	69.5°/50.7°	67.4°/50.0°	69.5°/47.0°
April	78.6°/58.0°	80.7°/59.4°	83.9°/61.1°	82.1°/60.0°	79.6°/59.0°	78.1°/53.9°
May	85.9°/64.8°	89.2°/65.6°	89.9°/67.5°	81.5°/60.9°	92.2°/69.2°	87.8°/62.9°
June	105.0°/80.6°	104.5°/79.1°	103.1°/78.8°	98.9°/76.6°	98.5°/74.7°	98.9°/72.1°
July	107.1°/83.6°	106.5°/84.9°	106.9°/84.6°	105.1°/83.1°	106.5°/83.2°	104.1°/78.2°
August	102.3°/80.1°	103.0°/81.0°	105.2°/83.6°	106.7°/81.9°	107.3°/83.9°	101.8°/76.7°
September	93.3°/71.3°	91.9°/71.9°	99.6°/76.6°	94.5°/72.8°	98.8°/73.7°	93.8°/68.8°
October	83.8°/63.9°	83.6°/59.7°	79.0°/60.9°	78.3°/54.9°	87.6°/61.6°	80.8°/56.5°
November	70.9°/50.6°	72.9°/52.6°	67.5°/47.5°	69.3°/47.6°	69.2°/48.1°	66.0°/44.0°
December	56.7°/40.0°	62.7°/41.8°	58.5°/41.9°	55.6°/41.8°	58.7°/38.4°	57.3°/36.6°
ANNUAL	82.1°/61.0°	82.9°/61.7°	82.6°/61.7°	79.7°/59.3°	82.5°/60.5°	79.9°/56.3°

AVERAGE MONTHLY TEMPERATURE

MONTH	2016	2017	2018	2019	2020	NORM ¹
January	48.6°	49.3°	53.6°	50.3°	50.6°	47.0°
February	57.7°	57.2°	54.1°	47.6°	53.9°	52.2°
March	64.0°	65.6°	59.9°	60.1°	58.7°	58.3°
April	68.3°	70.0°	72.5°	71.1°	69.3°	66.0°
May	75.3°	77.4°	78.7°	71.2°	80.7°	75.4°
June	92.8°	91.8°	91.0°	87.8°	86.6°	85.6°
July	95.4°	95.7°	95.8°	94.1°	94.9°	91.2°
August	91.2°	92.0°	94.4°	94.3°	95.6°	89.3°
September	82.3°	81.9°	88.1°	83.7°	86.3°	81.3°
October	73.9°	71.7°	70.0°	66.6°	74.6°	68.7°
November	60.8°	62.8°	57.5°	58.5°	58.7°	55.0°
December	48.3°	52.2°	50.2°	48.7°	48.5°	47.0°
ANNUAL	71.6°	72.3°	72.2°	69.5°	71.5°	68.1°

MONTHLY RAINFALL

MONTH	2016	2017	2018	2019	2020	NORM ¹
January	0.5"	0.9"	1.5"	1.0"	0.5"	0.6"
February	0.1"	0.6"	0.0"	2.1"	0.6"	0.7"
March	Т	0.0"	0.3"	0.4"	0.4"	0.6"
April	2.3"	0.0"	0.0"	0.4"	0.2"	0.2"
May	0.0"	0.1"	0.2"	0.8"	0.2"	0.2"
June	0.5"	0.0"	0.0"	Т	0.1"	0.1"
July	0.2"	0.1"	0.8"	0.0"	0.4"	0.4"
August	0.2"	0.2"	0.1"	Т	0.4"	0.5"
September	Т	0.5"	0.0"	0.2"	0.3"	0.3"
October	0.2"	0.0"	0.1"	0.0"	0.3"	0.2"
November	Т	0.0"	0.2"	1.1"	0.4"	0.3"
December	0.8"	0.0"	0.2"	0.9"	0.4"	0.4"
ANNUAL	4.8"	2.4"	3.4"	6.9"	4.1"	4.5"

AVERAGE MONTHLY HUMIDITY

MONTH	2016	2017	2018	2019	2020	NORM ¹
January	46%	48%	43%	47%	48%	43%
February	29%	43%	30%	47%	43%	28%
March	23%	23%	32%	35%	37%	22%
April	30%	17%	17%	26%	26%	20%
May	24%	17%	22%	30%	23%	18%
June	12%	9%	12%	14%	17%	21%
July	14%	23%	27%	15%	21%	24%
August	20%	25%	20%	14%	25%	26%
September	18%	27%	16%	21%	26%	27%
October	26%	18%	33%	14%	29%	29%
November	28%	32%	27%	33%	36%	31%
December	40%	24%	42%	53%	44%	41%
ANNUAL	26%	26%	27%	29%	31%	27%

Source: National Weather Service; NOAA National Centers for Environmental Information. Note: T reflects trace amounts of rainfall. °Fahrenheit. '30-Year Norm.

OUTDOOR DESTINATIONS & ACTIVITIES

337	544	5	i 1	40
PARKS	TRAIL MILES	RECREATIO	ON CENTERS	POOLS
	PARKS	TRAIL MILES ¹	RECREATION CENTERS ²	POOL
Clark County	115	58	16	1
Boulder City	17	83	9	
City of Henderson	68	180	8	1
City of Las Vegas	85	150	11	
City of North Las Vegas	33	13	4	
Mesquite	19	60	3	





The Desert National Wildlife Refuge (Desert NWR) was created in 1936 and encompasses six major mountain ranges and seven distinct life zones with a variety of wildlife. Stretching across more than 1.6 million acres, the refuge was created to provide habitat and protection for desert bighorn sheep. It is the largest wildlife refuge outside of Alaska with a variety of species including 4 amphibian species, 35 reptile species, 53 mammal species, 320 bird species and over 500 plant species. Begin your journey at Corn Creek (it features a visitor center), Alamo Road, Mormon Well Road or Gass Peak, and experience the refuge by camping, hiking, hunting, wildlife viewing and photography. Desert NWR is a short drive from Las Vegas off US-95 and Corn Creek Road.

Source: fws.gov/refuge/desert

FLOYD LAMB PARK AT TULE SPRINGS



HENDERSON BIRD VIEWING PRESERVE

The Henderson Bird Viewing Preserve sits on approximately 140 acres within the Water Reclamation Facility. It is home to thousands of migratory waterfowl as well as numerous resident desert birds. There are nine ponds available for birding, surrounded by both paved and soft surfaces. The preserve is open in Spring/ Fall from 6:00 am to 2:00 pm; Summer from 6:00 am to noon; and Winter from 7:00 am to 2:00 pm.

Source: cityofhenderson.com/ government/departments/ parks-and-recreation/ facilities/other-venues/birdpreserve



HOOVER DAM & LAKE MEAD NATIONAL RECREATION AREA

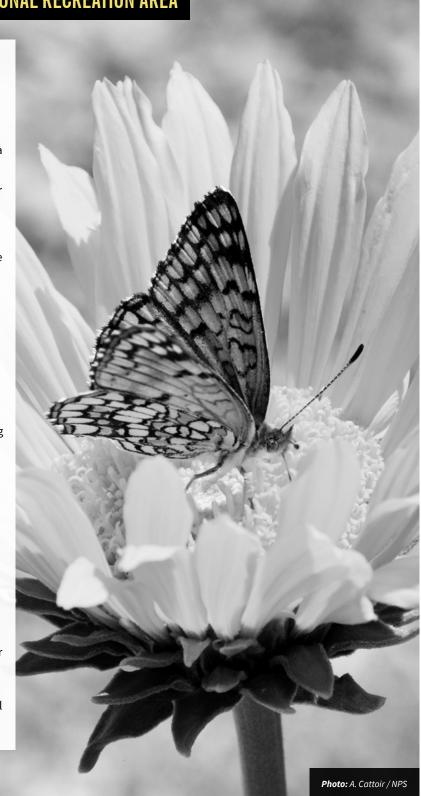
The Bureau of Reclamation has offered tours of this National Historic Landmark since 1937. Today, Hoover Dam draws nearly one million visitors per year. Considered to be the world's largest dam and an engineering marvel at the time of its construction in the 1930s, the dam straddles the mighty Colorado River, which forms the border between the states of Nevada and Arizona. The American Society of Civil Engineers rates it as one of America's seven modern civil engineering wonders. The Hoover Dam is a curved gravity dam. Lake Mead pushes against the dam, creating compressive forces that travel along the great curved wall. The canyon walls push back, counteracting these forces. This action squeezes the concrete in the arch together, making the dam very rigid. Today, the Hoover Dam is the second highest dam in the country and the 18th highest in the world. It generates more than four billion kilowatt-hours (kWh) per year, enough to serve 1.3 million people. The visitor center is open from 9:00 am to 5:00 pm. For tour information please call (702) 494-2517.

Source: usbr.gov/lc/hooverdam

Lake Mead National Recreation Area is one of America's most diverse national recreation areas offering boating, hiking, cycling, camping and fishing. Spreading across 1.5 million acres of mountains, canyons, valleys and two vast lakes, this year-round playground offers striking landscapes and brilliant blue waters. The area offers a startling contrast of desert and water, mountains and canyons, primitive backcountry and modern technology. Two powerful and uncompromising forces created this fantastic place. Nature, working slowly over millions of years, built the foundation.

The cultural resources and artifacts of Lake Mead tell a story about Native Americans, pioneers, miners, ranchers, settlers and dam builders who lived in Southern Nevada and Northern Arizona. Historic photographs captured steamships, early settlements, ranger activities, recreation and explorations. The once submerged town, St. Thomas, is also included in the artifact and photo sections of the Virtual Museum. Visit the Lake Mead Virtual Museum at nps.gov/features/lake/museum.

Source: nps.gov/lake/index.htm





#	DESTINATION/ACTIVITY	LOCATION	WEBSITE	PHONE
1	Black Canyon/Willow Beach Adventures	Willow Beach Marina	blackcanyonadventures.com willowbeachharbor.com	(800) 455-3490 (928) 767-4747
2	Boulder Beach	30 min. south of Las Vegas	N/A	N/A
3	Boulder Harbor	15-30 min. from Las Vegas (through Lake Mead Parkway in Henderson, Nevada or Lake Mead Boulevard entrance from North Las Vegas)	N/A	N/A
4	Callville Bay Marina and Resort	45 min. from Las Vegas (through Lake Mead Parkway in Henderson, Nevada or Lake Mead Boulevard entrance from North Las Vegas)	callvillebay.com	(800) 255-5561
5	Cottonwood Cove Marina and Resort	45-60 min. south of Las Vegas on Highway 95 (take the Searchlight turnoff)	cottonwoodcoveresort.com	(877) 262-8212
6	Echo Bay	60-90 min. from Las Vegas	N/A	394-4066/ RV Reservations: 293-2540
7	Hemenway Harbor Launch Ramp	30 min. south of Las Vegas	N/A	N/A
8	Historic Railroad Trail	30 min. south of Las Vegas	nps.gov/lake/planyourvisit/ hikerr.htm	293-8990
5	Katherine Landing	120 min. south of Las Vegas	N/A	(928) 754-3245
7	Lake Mead Cruises	30 min. south of Las Vegas	lakemeadcruises.com	293-6180
7	Lake Mead Marina		boatinglakemead.com	293-3484
9	Lake Mead RV Village	30 min. south of Las Vegas	lakemeadrvvillage.com	293-2540
10	Lake Mead Visitor Center	Off U.S. Highway 93 in Boulder City, NV	nps.gov/lake/planyourvisit/ visitorcenters.htm	293-8990
11	Las Vegas Bay	15-30 min. from Las Vegas	N/A	N/A
11	Las Vegas Bay Dry Storage	20-30 min. from Las Vegas (Henderson, Nevada Lake Mead Parkway entrance)	N/A	565-9223
7	Las Vegas Boat Harbor Marina	30 min. south of Las Vegas	boatinglakemead.com	293-1191
12	River Mountains Loop Trail	Lake Mead National Recreation Area, Boulder City, Henderson	rivermountainstrail.com	293-8990
13	South Cove	120 min. east of Las Vegas	N/A	N/A
14	Temple Bar Marina	110 min. southeast of Las Vegas	templebarlakemead.com	(928) 767-3211

Note: Please visit nps.gov/lake for more detailed information on the Lake Mead National Recreation Area. For local calls in the Las Vegas area, dial (702). N/A - not available.

RED ROCK CANYON NATIONAL CONSERVATION AREA

Red Rock Canyon was designated as Nevada's first national conservation area. Red Rock Canyon is located 17 miles west of the Las Vegas Strip on Charleston Boulevard/State Route 159. The area encompasses 195,819 acres and is visited by more than one million people each year. Red Rock offers a 13-mile scenic drive, more than 30 miles of hiking trails, rock climbing, horseback riding, mountain biking, road biking, picnic areas, nature observing and a visitor center. The LEED gold-certified visitor center provides an outdoor experience that features four themed elements: earth, air, fire and water. Inside includes touch screen exhibits, views of Calico Hills, a classroom and gift shop.

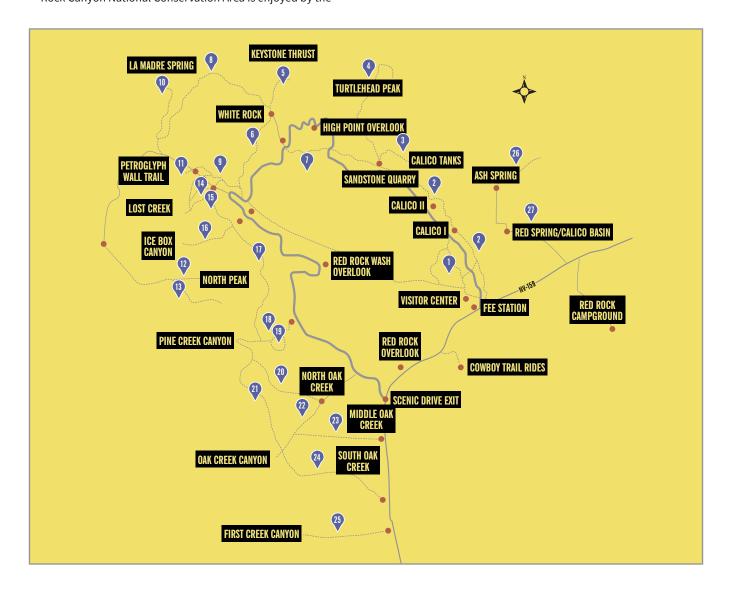
The unique geologic features, plants and animals of Red Rock represent some of the best aspects of the Mojave Desert. Red Rock Canyon National Conservation Area is enjoyed by the

local population as well as visitors from the United States and many foreign countries. Visitors enjoy the spectacular desert landscape, climbing and hiking opportunities and interpretive programs sponsored by the BLM.

Source: https://www.blm.gov/programs/national-conservation-lands/nevada/red-rock-canyon

The Southern Nevada Conservancy offers a wide range of programming for visitors year-round. Offerings include guided hikes led by a Certified Interpretive Guide, tabletop programs at the visitor center and trailheads about the Canyon's natural history and cultural topics, wildflower identification with seasoned botanists and much more. Programs are listed at: https://www.redrockcanyonlv.org/event-calendar/

Source: Southern Nevada Conservancy. southernnevadaconservancy.org



#	TRAIL NAME	ELEVATION GAIN	APPROX. HIKE TIME	ROUND TRIP DISTANCE
EASY				
1	Moenkopi	300 ft [90 m]	1.5 hours	2 mi [3.2 km]
9	Willow Spring Loop	200 ft [60 m]	1.25 hours	1.5 mi [2.4 km]
11	Petroglyph Wall Trail	26 ft [7.9 m]	30 minutes	0.15 mi [0.24 km]
14	Lost Creek - Children's Discovery	200 ft [60 m]	55 minutes	0.75 mi [1.2 km]
19	Fire Ecology	200 ft [60 m]	55 minutes	0.75 mi [1.2 km]
22	Oak Creek Canyon	200 ft [60 m]	1.5 hours	2 mi [3.2 km]
MODERA	NTE CONTRACTOR OF THE CONTRACT			
2	Calico Hills	400 ft [120 m]	1.5 - 3.5 hours	2 - 6 mi [3.2 - 9.6 km]
3	Calico Tanks	450 ft [140 m]	2 hours	2.5 mi [4 km]
5	Keystone Thrust	400 ft [120 m]	1.5 hours	2.2 mi [3.5 km]
6	White Rock - Willow Spring	200 ft [60 m]	2.5 hours	4.4 mi [7 km]
10	La Madre Spring	400 ft [120 m]	2 hours	3.3 mi [5.2 km]
15	SMYC	300 ft [90 m]	2 hours	2.2 mi [3.5 km]
17	Dale's	300 ft [90 m]	2.5 hours	4.4 mi [7 km]
18	Pine Creek Canyon	300 ft [90 m]	2 hours	3 mi [4.8 km]
20	Arnight	300 ft [90 m]	1.5 hours	2.4 mi [3.8 km]
21	Knoll	300 ft [90 m]	2.5 hours	3.5 mi [5.6 km]
DIFFICU	ЦТ			
4	Turtlehead Peak	2,000 ft [600 m]	3.5 - 4.5 hours	5 mi [8 km]
7	Grand Circle Loop	1,095 ft [334 m]	5 - 6 hours	11.3 mi [18.2 km]
8	White Rock/La Madre Spring Loop	890 ft [270 m]	3.5 hours	6 mi [9.6 km]
12	North Peak	2,442 ft [744 m]	5 hours	10 mi [16 km]
13	Bridge Mountain	2,412 ft [744 m]	6 - 7 hours	14 mi [22.5 km]
16	Ice Box Canyon	300 ft [90 m]	2 hours	2.6 mi [4.1 km]
TRAILS	DUTSIDE SCENIC PATH			
23	Middle Oak Creek	187 ft [57 m]	3 hours	4 mi [6.4 km]
24	South Oak Creek	331 ft [101 m]	3.5 hours	5 mi [8 km]
25	First Creek Canyon	300 ft [90 m]	2 hours	3 mi [4.8 km]
26	Kraft Boulders	50 ft [15.2 m]	1 hour	1.5 mi [2.4 km]
27	Red Spring Boardwalk	50 ft [15.2 m]	30 minutes	0.5 mi [.8 km]

Source: Southern Nevada Conservancy.

- EASY Minimal uphill sections and some uneven terrain.
- MODERATE Uphill sections include up to 500 ft of elevation gain; single digit mileage; uneven terrain and some rock scrambling.
- DIFFICULT Generally, lots of uphill sections; possibly more than 1,000 ft of elevation gain; double digit mileage and/ or difficult terrain and rock scrambling.



HUMBOLDT-TOIYABE NATIONAL FOREST



The Spring Mountains National Recreation Area (SMNRA) is part of the Humboldt-Toiyabe National Forest. Better known to locals as Mount Charleston, it is located just 30 minutes from downtown Las Vegas and encompasses more than 316,000 acres of remarkable beauty and surprising diversity.

Enjoy snow-capped mountain peaks that are surrounded by desert and are home to over 50 sensitive plants and animals, some of which are found only in this special area and nowhere else in the world. The panoramic mountain range provides a quick getaway and a haven for solitude. The area offers mountain biking and hiking trails, campgrounds, picnic areas and sites for sledding, tubing, skiing and snowboarding.

Source: fs.usda.gov/recarea/htnf/recarea/?recid=65168

OLD LAS VEGAS MORMON FORT STATE HISTORIC PARK

More than 150 years ago, a spring-fed creek flowed through the Las Vegas Valley, creating an oasis in the desert. With the only freeflowing water and grass for miles around, the site attracted the native Paiute, as well as traders, emigrants and gold seekers traveling the Old Spanish Trail to California. The Spaniards called the place Las Vegas, which is Spanish for the meadows. By the 1830s, the meadows of Las Vegas had become an important stop on the Old Spanish Trail. The Las Vegas springs and creek, which flowed along the southern boundary of the modern site, proved to be a very welcoming amenity for those passing through. Mormon travelers began passing through the meadows of Las Vegas almost immediately after settling Northern Utah, due to the need to procure supplies from Southern California.

Old Las Vegas Mormon Fort, the first permanent, non-native settlement in the Las Vegas Valley, features the historic remains of an adobe fort built by Mormon missionaries along a spring-fed creek in 1855. The creek provided irrigation for fields and orchards and the 150-squarefoot outpost served as a way station for travelers. Today, the park is located in what is now downtown Las Vegas. In addition to the fort, which contains a multitude of historic artifacts, a visitor center contains exhibits and photos that illustrate the history of the site. The park and visitor center are open from 8:00 am - 4:30 pm, Tuesday through Saturday, year-round. For more information call (702) 486-3511.

Source: parks.nv.gov/parks/old-las-vegas-mormon-fort



SPRING MOUNTAIN RANCH STATE PARK

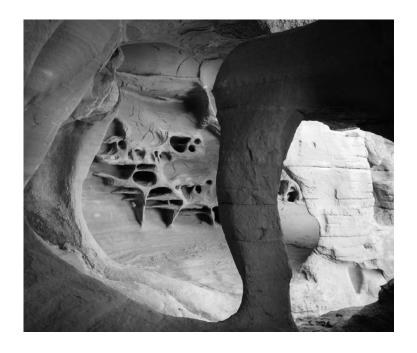
Spring Mountain Ranch State Park is located 15 miles west of Las Vegas, via Blue Diamond Road, adjacent to the Red Rock Canyon National Conservation Area. The many springs in these mountains provided water for Paiute Indians and later attracted mountain men and early settlers to the area. This 520-acre oasis was developed into a combination working ranch and luxurious retreat by a string of owners who have given the area a long and colorful history, including German actress Vera Krupp and millionaire Howard Hughes. Visitors can explore some of the oldest buildings in Nevada, an 1860s blacksmith shop, the Sandstone Cabin that was home to the founding family and the ranch house. The park offers tree-shaded picnic sites with tables and grills, and various hiking trails. The main ranch house offers information about the ranch and surrounding areas and a self-guided tour of the ranch house interior. Park volunteers are available to answer questions.

Cultural events are put on by Super Summer Theater every May through September, and living history programs bring the past back to life for a brief moment, giving visitors an opportunity to view life at the ranch as it may have once existed. These programs, which began in 1992, include costumed role playing, demonstrations and re-enactments of historic events such as the Civil War. For more information call (702) 875-4141.

Source: parks.nv.gov/parks/spring-mountain-ranch



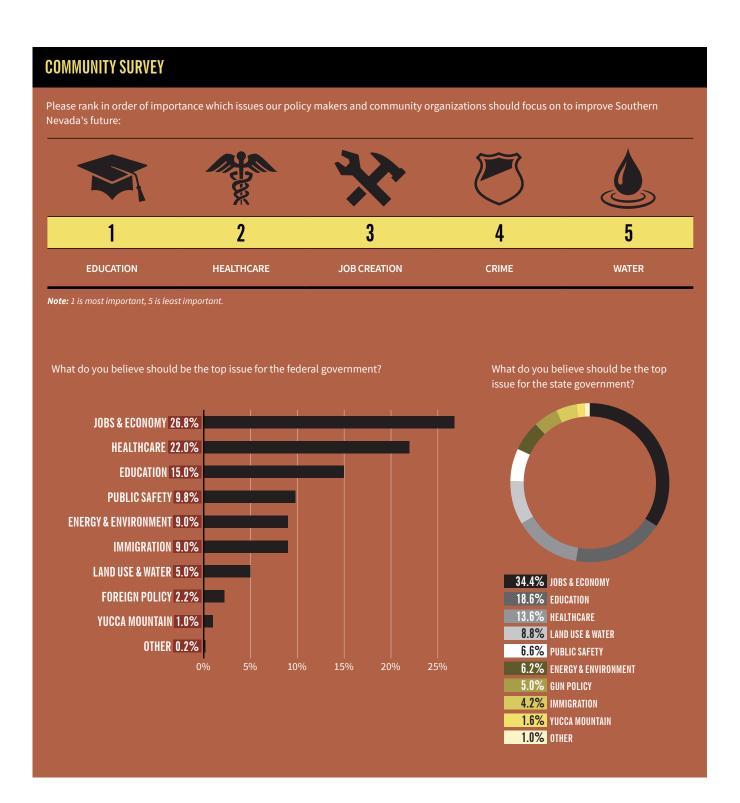
VALLEY OF FIRE STATE PARK



The Valley of Fire State Park is world-renowned for its 40,000 acres of bright red Aztec sandstone outcrops nestled in gray and tan limestone. As Nevada's oldest and largest state park, it contains ancient petrified trees and petroglyphs dating back more than 2,000 years. The park offers a full-scale visitor center that provides exhibits on the geology, ecology, prehistory and history of the park and nearby region. Open year round, the park has numerous campsites equipped with shaded tables, grills and water, as well as many intriguing trails. Valley of Fire State Park is six miles from Lake Mead and 55 miles northeast of Las Vegas via Interstate 15 and exit 75.

The visitor center is open daily from 9:00 am to 4:30 pm. The rest of the park is open daily from sunrise to sunset with 24-hour access to campgrounds. For more information call (702) 397-2088.

Source: parks.nv.gov/parks/valley-of-fire







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COLLEGES AND UNIVERSITIES

/ERSITY OF NEVADA. LAS VEGAS

ESTABLISHED

WEBSITE

1957

UNLV.edu

The University of Nevada, Las Vegas (UNLV) is a public research institution committed to rigorous educational programs and promoting well-being and achievement through education, research, scholarship, and creative activity.

UNLV holds the nation's highest recognition for both research and community engagement from the Carnegie Foundation for the Advancement of Teaching - the gold standard for research institutions.

Since its first classes in 1957, UNLV has transformed from a small branch campus into a thriving university. UNLV offers more than 290 bachelor's, master's, and doctoral degree programs and 100 certificate programs, including internationally and nationally recognized programs in hospitality administration, engineering, business, creative writing, conflict resolution, legal writing, music, public health, and nursing.

UNLV graduates are dedicated to meeting the challenges brought on by rapid urban growth, economic and cultural diversity, and sustainability, and overwhelmingly choose to remain in Southern Nevada. More than 60 percent of UNLV alumni reside in the state: including more than 5,000 K-12 teachers; 9,000 hotel and tourism professionals; and thousands of health care professionals, business owners, and managers. Eighty percent of Boyd School of Law graduates remain in state. UNLV's School of Dental Medicine students provide millions annually in free dental services to those in need.

UNLV research is central to Nevada's economic sustainability, with faculty and students dedicated to generating critical knowledge to answer the profound questions of our time, improve the health and well-being of our residents, and arm the community with access to information and context on issues facing our state, nation, and world.

UNLV's students, staff, faculty, and alumni make a difference every day throughout Nevada as engineers, scientists, educators, health professionals, artists, policymakers, and entrepreneurs.



Source: UNLV. Notes: 1Employees as of Spring 2021. ²Annual Budget FY 2020. ³2017 Economic Impact.

GOVERNOR GUINN MILLENNIUM SCHOLARS

	2016	2017	2018	2019	2020
Eligible High School Students	12,724	13,746	14,523	15,346	15,735
Scholarships Activated ¹	7,986	8,707	8,751	7,897	8,123
Currently Eligible	4,909	5,720	6,082	7,504	6,556

MILLENNIUM SCHOLARSHIP QUALIFICATIONS:

- Graduate with a diploma from a Nevada public or private high school.
- Must have been a resident of Nevada for at least two high school years.
- Must finish high school with an overall 3.25 GPA for all coursework or receive a qualified score on the SAT or ACT.
- Must have completed the minimum core curriculum requirements: 4 credits in English, 4 credits in Math (including Algebra II or higher), 3 credits in Science, and 3 credits in Social Studies and History.

Source: State of Nevada, Office of the State Treasurer, June 10, 2021. Notes: Degrees earned since inception: Bachelors - 31,515; Associates -21,822; and Certificates & Other - 3,519. Total Funds distributed to date: \$564 million. ¹Students have 6 years to use their scholarship, so this number is constantly increasing over that period of time as students start school after a break or service, switch institutions, etc.

HEADCOUNT BY DEMOGRAPHIC & ENROLLMENT VARIABLES

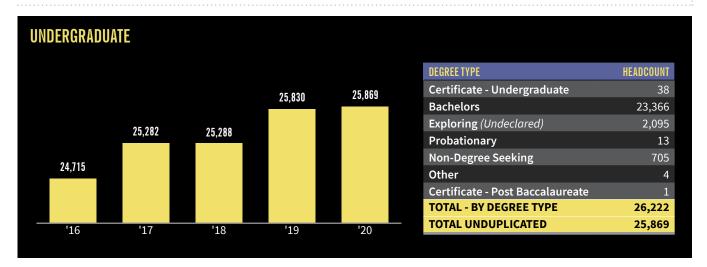
	2016	2017	2018	2019	2020
TOTAL	29,702	30,471	30,457	31,171	31,142
Undergraduate	83.2%	83.0%	83.0%	82.9%	83.1%
Graduate	14.4%	14.5%	14.1%	14.1%	13.7%
Professional	2.4%	2.5%	2.9%	3.1%	3.3%
STUDENT FULL-TIME ENROLLMENT					
TOTAL	22,687	23,466	23,254	23,833	24,137
Undergraduate	19,909	20,553	20,379	20,900	21,158
Lower	64.1%	63.0%	62.7%	62.9%	62.3%
Upper	35.9%	37.0%	37.3%	37.1%	37.7%
Graduate	2,779	2,913	2,875	2,933	2,979
Master	69.2%	68.9%	67.1%	65.8%	62.7%
Doctoral	30.8%	31.1%	32.9%	34.2%	37.3%
ENROLLMENT STATUS					
Full-Time	70.1%	71.2%	70.7%	72.0%	73.4%
Part-Time	29.9%	28.8%	29.3%	28.1%	26.7%
RESIDENCY					
Resident	84.3%	84.5%	84.3%	84.4%	85.4%
Non-Resident	15.7%	15.5%	15.7%	15.6%	14.6%
GENDER					
Female	57.0%	57.1%	57.0%	57.3%	57.7%
Male	43.0%	42.9%	43.0%	42.7%	42.3%
AGE					
Under 18	1.5%	1.4%	1.7%	1.8%	1.6%
18	11.6%	12.1%	11.9%	12.9%	12.9%
19	11.5%	10.8%	11.8%	11.9%	12.7%
20	11.3%	11.2%	10.9%	11.7%	11.8%
21	10.9%	11.1%	11.3%	10.7%	11.4%
22	9.4%	9.5%	9.7%	9.4%	9.0%
23 - 24	11.8%	12.0%	12.5%	11.7%	11.6%
25 - 29	15.1%	15.1%	14.8%	14.6%	14.5%
30 - 34	6.9%	6.7%	6.2%	6.1%	5.9%
35 - 39	3.8%	3.8%	3.6%	3.6%	3.6%
40 - 44	2.5%	2.5%	2.3%	2.2%	2.0%
45 - 49	1.6%	1.8%	1.6%	1.5%	1.4%
50 - 59	1.6%	1.6%	1.4%	1.5%	1.2%
60 & Over	0.5%	0.5%	0.4%	0.4%	0.4%

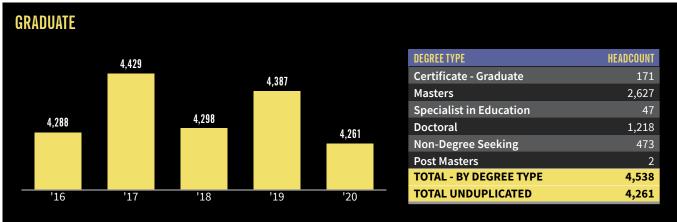
Source: UNLV Office of Decision Support, June 10, 2021. **Notes:** Students enrolled in graduate/professional degree programs are included in both categories. However, overall totals reflect unduplicated counts, and thus may not equal the sum of the categories. Data are as of the official preliminary enrollment census date for the fall terms. Student Full-Time Enrollment includes state-supported (formula-funded) enrollments only. Enrollment Status - students can be duplicated by career level, this data reflects the unduplicated full- and part-time status of the student. Residency - students can be duplicated by career level, the table reflects the unduplicated resident and non-resident students. Age information is not available for all students.

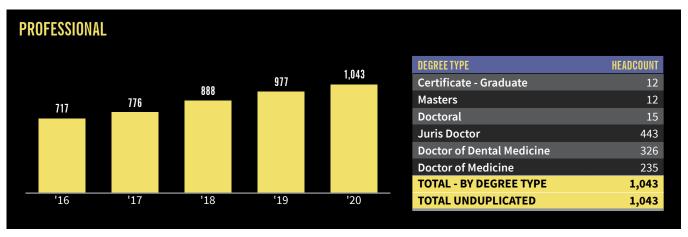
31,803

HEADCOUNT BY DEGREE TYPE

31,142 UNDUPLICATED HEADCOUNT







Source: UNLV Office of Decision Support, July 20, 2021. **Notes:** Headcount figures within each category (level) are unduplicated. However, totals include duplication across categories to reflect students pursuing multiple degree programs. Data are as of the official preliminary enrollment census date for the term. Includes students enrolled in state-supported and non-state-supported courses.

COLLEGE OF SOUTHERN NEV

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WEBSITE

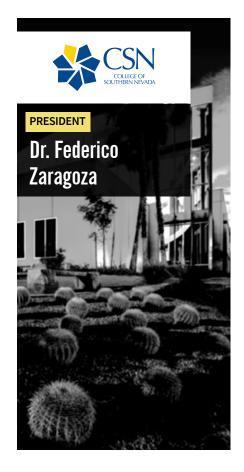
1971

CSN.edu

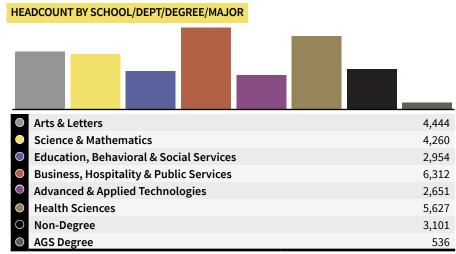
As the largest and most ethnically diverse college in Nevada, The College of Southern Nevada (CSN) is this community's college and provides affordable and collaborative postsecondary education and workforce training. CSN is a fully accredited institution offering hundreds of degrees and certificates in more than 70 academic programs—with 26 degrees and certificates available entirely online. We're also extremely accessible with three main campuses in Las Vegas, North Las Vegas, and Henderson, as well as multiple sites and centers throughout the region.

Keeping things personal is also something we take great pride in. Our student-to-faculty ratio of 23 to 1 ensures that students get the most out of their education. Outside the classroom, we offer a variety of clubs, activities, and organizations to keep students engaged and connected. If sports are your thing, our baseball team is frequently a contender and has even taken home a national championship. Our CSN Coyotes are also proudly represented in softball, soccer and volleyball to round out our growing athletics department.

CSN's innovative Division of Workforce and Economic Development provides workforce and customized business/industry training. It is also home to the largest adult literacy and language program in the state, helping thousands of Southern Nevadans earn their high school equivalency certificate (formerly known as the GED) and learn the English language.



ENROLLMENT Per Fall Semester 2015 34,457 2016 34,409 2017 34,819 2018 35,057 2019 35,868 2020 31,553



Source: College of Southern Nevada (CSN) and Student Demographics Dashboard. Note: Unduplicated Headcount.

2020 HEADCOUNT BY RACE/ETHNICITY¹ 2020 HEADCOUNT BY GENDER **HEADCOUNT BY CREDIT LOAD** Hispanic 36.2% **Full-Time** 30.2% Male 40.5% White 28.4% Part-Time 69.8% Female 59.0% Asian 10.6% Unknown 0.5% Black/African American **HEADCOUNT BY PELL GRANT AWARDS** 10.2% Two or More Races 7.0% Pell 26.5% **Unknown Race & Ethnicity** 6.0% No Pell 73.5% Native Hawaiian/Other Pacific Islander 1.3% American Indian or Alaska Native 0.4%

Source: College of Southern Nevada (CSN) and Student Demographics Dashboard. Notes: Unduplicated Headcount. IPEDS Classifications used.

NEVADA STATE COLLEGE

ESTABLISHED

WEBSITE

2002

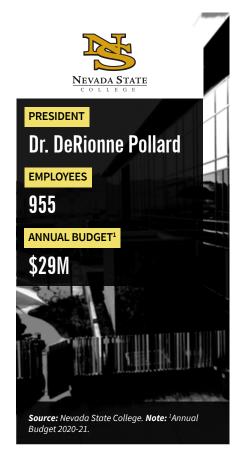
NSC.edu

Nevada State College has grown to offer more than 60 high-demand majors and minors. Each program is taught by top-tier instructors with a focus on innovation, technology, and career development. The traditionally small classes are facilitated by faculty who serve as mentors and guides not only in the classroom, but in life. Programs are offered online, on-site and as a hybrid of both. Program curriculum at the college is developed based upon the needs of the local community and the demands of its students. Popular programs include nursing, education, criminal justice, business administration, visual media, biology, speech pathology and psychology.

Nevada State is accredited by the Northwest Commission on Colleges and Universities, which has commended Nevada State for remaining true to its mission during a time of unprecedented growth while ensuring a climate that prioritizes and promotes the success of its diverse student body.

Nevada State College has been recognized as one of the fastest growing public state fouryear colleges in the nation. The college welcomes an eclectic population of students with 66 percent of its students from culturally diverse backgrounds. It also has been identified nationally as a Minority-Serving Institution (MSI), Hispanic-Serving Institution (HSI) and Asian American and Native American Pacific Islander-Serving Institution (AANAPISI). Additionally, 51 percent of Nevada State College students are the first generation in their families to seek higher education.

Nevada State College lives up to its calling to: Be bold. Be great. Be State.



ENROLLMENT

MASTER'S

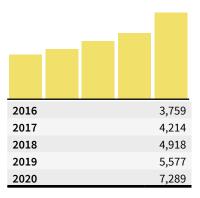
Master's Speech Pathology	52

MAJORS/MINORS

Non-Degree	1,163
Interdisciplinary Studies	1,048
Pre-Nursing	1,015
Psychology	598
Nursing: RN-BSN	335
Business	332
Biology	282
Criminal Justice	252
Nursing: Part-Time	242
Nursing: Regular	225
Pre-Education	183
Deaf Studies	156
Elementary Education	147
Special Programs	127
Counseling	111
Speech Pathology	91
Visual Media	89
Communications	87
History	78
Law Enforcement	77
Pre-Education: Secondary	76
English	60
Sociology	53
Chemistry	43
Environmental Resource Science	43
Mathematics	33

Source: Nevada State College.

FALL ENROLLMENT



PART-TIME STUDENTS

RACE/ETHNICITY



0	Hispanics of Any Race	41%
	White	27%
0	Asian	10%
0	Black or African American	9%
0	Two or More Races	6%
0	Native Hawaiian/ Pacific Islander	1%

GENDER



Male	20.5%
Female	79.5%

AGE GROUP

18 or Under	24.9%
19-24	35.0%
25-40	30.9%
40+	9.1%

DEGREE COMPLETIONS

2016	420
2017	415
2018	581
2019	631
2020	705

HEADCOUNT BY MAJOR/MINOR

Education	786
Liberal Arts & Sciences	2,736
Nursing	1,814
Dual-Credit	1,953

ESTABLISHED

WEBSITE

1959

DRI.edu

DRI is a recognized world leader in basic and applied environmental research. Committed to scientific excellence and integrity, DRI faculty, students who work alongside them, and staff have developed scientific knowledge and innovative technologies in research projects around the globe. Since 1959, DRI's research has advanced scientific knowledge on topics ranging from humans' impact on the environment to the environment's impact on humans. DRI's impactful science and inspiring solutions support Nevada's diverse economy, provide science-based educational opportunities, and inform policymakers, business leaders, and community members. With campuses in Las Vegas and Reno, DRI serves as the non-profit research arm of the Nevada System of Higher Education. For more information, please visit www.dri.edu.

RECENT RESEARCH HIGHLIGHTS IMPACTING SOUTHERN NEVADA

Climate change and a "thirsty atmosphere" will bring more extreme wildfire danger and multi-year droughts to Nevada and California by the end of this century, according to DRI scientists. In a study published in Earth's Future, DRI researchers looked at future projections of evaporative demand - a measure of how dry the air is - in Nevada and California through the end of the 21st century, and how changes in evaporative demand would impact the frequency of extreme fire danger and three-year droughts. Their projections show consistent future increases in atmospheric evaporative demand over Nevada and California, largely driven by warmer temperatures, which would likely lead to significant on-the-ground environmental impacts including increases in days with extreme fire danger and increases in multi-year droughts.

DRI scientists also studied smoke impacts on soil water repellency. After a wildfire, soils in burned areas often become water repellent, leading to increased erosion and flooding after rainfall events – a phenomenon that many scientists have attributed to smoke and heat-induced changes in soil chemistry. But this post-fire water repellency may also be caused by wildfire smoke in the absence of heat. An interdisciplinary DRI research team exposed samples of clean sand to hot and cold smoke from burning Jeffrey pine needles, then analyzed the time it took for water droplets placed on the sand surface to be absorbed - a measure of water repellency. The project team is now working on a larger proposal to further investigate questions about the roles of heat and smoke in fireinduced water repellency.

Work continues on a four-year research project using new genetic research technologies to investigate microbial activity at the level of the single cell in the oceans, marine crustal fluid, and continental deep subsurface. DRI, in partnership with the Bigelow Laboratory for Ocean Sciences and the University of New Hampshire, was awarded a \$6 million National Science Foundation grant in 2018. DRI scientists are leading the continental research and recently sampled a fractured rock aquifer associated with Death Valley geological fault zones, which hosts potentially ancient microbial communities closely related to analogs from the deepest habitats ever sampled in South Africa. Single-celled organisms make up most of the biological diversity on our planet, but many are found in hard-to-access places such as the Earth's subsurface or deep ocean environments. As a result, much about these organisms - including their potential for production of natural products for bioenergy, pharmaceuticals, bioremediation, and water treatment remains unknown.



UNIVERSITY OF PHOENIX

ESTABLISHED

WEBSITE

1976

Phoenix.edu

AN INNOVATIVE APPROACH TO EDUCATION

As an institution always focused on the needs of an adult learner population, our Instructional Framework reflects the instructional strategies most important for this population.

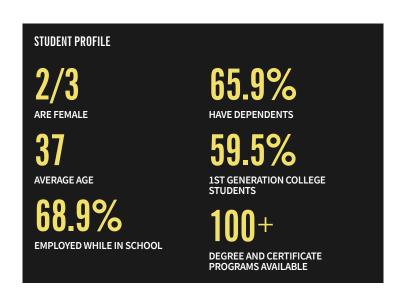
University of Phoenix was founded upon the vision of making higher education more available, even if you're a professional with a full time commitment to work and family. With 40 years of experience, we continue to focus on meeting the needs of adult learners. Malcolm Knowles identified the characteristics of adult learners as differing from the classic 18-22 year-old college students; through areas such as the learner's need to know, self-concept, experience, readiness to learn, orientation to learning and motivation. These characteristics influence the instructional design process – shifting our framework from content-driven to context-driven and reinforcing relevant application to the real world.

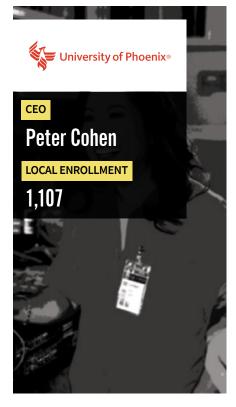
Developed by faculty who are practitioners in their field, our curriculum integrates academic theory, lifelong learning and professional practice – and is designed to support the needs of adult learners. We strive to help students develop relevant skills that can be easily applied to their current work and life experiences.

Our convenient classes, offered online or on-campus at selection locations, make going back to school a real option for working adults. Access your class online, study on your own schedule and earn your degree.

Although you might not be on campus, you're never alone. We're here to guide you from enrollment through graduation. As a student you have access to our innovative learning platform, career services and wealth of educational resources such as an online library, writing and math labs and a university-wide academic social network.

We offer associate, bachelor's, master's and doctoral degrees, a variety of short-burst learning options and certificate programs so that you can match your education to your interest and professional goals.







ESTERN GOVERNORS UNIVERSITY

ESTABLISHED

1997

WGU.edu

WGU was founded in 1997 by 19 bipartisan U.S. governors. For more than 20 years, nonprofit online Western Governors University has led the way in designing, developing and implementing high-quality, student-focused higher education.

Every individual has the right to access high-quality education with an expectation of great outcomes; we ensure that WGU is affordable and flexible and that our programs expand educational opportunities for underserved students. Today, 71 percent of WGU students are underserved in one or more of four categories: ethnic minority, rural residents, low income and first-generation college students.

3,401 2020 ENROLLMENT

ENR	OLL	ME	NT	ВΥ	
nor	I FG	FΩ	FΜ	ΔΙ	ΩR

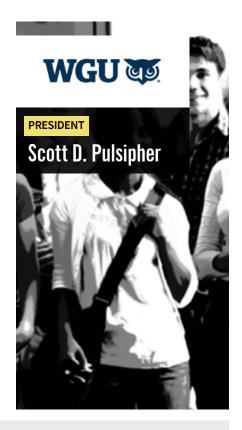
Business	41%
Education	30%
IT	17%
Nursing	12%

GENDER

Female	65%
Male	35%

AGE

25 & Under	9%
26 - 44	72%
44 & Over	19%



Improving Nevada's economy through education.

82% of our students are from underserved populations. WGU Nevada is helping Nevadans earn the credentials they need for the careers they want.

Offering over 60 bachelor's and master's degrees in

- Business
- Information Technology
- Education
- Healthcare

Online. Nonprofit. Accredited.



WGU WEVADA. nevada.wgu.edu

REGIONAL MEDICAL SCHOOLS

KIRK KERKORIAN SCHOOL OF MEDICINE AT UNLV

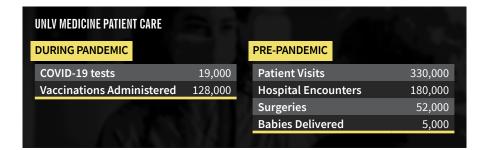
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WEBSITE

2014

UNLV.edu/medicine (school)
UNLVmedicine.org (clinics)

Since welcoming the first class of medical students in July of 2017, the Kirk Kerkorian School of Medicine at UNLV is on its way to becoming a premier center of excellence and innovation for medical education, patient care and research. The school is a four-year allopathic, academic medical center with a goal of increasing the number of physicians and trained specialists who are committed to providing world class care with a heart. UNLV Medicine is the clinical arm of the medical school, operating more than a dozen clinics that deliver cutting edge, evidence-based medicine. More than 140 faculty physicians, who understand that good health is the greatest wealth, are involved in more than 20 research specialties, including pediatrics, neurology, general surgery, plastic surgery, diabetes, obstetrics and gynecology, internal medicine, gastroenterology, rheumatology, orthopedics, pulmonology, cardiology and geriatrics.





RESIDENCY AND FELLOWSHIP PROGRAM ENROLLMENT

TOTAL RESIDENTS/

FELLOWS

	ARS	ROLLMENT
PROGRAM	YE	E
FELLOWSHIP		
Acute Care Surgery	1	3
Cardiology	3	10
Child and Adolescent Psychiatry	2	2
Critical Care Medicine	2	3
Gastroenterology	3	6
Minimally Invasive Gynecologic Surgery	2	3
Pulmonary and Critical Care Medicine	3	9
Sports Medicine	1	1
Surgical Critical Care	1	5
·		

PROGRAM	YEARS	ENROLLMENT
RESIDENCY	_	
Emergency Medicine	3	29
Family Medicine	3	15
Family Medicine - Rural	3	6
General Surgery	5	29
Internal Medicine	3	75
Obstetrics/Gynecology	4	24
Orthopaedic Surgery	5	16
Otolaryngology - Head & Neck Surgery	5	5
Pediatrics	3	40
Plastic Surgery	6	6
Psychiatry	4	34

Source: Kirk Kerkorian School of Medicine at UNLV. Notes: All Medical Students are full-time; there are no part-time students. Formerly UNLV School of Medicine.





DIVERSITY CATEGORIES

Socio-Economically Disadvantaged ¹	77
First Generation College	64
Hispanics of Any Race	33
Black/African American	17
Veterans	3

RESIDENCY

Resident	238
Non-Resident	2

Source: Kirk Kerkorian School of Medicine at UNLV. Notes: 1 As defined by AMCAS.

ESTABLISHED

WEBSITE

2004

TUN.TOURO.edu

As the largest medical school in the State of Nevada, Touro University Nevada continues to lead the way in addressing the healthcare provider shortage in Southern Nevada.

Touro is seeing record admission applications for its competitive programs and 100 percent placement of Touro medical students in post-graduation residency programs. Touro is uniquely positioned to provide Nevada's future healthcare providers and educators with a collaborative, team-based, and community-focused education that serves the citizens of the State of Nevada now and well into the future.

FULL TIME
75%
PART TIME
25%

STUDENT ENROLLMENT		
2016	1,197	
2017	1,414	
2018	1,485	
2019	1,530	
2020	1,687	

RESIDENCY PLACEMENTS

YEAR	GRADUATES	MATCH/ Placement
2016	131	100%
2017	125	100%
2018	125	96.9%
2019	129	100%
2020	125	100%



Source: Touro University Nevada, Fall 2020. Note: 1253 full-time and 23 part-time. ²IPEDS FY 19-20

ENROLLMENT BY PROGRAM

Fall 2020

EDUCATION	
Master of Education (MED) - Curriculum and Instruction with School Counseling emphasis; School Administration	36
Doctorate of Education (EDD) - Education Administration and Leadership	16
Advanced Studies Certificate	247
MASTER OF SCIENCE IN MEDICAL HEALTH SCIENCE (MHS)	64
NURSING	
Registered Nurse to Bachelor of Science in Nursing (RN-to-BSN)	40
Master of Science in Nursing - Family Nurse Practitioner (MSN)	124
Post-MSN Certificate - Family Nurse Practitioner	8
Doctor of Nursing Practice (DNP)	37
OCCUPATIONAL THERAPY DOCTORATE (OTD)	106
DOCTOR OF OSTEOPATHIC MEDICINE ¹	669
DOCTOR OF PHYSICAL THERAPY (DPT)	117
MASTER OF PHYSICIAN ASSISTANT STUDIES (MPAS)	223

ENROLLMENT BY LEVEL

0	Doctoral Degree	945
	Masters Degree	447
0	Post-Masters Certificate Program	8
0	Baccalaureate Degree	40
0	Post-Baccalaureate Certificate Program	247



GENDER

Male	41.0%
Female	59.0%
Unknown	0.1%

AGE

20 - 29	64%
30 - 39	20%
40 - 49	10%
50 - 59	5%
60+	1%

ETHNICITY²

0	White	42.0%
	Asian	33.0%
0	Hispanic	10.0%
0	Two or More	6.6%
0	Black	5.0%
0	Unknown	2.0%
0	Native Hawaiian	0.2%
0	American Indian	0.1%



Source: Touro University Nevada, Official Census, 2020.

Notes: Percentages may not add to 100% due to rounding. ¹Includes 13 students in DO/MPH program. ²IPEDS Classifications used.



ESTABLISHED

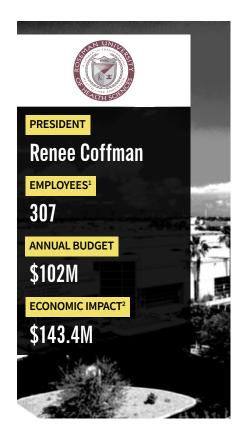
WEBSITE

1999

Roseman.edu

Founded in Henderson, Nevada in 1999, Roseman University of Health Sciences is a non-profit, private institution of higher learning, training the next generation of undergraduate and graduate level health care professionals that serve, collaborate and set new standards in their communities and within their professions. With campuses in Henderson and Summerlin (Las Vegas), Nevada and South Jordan, Utah, the University is comprised of the College of Dental Medicine, offering an Advanced Education in Orthodontics and Dentofacial Orthopedics/MBA residency and Doctor of Dental Medicine program; College of Pharmacy, offering a Doctor of Pharmacy and Professional Continuing Education; College of Nursing, offering an Accelerated Bachelor of Science in Nursing and Master of Science in Nursing/Family Nurse Practitioner; College of Graduate Studies offering a Master of Science in Pharmaceutical Sciences and Master of Science in Biomedical Sciences; and an MBA program. Roseman University of Health Sciences will also offer a Doctor of Medicine through its College of Medicine, once it becomes accredited. More than 7,000 Roseman graduates are caring for patients, conducting research, and engaging in public health and policy in Nevada, Utah and across the country. Roseman University is regionally accredited by the Northwest Commission on Colleges and Universities.

Source: Roseman University of Health Sciences. Note: Includes full-time and part-time employees. ²Economic Impact FY19.

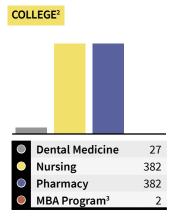


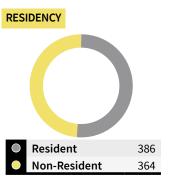
2020-21 STUDENT PROFILE¹

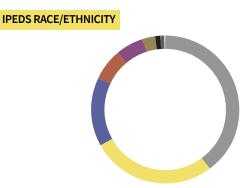
AGE	
20-29	515
30-39	181
40+	54

GENDER Female 501 Male 249

ACADEMIC LEVEL Graduate 435 Undergraduate 315 **CREDIT LOAD Full-Time** 750 Part-Time







	Asian	300
	White	204
0	Hispanics of Any Race	112
0	Black/African American	52
0	Two or More Races	46
0	Unknown	21
0	Nonresident Alien	8
\circ	Native Hawaiian/Other Pacific Islander	6
	American Indian/Alaska Native	2

HEADCOUNT ¹		UNDUPLICATED GRADUATES	
2016-17	791	2016-17	322
2017-18	830	2017-18	365
2018-19	831	2018-19	356
2019-20	796	2019-20	347
2020-21	750	2020-21	314

DOCTOR OF DENTAL MEDICINE RESIDENCY MATCH/PLACEMENT⁴

YEAR	GRADUATES	PLACEMENTS
2016-17	79	35
2017-18	81	24
2018-19	81	21
2019-20	84	37
2020-21	79	27

DOCTOR OF PHARMACY RESIDENCY MATCH/PLACEMENT⁵

YEAR	GRADUATES	PLACEMENTS
2016-17	240	27
2017-18	232	25
2018-19	228	22
2019-20	202	26
2020-21	209	28

Source: Roseman University of Health Sciences. Notes: The University has campuses in Nevada and Utah. Data reported only for Nevada for Student Profile and Unduplicated Headcount and Graduates. ¹All enrollment data is snapshot data as of October 15th of the given fiscal year. ²The College of Graduate Studies and the College of Medicine have no enrolled students for FY2020-21. ³The MBA Program is being phased out and will no longer admit students as of July 2021. ⁴Some additional considerations about these data: Several students in each class completed 2 residencies. Programs included: Mayo Clinic, UCLA, LSU, Columbia, Case Western, UCSF, Washington, Oregon Health Sciences, Northwestern, Texas A&M, Tufts, Boston University, University of Utah, Veteran's Administration Hospitals in Chicago, Salt Lake City, Portland, Oregon and California (Palo Alto), Temple, University of Pittsburgh, University of Connecticut, University of Tennessee, State University of New York at Stony Brook, University of Buffalo, New York University, University of Florida, Indiana University, Creighton, Wichita State, Idaho State, Marquette, Michigan, The Ohio State, University of Cincinnati, Case Western, University of Maryland, University of South Carolina, Programs in the Navy, Army and the Air Force. ⁵Exact numbers above can vary depending upon how such data is presented and is therefore subject to some interpretation/variation. The placement data represents only students who match with a program in their original graduation year, although they may later renege on their commitment or quit the program after they begin. As we are trying to capture placement rates (and not completion rates), we do not follow up to see if these students ever actually begin/finish their training. This mimics ASHP's approach. The placement data also only represent students in the current year graduation cohort, as we track our performance year-to-year as an institution. This is NOT how ASHP presents their data, however. As students from past graduation years (

CLARK COUNTY SCHOOL DISTRICT

CLARK COUNTY SCHOOL DISTRICT

ESTABLISHED

WEBSITE

1956

CCSD.net

Established in 1956, the Clark County School District is the number one choice for families and students. We educate approximately 310,000 students – offering a variety of nationally recognized programs, including Magnet Schools and Career and Technical Academies, as well as International Baccalaureate, dual credit, workforce development and Advanced Placement courses.

Through these programs – plus Nevada Learning Academy at CCSD and open enrollment offerings – we offer the best choices to meet individual student needs. As the nation's fifth-largest school district, and the fourth-largest rural district in the state, we have the ability to provide additional services such as a school police department, adult education courses, and innovative community partnerships with Vegas PBS and The Public Education Foundation.

CCSD educates approximately 66% of the students in Nevada and works closely with community partners and business leaders to educate the workers needed to strengthen our economy.

Source: Clark County School District. **Notes:** ¹Includes full-time, part-time and temporary employees, plus substitutes. ²General operating fund budget for 2020-21.



THE DISTRICT OPERATES 368 SCHOOL PROGRAMS AND ALSO SPONSORS SOME OF THE CHARTER SCHOOLS IN CLARK COUNTY:

ALTERNATIVE

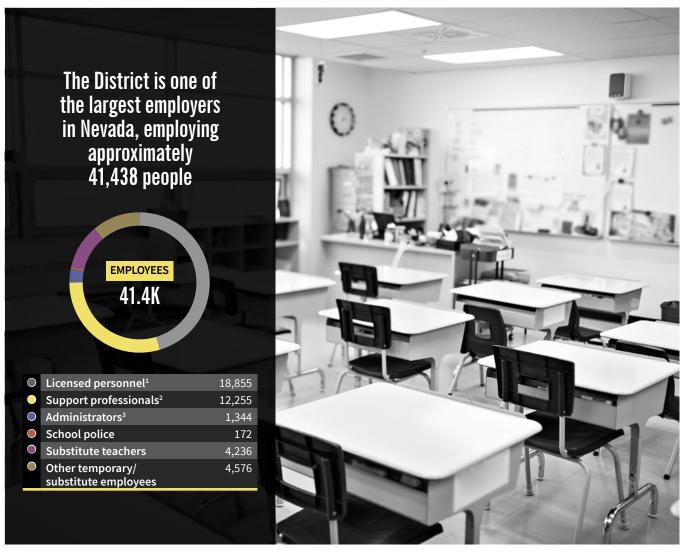
SPECIAL

VISION

All students progress in school and graduate prepared to succeed and contribute in a global diverse society.

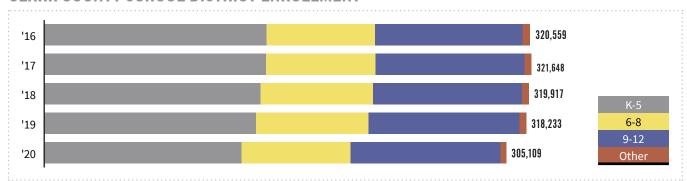
Five-Year Student Success Targets Outlined in Focus: 2024 Strategic Plan:

- All CCSD schools will be rated 3-Star or higher on the Nevada School Performance Framework.
- At least 90% of CCSD students will graduate from high school college and career ready.



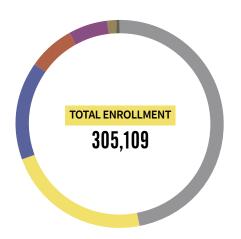
Source: Clark County School District. Notes: 1 Includes teachers. 2 Includes clerical and food service staff, bus drivers, teacher aides and custodians. 3 Includes principals, assistant principals, deans and central office.

CLARK COUNTY SCHOOL DISTRICT ENROLLMENT



GRADE	2016	2017	2018	2019	2020
K	23,032	22,700	22,702	22,227	19,629
1	23,831	24,010	23,171	22,979	21,272
2	24,214	23,812	23,679	23,078	21,799
3	25,338	24,451	23,734	23,565	22,054
4	25,523	25,466	24,272	23,618	22,569
5	24,645	25,775	25,314	24,155	22,863
6	23,981	24,344	25,247	24,628	22,927
7	23,728	24,207	24,542	25,342	24,172
8	24,075	23,929	24,359	24,529	24,981
9	25,158	25,212	25,111	25,922	25,911
10	25,149	25,282	25,186	25,211	25,622
11	24,201	24,624	24,662	24,732	24,232
12	22,941	23,208	23,488	23,567	23,349
Other ¹	4,743	4,628	4,450	4,680	3,729
TOTAL	320,559	321,648	319,917	318,233	305,109
% Change	0.3	0.3	-0.5	-0.5	-4.1

Source: Clark County School District; Student Data Services. Notes: CCSD Charter Enrollment (DSA Funded): 5,250. ¹Includes pre-K and ungraded (2016-2020).



TOTAL ENROLLMENT BY RACE/ETHNICITY

Clark County School District 2019-2020

RACE/ETHNICITY	TOTAL	SHARE OF TOTAL ¹
Hispanic/Latino	143,994	47.2%
Caucasian	68,209	22.4%
Black/African American	46,251	15.2%
Multiracial	21,963	7.2%
Asian	18,627	6.1%
Hawaiian/Pacific Islander	5,021	1.6%
 American Indian/Alaskan Native 	1,044	0.3%
TOTAL	305,109	100.0%

Source: Clark County School District. **Note:** ¹Numbers may not add due to rounding.

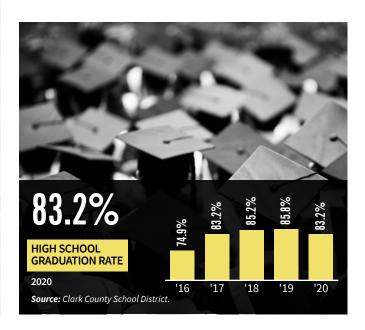
CLARK COUNTY GRADUATION RATES BY SCHOOL

OLARR GOORTT GRADON	TON IN	TILO D	OOIIC
HIGH SCHOOL	CLASS OF 2019	CLASS OF 2020	% Change
Advanced Technologies Academy	100.0	100.0	0.0
Arbor View HS	94.9	94.4	-0.5
Basic Academy of Int'l Studies HS	87.9	82.7	-5.9
Bonanza HS	91.7	88.4	-3.6
Boulder City HS	92.4	91.0	-1.5
Burk Horizon SW Sunset HS	48.0	56.0	16.7
Canyon Springs HS & the Leadership and Law Preparatory Academy	93.3	90.3	-3.2
Centennial HS	92.3	92.6	0.3
Chaparral HS	93.7	93.5	-0.2
Cheyenne HS	91.5	88.1	-3.7
Cimarron-Memorial HS	93.2	94.1	1.0
Clark Adult Program	12.1	7.2	-40.5
CSNHS East	97.9	100.0	2.1
CSNHS South	100.0	100.0	0.0
CSNHS West	99.0	98.6	-0.4
Coronado HS	96.5	92.6	-4.0
Del Sol Academy of the Performing Arts	95.6	89.9	-6.0
Delta Academy	73.5	74.3	1.1
Desert Oasis HS	90.7	90.9	0.2
Desert Pines HS	90.0	86.6	-3.8
Desert Rose HS	32.9	18.7	-43.2
Durango HS	88.7	86.2	-2.8
East CTA	100.0	100.0	0.0
Ed W Clark HS	90.7	84.7	-6.6
Eldorado HS	92.8	86.9	-6.4
Explore Knowledge SEC	96.2	100.0	4.0
Foothill HS	93.0	91.2	-1.9
Global Community HS at Morris Hall	61.7	63.1	2.3
Green Valley HS	94.5	94.7	0.2
Indian Springs HS	100.0	100.0	0.0
Innovations Int'l Charter School of NV	90.0	97.1	7.9
Las Vegas Academy of Int'l Studies, Performing and Visual Arts	99.8	99.2	-0.6
Las Vegas HS	92.9	89.0	-4.2
Laughlin Jr/Sr HS	79.2	83.0	4.8
Legacy HS	89.5	86.7	-3.1
Liberty HS	93.4	93.5	0.1
Moapa Valley HS	96.7	98.2	1.6
Mojave HS	86.4	81.0	-6.3
Morris Sunset East HS	81.4	65.8	-19.2

	21.00.00	01.100.00	٥,
HIGH SCHOOL	CLASS OF 2019	CLASS OF 2020	% Change
Nevada Learning Academy at CCSD	93.3	89.2	-4.4
Northwest Career and Technical Academy	99.2	99.7	0.5
Odyssey Charter HS	90.2	90.5	0.3
Palo Verde HS	95.6	96.3	0.7
Rancho HS	96.4	95.5	-0.9
Sandy Valley Jr/Sr HS	92.9	90.0	-3.1
Shadow Ridge HS	94.7	93.7	-1.1
Sierra Vista HS	93.5	91.5	-2.1
Silverado HS	92.3	89.1	-3.5
Southeast Career Technical Academy	99.5	99.5	0.0
Southwest Career and Technical Academy	100.0	99.7	-0.3
Spring Valley HS	92.2	92.5	0.3
Sunrise Mountain HS	96.1	89.8	-6.6
Valley HS	87.7	85.4	-2.6
Veterans Tribute Career Technical Academy	100.0	100.0	0.0
Virgin Valley HS	92.2	91.9	-0.3
West Career & Technical Academy	98.3	98.1	-0.2
West Preparatory Academy	100.0	95.3	-4.7
Western HS	86.7	87.2	0.6

Source: Clark County School District.

Notes: Percent change reflects changes for Class of 2019 to Class of 2020. Schools that $reported\ groups\ fewer\ than\ 10\ for\ both\ school\ years\ are\ not\ listed.$



MAGNET SCHOOLS, CAREER AND TECHNICAL ACADEMIES AND SELECT SCHOOLS

WHAT ARE MAGNET/CAREER AND TECHNICAL ACADEMY (CTA) PROGRAMS?

CCSD magnet programs offer learning opportunities related to various themes for interested students. Students from across the District may apply to a magnet program regardless of the region in which they reside, however, transportation will only be provided to students living within the designated transportation boundary for the magnet program. The purposes of magnet programs are to improve student achievement, promote diversity, and create an awareness of career opportunities relative to the fields of study in which students may be interested.

WHAT ARE SELECT SCHOOLS?

The five (5) CCSD Select Schools are designed to provide families with additional school choice options. Select Schools offer outstanding Career and Technical Education (CTE) programs of study, Advanced Placement courses, and other specialized programs. Many CTE programs offer industry certification for students who complete the entire course of study. The focus of CTE is to ensure that all students have access to rigorous, blended college-preparatory and career-oriented programs that lead to marketable skills for the 21st Century.

Source: https://magnet.ccsd.net/faq



	TYPE OF	ENROL	LMENT	
SCHOOL	PROGRAM ¹	MAGNET/SELECT	TOTAL SCHOOL	
ELEMENTARY SCHOOLS (GRADES K-5)				
Clarence A. Piggott Academy of International Studies	М	600	680	
Gilbert Academy of Creative Arts	M	450	450	
Gordon McCaw STEAM Academy	M	600	750	
Helen Anderson Toland Elementary School	M	302	380	
Jo Mackey iLead Academy for the Digital Sciences ²	M	490	560	
Mabel Hoggard Math and Science Magnet School	M	387	455	
Lomie G. Heard Technology Academy	M	696	725	
Roger D. Gehring Academy of Science and Technology	M	617	654	
Sandy Searles Miller Academy of International Studies	M	1,465	1,465	
Sheila Tarr Academy of International Studies	M	581	581	
Walter Bracken STEAM Academy	М	496	536	

Continued on next page »

	TYPE OF	ENROLLMENT		
SCHOOL	PROGRAM ¹	MAGNET/SELECT	TOTAL SCHOOL	
MIDDLE SCHOOLS (GRADES 6-8)				
Brown Academy of International Studies	М	186	1,160	
Cashman Middle School, Academy of Mathematics, Science and Engineering	М	480	1,560	
Hyde Park Academy of Science and Mathematics	М	900	1,600	
KO Knudson Academy of the Arts	М	671	1,340	
Kenny C. Guinn STEM Academy	М	435	1,290	
Lied STEM Academy	М	1,400	1,400	
Mike O'Callaghan i3 Learn Academy	М	1,355	1,355	
Robert O. Gibson Leadership Academy	М	408	1,262	
Roy W. Martin Middle School and International Baccalaureate Middle Years Programme	М	669	1,520	
The STEAM Academy at Jim Bridger Middle School	М	486	1,437	
Thurman White Academy of the Performing Arts	М	1,600	1,600	
Walter Johnson Junior High School - Academy of International Studies	М	602	1,630	
HIGH SCHOOLS (GRADES 9-12)				
Advanced Technologies Academy (A-TECH)	СТА	1,136	1,136	
Basic Academy of International Studies	М	203	2,604	
Bonanza High School	S	158	2,113	
Canyon Springs High School Leadership & Law Preparatory Academy	М	525	2,785	
Chaparral High School	S	465	2,300	
Ed W. Clark High School	М	895	3,300	
Del Sol Academy of the Performing Arts	М	496	2,240	
Desert Pines Magnet Academy	М	551	2,913	
East Career and Technical Academy	СТА	1,918	1,934	
Eldorado High School	М	300	2,075	
Las Vegas Academy of the Arts	M/CTA	1,700	1,700	
Mojave High School	S	168	2,316	
Northwest Career and Technical Academy	СТА	1,850	1,900	
Rancho High School	М	1,209	3,257	
Silverado High School	S	195	2,334	
Southeast Career and Technical Academy	СТА	2,000	2,000	
Southwest Career and Technical Academy	СТА	1,444	1,472	
Spring Valley High School	М	570	2,700	
Valley High School	M	558	2,611	
Veterans Tribute Career and Technical Academy	СТА	820	820	
West Career and Technical Academy	СТА	1,400	1,400	
Western High School	S	643	2,845	

Source: https://magnet.ccsd.net/programs-of-study. Notes: ¹Type of Program: M - Magnet School; CTA - Career and Technical Academies; S - Select Schools. ²Grades K-8.

PRIVATE SCHOOLS



SCHOOL	ENROLLMENT	GRADES	STATUS	# OF TEACHERS
The Adelson Education Campus	344	K-12	NP	54
Alexander Dawson School at Rainbow Mtn.	420	K-8	NP	47
American Heritage Academy	640	K-12	NP	39
Bishop Gorman High School	1,496	9-12	NP	77
Calvary Chapel Christian School	403	K-12	NP	25
Calvary Chapel GV Christian Academy	111	K-8	NP	14
Challenger School Desert Hills Campus	138	K-1	NP	9
Challenger School Lone Mountain Campus	354	K-8	NP	22
Challenger School Silverado Campus	286	K-8	NP	18
Cornerstone Christian Academy	334	K-8	NP	8
Cristo Rey St. Viator	161	9-12	NP	19
Desert Torah Academy	214	K-8	NP	25
Faith Community Lutheran Academy	432	K-5	NP	24
Faith Lutheran Middle & High School	1,900	6-12	NP	138
Foothills Montessori School	207	K-8	Р	15

Continued on next page »

SCHOOL	ENROLLMENT	GRADES	STATUS	# OF TEACHERS
Good Samaritan Christian Academy	176	K-5	NP	13
Green Valley Christian School	487	K-12	NP	37
Henderson International School	247	K-12	Р	35
International Christian Academy	207	K-12	NP	18
Lake Mead Christian Academy	640	K-12	NP	62
Lamb of God Lutheran School	169	K-5	NP	15
Las Vegas Day School	660	K-8	Р	47
Liberty Baptist Academy	169	K-12	NP	15
The Meadows School	786	K-12	NP	83
Merryhill School Spanish Trail	147	K-5	Р	14
Merryhill School Summerlin	162	K-5	Р	11
Mountain View Christian School	153	K-12	NP	13
Mountain View Lutheran School	115	K-5	NP	10
Omar Haikal Islamic Academy	173	K-8	NP	9
Our Lady of Las Vegas Catholic School	407	K-8	NP	18
St. Anne Catholic School	187	K-8	NP	11
St. Anthony of Padua	323	K-8	NP	15
St. Christopher Catholic School	153	K-8	NP	9
St. Elizabeth Ann Seton Catholic School	358	K-8	NP	23
St. Francis de Sales Catholic School	242	K-8	NP	13
St. Viator Catholic School	325	K-8	NP	18
Southern Highlands Preparatory School	262	K-8	P	23
Word of Life Christian Academy	190	K-12	NP	15
Yeshiva Day School of Las Vegas	183	K-8	NP	33

 $\textbf{Source:} \ \textit{Nevada Department of Education.} \ \textbf{Notes:} \ \textit{Clark County 100+ enrollment.} \ \textit{P=Profit; NP=Non-Profit.}$



HEALTHCARE

Healthcare Overview	7
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HEALTHCARE OVERVIEW

AMERICA'S HEALTH RANKINGS

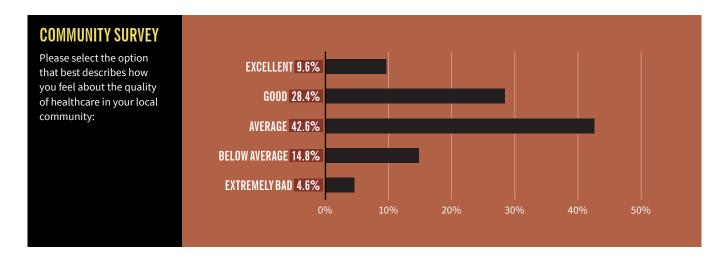
	4	- 60	Mili	IA.	
1	mar.			II V	
		•	100 /		
VERALL CLINICAL		25	20	40	50
COLORADO	23 CALIFORNIA	25 utah	39 arizona	48 NEVADA	50 TEXAS
NNUAL ACCESS T	O CARE				
19	22	34	40	44	50
COLORADO	CALIFORNIA	UTAH	ARIZONA	NEVADA	TEXAS
OIDED CARE DU	E TO COST				
19	21	34	36	42	50
CALIFORNIA	COLORADO	ARIZONA	UTAH	NEVADA	TEXAS
REVENTABLE HOS	SPITALIZATIONS				
2	5	1	13	19	32
UTAH	COLORADO	ARIZONA	CALIFORNIA	NEVADA	TEXAS
RIMARY CARE PR	OVIDERS				
24	41	47	48	49	50
COLORADO	ARIZONA	TEXAS	CALIFORNIA	UTAH	NEVADA
NINSURED					
22	25	33	41	43	50
CALIFORNIA	COLORADO	UTAH	ARIZONA	NEVADA	TEXAS

Source: United Health Foundation's America's Health Rankings, 2020. **Note:** States are ranked 1 to 50, where 1 is best and 50 is worst. For more information, see americashealthrankings.org.

SPECIALTY HOSPITALS

FACILITY	SPECIALTY	ADDRESS	CITY	PHONE
AMG Specialty Hospital	Acute Long-Term Care Hospital	4015 S. McLeod Dr.	Las Vegas	433-2200
Complex Care Hospital at Tenaya	Acute Long-Term Care Hospital	2500 N. Tenaya Way	Las Vegas	562-2021
Desert Parkway Behavioral Healthcare Hospital	Acute Psychiatric Facility	3247 S. Maryland Pkwy.	Las Vegas	(877) 663-7976
Desert Willow Treatment Center	Psychiatric Hospital	6171 W. Charleston Blvd., Bldg. 17	Las Vegas	486-8900
Encompass Rehabilitation Hospitals	Rehabilitation Hospital	10301 Jeffreys St. 1250 S. Valley View Blvd. 9175 W. Oquendo Rd.	Henderson Las Vegas Las Vegas	939-9400 877-8898 252-7342
Harmon Medical and Rehabilitation Hospital	Rehabilitation Hospital	2170 E. Harmon Ave.	Las Vegas	794-0100
Horizon Specialty Hospitals	Acute Long-Term Care Hospital	8550 S. Eastern Ave. 640 S. Martin Luther King Blvd.	Henderson Las Vegas	382-3155 382-3155
Kindred Hospital	Acute Long-Term Care Hospital	5110 W. Sahara Ave. 2250 E. Flamingo Rd.	Las Vegas Las Vegas	871-1418 784-4300
NeuroRestorative4kids	Long-Term & Subacute Care	7690 Carmen Blvd. 3391 N. Buffalo Dr.	Las Vegas Las Vegas	255-7399 800-8860
Orthopedic Specialty Hospital of Nevada	Acute Care & Rehabilitation	8656 W. Patrick Ln.	Las Vegas	777-7100
PAM Rehabilitation Hospital of Centennial Hills	Post-Acute Care & Rehabilitation	6166 N. Durango Dr.	Las Vegas	(725) 223-4100
PAM Specialty Hospital of Las Vegas	Long-Term Acute Care	2500 N. Tenaya Way	Las Vegas	562-2021
Sana Behavioral Hospital	Geriatric Behavioral Hospital	5975 W. Twain Ave., Ste. B	Las Vegas	(725) 605-0310
Seven Hills Hospital	Behavioral Health & Addiction Treatment	3021 W. Horizon Ridge Pkwy.	Henderson	(844) 791-6179
Southern Nevada Adult Mental Health Services	Psychiatric Hospital	1590 W. Sunset Rd. 1785 E. Sahara Ave., Ste. 145 1650 Community College Dr. 6161 W. Charleston Blvd., Bldg. 1 3560 S. Pointe Circle., Ste. 208 61 N. Willow St., Ste. 4	Henderson Las Vegas Las Vegas Las Vegas Laughlin Mesquite	486-6700 486-6400 486-4400 486-6045 298-5313 346-4696
Spring Mountain Sahara	Psychiatric Hospital	5460 W. Sahara Ave.	Las Vegas	216-8900
Spring Mountain Treatment Center	Psychiatric Hospital	7000 W. Spring Mountain Rd.	Las Vegas	873-2400

Note: For local calls in the Las Vegas area, dial (702).





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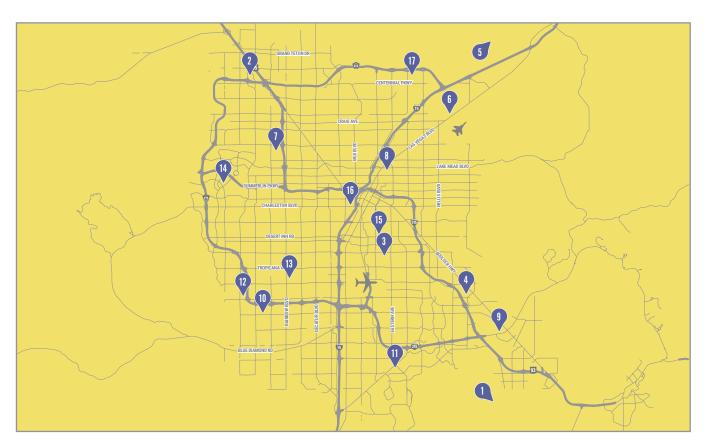
Las Vegas Global Economic Alliance

UMR, UnitedHealthcare's TPA solution, is proud to serve Nevada's self-funded employers, employees and their families. Our mission is to help residents of Nevada live healthier lives.

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SOUTHERN NEVADA FULL-SERVICE HOSPITALS



#	HOSPITAL	WEBSITE	ADDRESS	CITY	PHONE
1	Boulder City Hospital	BCHcares.org	901 Adams Blvd.	Boulder City	293-4111
2	Centennial Hills Hospital	CentennialHillsHospital.com	6900 N. Durango Dr.	Las Vegas	835-9700
3	Desert Springs Hospital	DesertSpringsHospital.com	2075 E. Flamingo Rd.	Las Vegas	733-8800
4	Henderson Hospital	HendersonHospital.com	1050 W. Galleria Rd.	Henderson	963-7000
5	Mesa View Regional Hospital	MesaViewHospital.com	1299 Bertha Howe Ave.	Mesquite	346-8040
6	Mike O'Callaghan Military Medical Center	Nellis.af.mil/Units/Nellis- Medical-Center	4700 N. Las Vegas Blvd.	N. Las Vegas	653-2273
7	MountainView Hospital	MountainView-Hospital.com	3100 N. Tenaya Way	Las Vegas	962-5000
8	North Vista Hospital	NorthVistaHospital.com	1409 E. Lake Mead Blvd.	N. Las Vegas	649-7711
9	St. Rose Dominican, Rose de Lima Campus	StRoseHospitals.org	102 E. Lake Mead Pkwy.	Henderson	564-2622
10	St. Rose Dominican, San Martín Campus	StRoseHospitals.org	8280 W. Warm Springs Rd.	Las Vegas	707-3747
11	St. Rose Dominican, Siena Campus	StRoseHospitals.org	3001 St. Rose Pkwy.	Henderson	(855) 781-7485
12	Southern Hills Hospital	SouthernHillsHospital.com	9300 W. Sunset Rd.	Las Vegas	916-5000
13	Spring Valley Hospital	SpringValleyHospital.com	5400 S. Rainbow Blvd.	Las Vegas	853-3000
14	Summerlin Hospital	SummerlinHospital.com	657 N. Town Center Dr.	Las Vegas	233-7000
15	Sunrise Hospital & Medical Center and Sunrise Children's Hospital	SunriseHospital.com SunriseChildrensHospital.com	3186 S. Maryland Pkwy.	Las Vegas	961-5000
16	University Medical Center & UMC's Children's Hospital	umcsn.com chnv.org	1800 W. Charleston Blvd.	Las Vegas	383-2000
16	Valley Hospital	ValleyHospital.net	620 Shadow Ln.	Las Vegas	388-4000
17	VA Southern Nevada Healthcare System	LasVegas.va.gov	6900 N. Pecos Rd.	N. Las Vegas	791-9000

Note: For local calls in the Las Vegas area, dial (702).

SKILLED NURSING FACILITIES & REHABILITATION

FACILITY	ADDRESS	СІТУ	PHONE	BEDS	OVERALL Rating	HEALTH Inspections	STAFFING	QUALITY OF Resident care
Advanced Health Care of Henderson	1285 E. Cactus Ave.	Henderson	790-6300	38	5	4	5	4
Advanced Health Care of Las Vegas	5840 W. Sunset Rd.	Las Vegas	967-6100	38	5	4	5	5
Advanced Health Care of Paradise	3455 Pecos-McLeod Interconnect	Las Vegas	790-6400	38	N/A¹	N/A¹	N/A¹	N/A¹
Advanced Health Care of Summerlin	2860 N. Tenaya Way	Las Vegas	910-3800	38	5	5	5	5
Boulder City Hospital - SNF	901 Adams Blvd.	Boulder City	293-4111	47	4	3	5	2
Canyon Vista Post-Acute	6352 Medical Center St.	Las Vegas	541-6200	120	4	3	4	4
College Park Rehabilitation Center	2856 E. Cheyenne Ave.	N. Las Vegas	644-1888	188	3	3	2	3
Delmar Gardens of Green Valley	100 Delmar Gardens Dr.	Henderson	361-6111	242	2	2	3	4
El Jen Convalescent Hospital & Retirement Center	5538 W. Duncan Dr.	Las Vegas	645-2606	144	2	1	4	3
Gaye Haven Intermediate Care Facility	1813 Betty Ln.	Las Vegas	452-8399	20	4	5	1*	4
Harmon Hospital - SNF	2170 E. Harmon Ave.	Las Vegas	794-0100	2	3	4	1*	N/A ²
Highland Manor of Mesquite	272 Pioneer Blvd.	Mesquite	346-7666	112	5	4	5	3
Horizon Health & Rehabilitation Center	660 S. Martin Luther King Blvd.	Las Vegas	382-5580	138	2	1	2	5
Horizon Ridge Skilled Nursing & Rehabilitation Ctr.	2855 W. Horizon Ridge Pkwy.	Henderson	805-5050	121	4	3	4	4
Kindred Hospital - Las Vegas (Flamingo) - SNF/DP	2250 E. Flamingo Rd.	Las Vegas	784-4300	108	5	4	5	4
Lake Mead Health & Rehabilitation Center	1180 E. Lake Mead Pkwy.	Henderson	565-8555	266	1	1	2	2
Las Vegas Post Acute & Rehabilitation	2832 S. Maryland Pkwy.	Las Vegas	735-5848	79	1	1	3	3
Las Ventanas Retirement Community - SNF	10401 W. Charleston Blvd.	Las Vegas	207-4242	60	5	4	5	5
Life Care Center of Las Vegas	6151 Vegas Dr.	Las Vegas	648-4900	178	2	2	3	2
Life Care Center of South Las Vegas	2325 E. Harmon Ave.	Las Vegas	798-7990	120	2	1	5	3
Marquis Care at Centennial Hills	6351 N. Fort Apache Rd.	Las Vegas	515-3000	120	5	4	4	5
Marquis Care Plaza Regency	6021 W. Cheyenne Ave.	Las Vegas	658-9494	188	4	4	1	5
Mission Pines Nursing & Rehabilitation Center	2860 E. Cheyenne Ave.	N. Las Vegas	644-7777	188	2	3	1	3
Mountain View Care Center	601 Adams Blvd.	Boulder City	293-5151	87	4	3	4	2
NeuroRestorative4kids	7690 Carmen Blvd.	Las Vegas	255-7399	35	4	4	1*	5
NeuroRestorative4kids - Buffalo	3391 N. Buffalo Dr.	Las Vegas	800-8860	24	3	4	1*	4
Nevada State Veterans Home - Boulder City	100 Veterans Memorial Dr.	Boulder City	332-6784	180	5	5	5	5
North Las Vegas Care Center	3215 E. Cheyenne Ave.	N. Las Vegas	649-7800	182	2	2	2	3
Premier Health & Rehabilitation Center of LV, LP	2945 Casa Vegas St.	Las Vegas	735-7179	100	3	2	3	5

FACILITY	ADDRESS	СІТУ	PHONE	BEDS	OVERALL Rating	HEALTH Inspections	STAFFING	QUALITY OF Resident care
Royal Springs Healthcare & Rehab	8501 Del Webb Blvd.	Las Vegas	804-3000	225	2	1	4	3
Sage Creek Post-Acute	2350 Ione Rd.	Las Vegas	790-3000	60	5	5	5	5
St. Joseph Transitional Rehabilitation Center	2035 W. Charleston Blvd.	Las Vegas	386-7980	100	4	4	2	3
Silver Hills Health Care Center	3450 N. Buffalo Dr.	Las Vegas	952-2273	155	4	2	5	5
Silver Ridge Healthcare Center	1151 Torrey Pines Dr.	Las Vegas	938-8333	148	4	3	3	5
Spanish Hills Wellness Suites	5351 Montessouri St.	Las Vegas	251-2200	144	3	3	3	3
The Heights of Summerlin, LLC	10550 Park Run Dr.	Las Vegas	515-6200	190	3	2	4	4
TLC Care Center	1500 W. Warm Springs Rd.	Henderson	547-6700	255	4	4	4	4
Torrey Pines Post-Acute & Rehabilitation	1701 S. Torrey Pines Dr.	Las Vegas	871-0005	95	3	3	3	3
Transitional Care of Las Vegas, LLC	5650 S. Rainbow Blvd.	Las Vegas	470-1102	160	2	2	2	3
Trellis Centennial	8565 W. Rome Blvd.	Las Vegas	982-8555	72	N/A¹	N/A¹	N/A¹	N/A¹
Welbrook Centennial Hills, LLC	6650 Grand Montecito Pkwy.	Las Vegas	333-1290	45	4	3	4	4

Source: Centers for Medicare & Medicaid Services, Medicare.gov.

Notes: The overall rating is based on a nursing home's performance on 3 sources: health inspections, staffing and quality of resident care measures. Star ratings for each part and for the overall rating range from 1 to 5 stars, with more stars indicating better quality. N/A¹ - Newly certified nursing home with less than 12-15 months of data available. N/A² - Not enough data available to calculate a star rating. *This facility either didn't submit staffing data, has reported a high number of days without a registered nurse onsite, or submitted data that couldn't be verified through an audit. 1-Much Below Average; 2-Below Average; 3-Average, 4-Above Average, 5-Much Above Average. For more information, see medicare.gov/care-compare. Data as of June 23, 2021. For local calls in the Las Vegas area, dial (702).

LAS VEGAS HEALS: A PERSPECTIVE





Diego Trujillo CEO

What is on the horizon for healthcare in Las Vegas?

Las Vegas HEALS has a keen interest in the expansion of Las Vegas' healthcare landscape. We are often called upon locally and nationally to serve as a neutral spokesperson for the city's recent successes as well as provide an informed glimpse towards the future.

The new UNLV School of Medicine will be enrolling its fourth class in the summer of 2020, achieving its full complement of students; in 2019, Touro University Nevada expanded its class size to 181 and Roseman University College of Medicine will soon enter the accreditation process. All are attracting faculty for Graduate Medical Education (GME), with 8 hospitals now hosting physician residency, fellowship, nursing and specialty programs designed to empower future graduates of our

medical school. Statistics from other cities indicate 70% of physicians begin practicing in the city in which they completed their final training, so having more GME programs in Las Vegas will play an integral role in growing a physician workforce, bringing our physician ratio to parity with the rest of nation.

Since the 2017 opening game of the Vegas Golden Knights and the unprecedented rush at the Stanley Cup by a first-year expansion team, the Las Vegas professional sports scene has exploded to include professional football, basketball, soccer, lacrosse and more, giving rise to myriad opportunities for the healthcare industry from caring for professional athletes to educating the city's youth on safe play and injury management.

The Las Vegas Medical District (LVMD), containing two teaching hospitals (University Medical Center and Valley Hospital Medical Center), will become the future home of the UNLV School of Medicine. Meanwhile, in the City of Henderson, the vision of East Side Medical Corridor has progressed with the development of the new Henderson Hospital and Union Village.

Nevada, and especially Las Vegas, has identified healthcare as a top priority and is executing an ambitious plan with competitive talent along with infrastructure to deliver growth for becoming a global leader in healthcare employment, tourism, innovation as well as research.



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Hometown Health is proud to be based right here, in Nevada.

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we offer Nevada businesses and their employees a healthy alternative for coverage
they can count on. Our ever-expanding list of plans, provider networks, options
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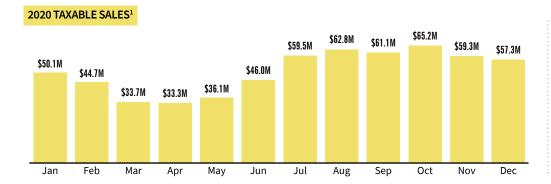


CONTACT YOUR BROKER and **INSIST ON A HOMETOWN HEALTH QUOTE** for your next renewal period.

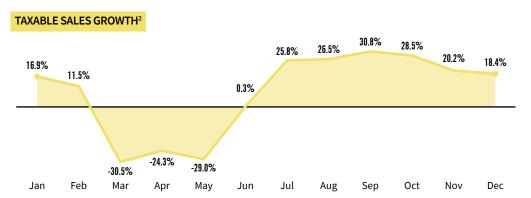
775-982-3100 | HometownHealth.com

DISPENSARIES

CLARK COUNTY MARIJUANA TAX REVENUE







Source: Nevada Department of Taxation. Taxable Sales Reported by Adult-Use Retail Stores and Medical Dispensaries. Note: ¹Includes sales of adult-use marijuana, medical marijuana, tangible personal property transferred for value, and all other amounts subject to Sales or Use Tax, as reported by licensed marijuana establishments. ²Year-over-year change from 2019 to 2020.

NEVADA CANNABIS ESTABLISHMENTS



CERTIFIED MEDICAL CANNABIS ESTABLISHMENTS

Cultivation Facilities	158
Production Facilities	110
 Independent Testing Laboratories 	10
Medical Cannabis Dispensaries	67

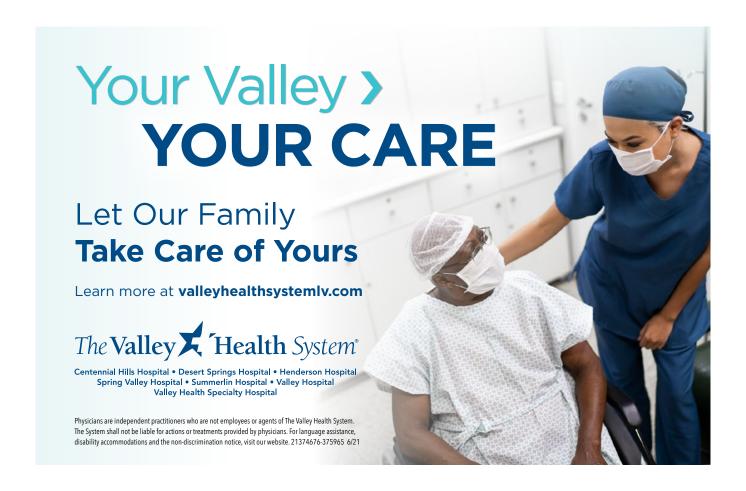


LICENSED RECREATIONAL CANNABIS ESTABLISHMENTS

	Cultivation Facilities	152
0	Production Facilities	108
0	Independent Testing Laboratories	10
0	Retail Cannabis Stores	83
0	Distributors	49

DUAL LICENSEES Medical and recreational establishments that are co-located (one location) Cultivation 150 **Facilities Production** 108 **Facilities Independent Testing** 10 Laboratories **Med Dispensaries/** 66 **Retail Cannabis Stores** Note: Dual Licensees are the certified medical establishments and licensed recreational establishments that are co-located and conducting business at a single address.

Source: Nevada Cannabis Compliance Board (CCB), June 2021.









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ECONOMIC OVERVIEW

2020 ANNUAL AVERAGE LABOR STATISTICS

METROPOLITAN AREA	TOTAL Employment (in thousands)	JOB GROWTH ¹ (IN THOUSANDS)	AVERAGE WEEKLY Earnings ²	UNEMPLOYMENT Rate
Salt Lake City, UT	737	-16.1	\$1,028.71	5.1%
LAS VEGAS, NV	909	-128.1	\$882.29	14.9%
Denver, CO	1,459	-79.9	\$1,155.25	7.5%
Phoenix, AZ	2,119	-60.8	\$1,037.83	7.4%
San Francisco, CA	2,271	-212.3	\$1,481.98	8.2%
Houston, TX	2,991	-169.2	\$1,029.52	8.7%
Los Angeles, CA	5,671	-563.6	\$1,171.77	12.0%

Source: United States Bureau of Labor Statistics. Notes: ¹Change from 2019 to 2020. ²Private employment only.

GROSS REGIONAL PRODUCT

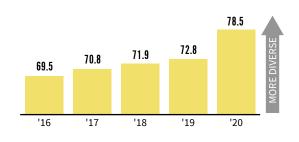
(in Millions)

· ,					
METROPOLITAN AREA	2015	2016	2017	2018	2019
Los Angeles, CA	\$918,856	\$953,307	\$1,002,932	\$1,041,691	\$1,088,676
San Francisco, CA	\$452,980	\$484,077	\$528,287	\$562,156	\$591,945
Houston, TX	\$458,707	\$449,040	\$468,643	\$498,008	\$512,222
Phoenix, AZ	\$218,259	\$229,281	\$240,890	\$257,293	\$272,114
Denver, CO	\$183,668	\$190,317	\$200,837	\$214,580	\$227,396
LAS VEGAS, NV	\$103,276	\$107,846	\$112,428	\$122,288	\$128,496
Salt Lake City, UT	\$80,101	\$84,893	\$89,139	\$97,086	\$102,801

Source: United States Bureau of Economic Analysis (latest available).

DIVERSITY INDEX: LAS VEGAS MSA EMPLOYMENT

Source: Nevada Department of Employment, Training and Rehabilitation; United States Bureau of Labor Statistics and Applied Analysis. **Note:** Higher numbers indicate greater diversity; a score of 100 equals the national employment diversity.



2021 BOYD E SELECTION

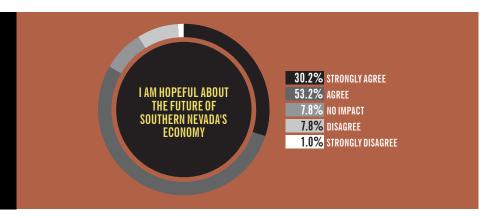
Which of the following 11 western states has the most favorable tax and business climate for new corporate investment?

NEVADA	24%
Arizona	17%
Utah	13%
Wyoming	10%
Idaho	9%
Montana	7%
Colorado	6%
Oregon	5%
Washington	5%
New Mexico	3%
California	1%

Source: The Boyd Co., Inc., Location Consultants, Princeton, NJ. **Notes:** Results are based on responses from C-level and other senior executives in public and privately-held Western U.S. Fortune 1000 companies. Online poll conducted January 6, 2021 – January 19, 2021.

COMMUNITY SURVEY

Please indicate your level of agreement with the following statement:



EMPLOYMENT

LAS VEGAS MSA LABOR FORCE SUMMARY

(in Thousands)

											%
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	CHANGE
Labor Force	986.3	992.0	998.1	1,010.1	1,027.3	1,040.3	1,067.1	1,103.3	1,150.1	1,123.6	-2.3%
Employment	852.9	876.0	898.0	926.9	956.2	978.8	1,011.4	1,052.6	1,103.4	958.1	-13.2%
Unemployment	133.4	116.0	100.1	83.1	71.1	61.5	55.8	50.8	46.7	165.5	254.6%
Unemployment Rate	13.5%	11.7%	10.0%	8.2%	6.9%	5.9%	5.2%	4.6%	4.1%	14.9%	

Source: United States Bureau of Labor Statistics; State of Nevada Department of Employment, Training & Rehabilitation. Notes: Annual averages. Percent change reflects changes from 2019 to 2020.

LAS VEGAS MSA ESTABLISHMENT-BASED EMPLOYMENT

(in Thousands)

(III I III UUS AII US)				
INDUSTRY	2019	2020	CHANGE	% CHANGE
Natural Resources & Mining	0.4	0.4	0.0	0.0%
Construction	69.9	67.6	-2.4	-3.4%
Manufacturing	25.8	24.0	-1.7	-6.7%
GOODS PRODUCING TOTAL ¹	96.1	92.0	-4.1	-4.3%
Trade, Transportation & Utilities	185.1	179.9	-5.2	-2.8%
Information	11.5	9.5	-2.0	-17.4%
Financial Activities	53.8	51.6	-2.2	-4.0%
Professional & Business Services	152.4	134.9	-17.6	-11.5%
Education & Health Services	105.5	102.5	-3.0	-2.8%
Leisure & Hospitality	294.2	207.2	-87.0	-29.6%
Other Services	31.9	27.8	-4.2	-13.0%
Government	106.5	103.7	-2.9	-2.7%
SERVICES PROVIDING TOTAL ¹	941.1	817.1	-124.0	-13.2%
TOTAL ALL INDUSTRIES ¹	1,037.2	909.1	-128.1	-12.3%

Source: United States Bureau of Labor Statistics. **Notes:** Annual Averages. Does not necessarily coincide with labor force concept. Includes multiple jobholders. ¹Detail may not sum due to rounding. Numbers reflect non-agricultural employment by place of work.



COMPARATIVE ANNUAL HIGH-TECHNOLOGY LABOR COSTS

	NO. OF WORKERS	SAN FRANCISCO, CA	SAN JOSE, CA	LOS ANGELES, CA	SEATTLE, WA	SAN DIEGO, CA	LAS VEGAS, NV
I.T. GROUP							
Data Security Analyst	16	\$134,928	\$133,120	\$120,176	\$126,206	\$115,145	\$103,370
Data Security Analyst, Sr.	8	\$172,323	\$170,012	\$153,481	\$161,178	\$147,052	\$132,020
Data Security Analyst Manager	2	\$208,271	\$205,482	\$185,503	\$194,807	\$177,730	\$159,559
EDP Auditor	6	\$133,439	\$131,649	\$118,853	\$124,815	\$113,873	\$102,226
EDP Auditor, Sr.	2	\$164,171	\$161,969	\$146,219	\$153,559	\$140,093	\$125,773
I.S. Security Manager	2	\$221,169	\$218,204	\$196,992	\$206,871	\$188,734	\$169,437
Information Technology Auditor I	6	\$107,312	\$105,874	\$95,582	\$100,374	\$91,577	\$82,215
Information Technology Auditor II	2	\$132,040	\$130,274	\$117,606	\$123,512	\$112,680	\$101,162
Information Technology Auditor III	2	\$165,692	\$163,470	\$147,575	\$154,979	\$141,393	\$126,934
SOFTWARE/WEB GROUP							
Software Engineer I	14	\$108,417	\$106,914	\$96,759	\$101,616	\$92,706	\$82,913
Software Engineer II	8	\$132,268	\$130,435	\$118,046	\$123,971	\$113,102	\$96,341
Software Engineer III	4	\$158,288	\$156,094	\$141,269	\$148,359	\$135,348	\$115,289
Programmer I	12	\$104,079	\$102,638	\$92,891	\$97,551	\$88,997	\$75,805
Programmer II	6	\$120,342	\$118,675	\$107,405	\$112,794	\$102,905	\$87,654
Programmer III	2	\$151,783	\$149,680	\$135,465	\$142,261	\$129,788	\$110,550
Web Designer I	10	\$125,763	\$124,019	\$112,241	\$117,873	\$107,540	\$91,605
Web Designer II	4	\$152,867	\$150,751	\$136,432	\$143,278	\$130,713	\$111,343
Web Designer III	2	\$181,058	\$178,542	\$161,589	\$169,699	\$154,817	\$131,874
SUPPORT GROUP							
Administrative Assistant	12	\$74,139	\$73,147	\$66,034	\$69,344	\$63,267	\$56,798
Secretary I	8	\$55,476	\$54,733	\$49,414	\$51,887	\$47,343	\$42,498
Secretary II	8	\$60,897	\$60,079	\$54,235	\$56,958	\$51,964	\$46,649
Executive Secretary	4	\$82,880	\$81,769	\$73,821	\$77,524	\$70,726	\$63,496
TOTAL WORKERS	140						
Weighted Average Annual Earnings ¹		\$118,798	\$117,182	\$105,910	\$111,222	\$101,473	\$89,327
Total Annual Base Payroll Costs		\$16,631,720	\$16,405,480	\$14,827,400	\$15,571,080	\$14,206,220	\$12,505,780
Fringe Benefits ²		\$5,987,419	\$5,905,973	\$5,337,864	\$5,605,589	\$5,114,239	\$4,502,081
TOTAL ANNUAL LABOR COSTS		\$22,619,139	\$22,311,453	\$20,165,264	\$21,176,669	\$19,320,459	\$17,007,861

Source: The Boyd Co., Inc., Princeton, NJ. **Notes:** ¹For mature information technology center in third year of operation based on current wage rates and benefits. Wage rates reflect Boyd location experience, field research, and Boyd BizCosts® data bank in Princeton. Job descriptions reflect a representative mix of key positions for a 140-worker center. ²Based on an estimated 36 percent of total annual base payroll costs. Costs include all statutory benefits, pay for time not worked and company-sponsored benefits.

MANUFACTURING EMPLOYMENT IN CLARK COUNTY

INDUSTRY	NAICS	# OF ESTABLISHMENTS	AVERAGE EMPLOYMENT	TOTAL WAGES
Food Manufacturing	311	158	3,345	\$38,422,580
Beverage & Tobacco Product Manufacturing	312	21	709	\$10,725,746
Textile Mills	313	2	89	\$1,070,261
Textile Product Mills	314	37	350	\$3,927,241
Apparel Manufacturing	315	14	60	\$411,105
Leather and Allied Product Manufacturing	316	3	22	\$240,186
Wood Product Manufacturing	321	22	540	\$7,196,414
Paper Manufacturing	322	8	547	\$10,702,251
Printing and Related Support Activities	323	133	2,495	\$30,367,663
Petroleum & Coal Products Manufacturing	324	4	28	\$598,125
Chemical Manufacturing	325	61	1,284	\$20,262,720
Plastics & Rubber Products Manufacturing	326	48	1,866	\$26,423,549
Nonmetallic Mineral Product Manufacturing	327	83	2,549	\$43,639,815
Primary Metal Manufacturing	331	4	261	\$7,145,333
Fabricated Metal Product Manufacturing	332	158	2,556	\$36,995,633
Machinery Manufacturing	333	32	668	\$9,412,722
Computer and Electronic Product Manufacturing	334	38	661	\$12,705,478
Electrical Equipment and Appliances	335	24	628	\$17,093,298
Transportation Equipment Manufacturing	336	34	339	\$4,441,914
Furniture and Related Product Manufacturing	337	85	1,101	\$14,281,084
Miscellaneous Manufacturing	339	162	3,928	\$91,561,285
TOTAL MANUFACTURING		1,131	24,026	\$387,624,403

Source: State of Nevada Department of Employment, Training & Rehabilitation, Q4 2020. Note: ¹North American Industry Classification System.

COMMUNITY **SURVEY**

Please rank the industries with the highest demand for future workforce needs:

1	HEALTHCARE SERVICES
2	INFORMATION & COMMUNICATION TECHNOLOGIES
3	CLEAN TECHNOLOGIES
4	BUSINESS & FINANCIAL SERVICES
5	TRANSP. & LOGISTICS TECHNOLOGIES
6	GENERAL & ADVANCED MANUFACTURING
7	CREATIVE INDUSTRIES



ECONOMIC DEVELOPMENT

LAS VEGAS GLOBAL ECONOMIC ALLIANCE

FOUNDED

WEBSITE

2013

LVGEA.org

Mission: To grow the economy in Southern Nevada through connectivity, community development, and aggressive business recruitment, retention, and outreach.

LEADERSHIP

- Jonas Peterson, President and Chief Executive Officer
- Jared Smith, Chief Operating Officer

SERVICES PROVIDED

In-depth market information, business recruitment, business retention and expansion, access Foreign Trade Zone #89, assistance with tax incentives, economic development marketing, community events, public policy, and research.

TARGET INDUSTRIES

- General & Advanced Manufacturing
- Business & Financial Services
- Creative Industries
- Clean Technologies
- Transportation & Logistics
 Technologies
- Information & Communication Technologies
- Healthcare Services





DO YOU HAVE A LOCAL ADVOCATE WITH ACCESS TO THE PUBLIC AND PRIVATE SECTORS?

DO YOU KNOW ABOUT THE DIFFERENT FEDERAL, STATE, AND LOCAL INCENTIVES THAT ARE AVAILABLE FOR QUALIFYING COMPANIES? DO YOU KNOW THESE SERVICES ARE AVAILABLE TO YOU THROUGH THE LVGEA?

WHAT IS BIZCONNECT?

We offer a complimentary one-onone business consulting program called BizCONNECT. This program is designed to help all types of companies reduce challenges and catalyze new opportunities. We'll help you identify solutions and connect your organization to the best available resources.

BIZCONNECT BENEFITS

- Advocacy Network into public and private resources
- Intelligence Insight into workforce and market data
- Connectivity Access to state and local leadership
- Talent Recruit candidates from the public, private, and educational workforce development sectors
- Duty-Free Join Foreign Trade Zone #89
- Cost Savings Gateway to incentives

CONNECT WITH US

Perry Ursem | (702) 522-3341 | perryu@lvgea.org | lvgea.org Las Vegas Global Economic Alliance | 6720 Via Austi Pkwy., Suite 330 | Las Vegas, NV 89119



TARGET INDUSTRIES

The Las Vegas Global Economic Alliance focuses on targeting industries that provide the most growth potential and help diversify the economy of Southern Nevada. Economic diversification enhances regional competitiveness in the global economy, while also helping attract and retain a talent pool that will further develop the region.

GENERAL & ADVANCED MANUFACTURING

Southern Nevada's strong connections to the Mountain West and major population centers throughout the western United States make it a strong contender for manufacturing firms. In particular, we identified two main components of manufacturing that Southern Nevada should monitor and pursue:

- General Manufacturing
- Advanced Manufacturing

BUSINESS & FINANCIAL SERVICES

Business & Financial Services has been a consistent engine for growth in Southern Nevada. While the COVID-19 pandemic adversely impacts employment in this industry, it is expected to recover and surpass 2019 employment by 2023. We identified three component industries for Business & Financial Services:

- Management & Professional Services
- Business Administration
- Financial Services

CREATIVE INDUSTRIES

Southern Nevada has long been a destination for those working in Creative Industries. While the gaming, tourism, and hospitality industries were the historical "pull" factors that attracted creative workers, Southern Nevada has established itself as a hub for creative talent beyond the Strip. This has led to the emergence of different classes of creative workers, which we identified as:

- Creative Professional Services
- Media Production
- Media Broadcasting & Distribution
- Entertainers & Supporting Services

CLEAN TECHNOLOGIES

Though rapidly growing across the United States, Clean Technologies remains a loosely defined industry. However, as more states and regions seek to increase the share of clean energy in their energy generation capacity, more concrete definitions of the Clean Technologies industry have begun emerging. In Southern Nevada, four component

industries of Clean Technologies were identified:

- Clean Energy Generation
- Distribution & Wholesale
- Engineering & Support
- HVAC & Plumbing Contractors

TRANSPORTATION & LOGISTICS TECHNOLOGIES

Transportation & Logistics Technologies remains an industry in flux due not only to the COVID-19 pandemic, but also the rapid introduction of new and advanced technologies to the workplace. Considering the increasing technical knowledge required for employment in this industry, we identified four component industries for Transportation & Logistics Technologies:

- Distribution & Warehousing
- Transportation Support
- Passenger Services
- Production of Unmanned Autonomous Systems

INFORMATION & COMMUNICATION TECHNOLOGIES

Similar to Transportation & Logistics Technologies, Information & Communication Technologies (ICT) has performed strongly in Southern Nevada over the last decade. In Southern Nevada, this industry is comprised of two primary component industries:

- ICT Professional Services
- Cybersecurity

HEALTHCARE SERVICES

Southern Nevada has long been characterized by an underdeveloped healthcare sector that did not sufficiently meet the needs of the local population. However, the region has made significant strides in growing this industry over the last decade, adding more than 23,000 jobs across four component industries:

- General & Specialist Healthcare Services
- Hospitals
- Care Facilities
- Healthcare Technologies & Research



NEW & EXPANDED COMPANIES

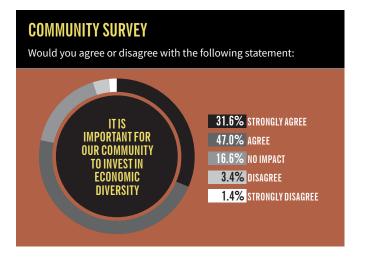
A central part of Las Vegas Global Economic Alliance's mission is to help attract, expand, and retain businesses in Southern Nevada. The organization's staff dedicates their time to marketing Southern Nevada as an attractive business location and assisting clients in every facet of relocating to or expanding in the region.

ATTRACTION

- Ai-RGUS
- REGO-Automotive
- GuineaDad
- Purtec
- Lithion Battery Inc.

EXPANSION

- GigaCrete
- Safe Life Defense
- Barclays





In partnership with the Governor's Office of Economic Development and the local jurisdictions within Clark County, the Las Vegas Global Economic Alliance offers a variety of incentives to help qualifying companies locate and expand in the region. Programs include the following:

- Sales and Use Tax Abatement On qualified capital equipment purchases, with reductions in the rate to as low as 2 percent for a 2-year period.
- Modified Business Tax Abatement 50 percent of the 1.475 percent rate on quarterly wages exceeding \$50,000 for a 4-year period.
- Personal Property Tax Abatement Up to 50 percent over a maximum of 10 years.
- Real Property Tax Abatement for Recycling Up to 50 percent abatement for up to 10 years on real for qualified recycling businesses.
- Aviation Parts Abatement Up to 50 percent on personal property tax and a reduction of sales and use tax to a rate of 2 percent for a 20-year period.
- Data Center Abatement Up to 75 percent on personal property tax and a reduction of sales and use tax to a rate of 2 percent for a 10 or 20-year period.
- Silver State Works Employee Hiring Incentive Provides employers up to \$2,000 for hiring state-qualified employee candidates.

Contact the Las Vegas Global Economic Alliance to learn how to qualify for these programs.

LAS VEGAS GLOBAL **ECONOMIC ALLIANCE**

(702) 791-0000 or Toll Free (888) 466-8293 6720 Via Austi Pkwy., Ste. 330 Las Vegas, NV 89119

lvgea.org

NEVADA GOVERNOR'S OFFICE OF ECONOMIC DEVELOPMENT

(775) 687-9900 or Toll Free (800) 336-1600 808 West Nye Lane Carson City, NV 89703

diversifynevada.com

NEVADA DEPARTMENT OF TAXATION

(775) 684-2000 1550 College Pkwy., Ste. 115 Carson City, NV 89706

tax.nv.gov





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NEVADA TAXES

NEVADA TAX CLIMATE

Offering one of the lowest tax burdens in the nation. Nevada is consistently cited by the likes of Forbes, Inc and Money magazines as having one of the best overall business climates in the nation. Nevada's tax structure is designed to be less burdensome to both businesses and their employees. The Tax Foundation rated Nevada as the No. 7 best state for business in 2020.

ALCOHOLIC BEVERAGES

Excise tax on importation, processing, storing or selling of all liquor (including beer). Malt beverages are taxed at 16 cents per gallon and liquor is taxed from 70 cents to \$3.60 per gallon depending on the alcohol content. Sales tax is collected on the retail price. Annual state license fees range from \$75 to \$500 according to the type of business.

BUSINESS LICENSE

A state license fee is paid annually. The fee is \$500 for domestic and foreign for-profit corporations, except Domestic Professional Corporations formed under NRS 89. The fee is \$200 for all other businesses. Counties and cities can also impose a business license fee on businesses in their jurisdiction. The fee is generally based on the type of business (i.e., retail, professional, hotel, etc.)

BUSINESS REGISTRATION FEES

Fees for filing articles of incorporation or agreements of consolidation providing for shares apply in Nevada. The rate is based on the value of the shares with a minimum fee of \$75 and a maximum fee of \$35,000 (example: if the total value of shares is \$75,000 or less the fee is \$75; \$200,000 or less the fee is \$175; over \$1 million is \$375

plus \$275 for each additional \$500,000 or fraction thereof, not to exceed \$35,000). Except in the case of shares valued at \$75,000 or less, fees for the Annual Filing are the same as for filing the articles of incorporation; however, the maximum fee is \$11,125. Non-par value stock is assigned a value of \$1 per share for the purpose of computing the fee. Fees are the same for domestic and foreign corporations. Fees are also imposed upon Limited-Liability Companies, Limited Partnerships, Limited-Liability Partnerships and Business Trusts. Contact the Nevada Secretary of State office for additional information.

CAR RENTAL

The state fee is imposed at 10 percent on the short-term rental of a passenger car. Both Clark and Washoe counties levy an additional 2 percent for authorized projects. Ten percent is remitted to the state general fund. Additional airport fees apply.

CIGARETTE/TOBACCO PRODUCTS

The excise tax on cigarettes is 9 cents per cigarette, which equates to \$1.80 per package of 20. Other tobacco products are taxed at 30 percent of the wholesaler's cost. Sales tax is also collected on the retail price.

IN NEVADA THERE IS NO...

- Personal Income Tax
- Franchise Tax
- Unitary Tax
- Inventory Tax
- Inheritance Tax
- Estate Tax

COMMERCE TAX

A new tax as of July 1, 2015, the tax is imposed on business entities doing business in Nevada. It is based on the Nevada gross revenue received by a business in a taxable year (July 1 through June 30). The rates of the commerce tax range from 0.051 percent to 0.0331 percent. The first \$4 million is subtracted from Nevada gross revenue. A 50 percent credit for the commerce tax paid is allowed against the modified business tax. As of June 13, 2019, businesses whose Nevada gross revenue for the 2018-2019 taxable year is \$4,000,000 or less, are no longer required to file a commerce tax return.

GAMING

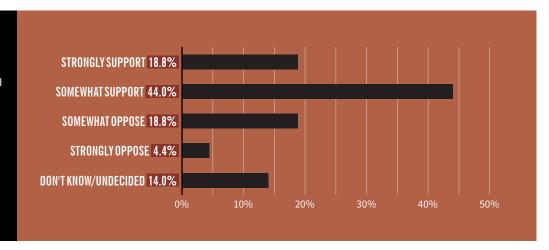
There are five principal types of gaming taxes. Gross gaming revenue tax, table tax and slot taxes are levied by the state. In addition, gaming fees are levied by the county and local governments. For more information, contact the Nevada Gaming Control Board.

LODGING

A statewide tax of 1 percent of gross receipts is imposed on the rental of hotel and motel rooms. This is in addition to any locally imposed room taxes which range

COMMUNITY SURVEY

Do you support or oppose the use of performancebased tax incentives offered to companies that create new jobs?



from 7 to 13 percent. In Clark County, the total combined rate ranges from 11 to 13.88 percent. An additional 1%, apportioned to the LVCVA Expansion (1/2 %) and the Stadium Construction Fund (1/2%) are effective March 1, 2017.

LIVE ENTERTAINMENT TAX

Imposed at locations where live entertainment is provided for which there is an admission, cover or table charge. The rate is 9 percent. For non-gaming establishments there is no tax imposed if the maximum occupancy is less than 200.

MODIFIED BUSINESS TAX

The tax is based on gross payroll paid in the calendar quarter and is imposed on businesses in Nevada that are required to make unemployment insurance contributions to the Nevada Department of Employment Security. General Business employers pay a tax rate of 1.475 percent on gross wages reported over \$50,000 in a quarter. Financial institutions and mining companies pay a rate of 2 percent. The employer can deduct any costs for providing a qualified employer-paid health care plan. A 50 percent credit for the commerce tax paid is allowed against the modified business tax.

MOTOR VEHICLE FUEL

Gasoline and gasohol are taxed at 23 cents per gallon. Additional county taxes range from 5 cents to 10 cents per gallon. Diesel, kerosene, biodiesel and biodiesel blends are 27 cents per gallon, liquid petroleum and butane are 22 cents per gallon, compressed natural gas is 21 cents per gallon and water-phased fuel is 19 cents

per gallon. Clark and Washoe counties index the tax for inflation based on the Producer Price Index.

MOTOR VEHICLES

Fees are annual and must be paid, at the time of registration, on all vehicles operated on any highway. For mopeds, the fee is paid one-time per owner.

GOVERNMENTAL SERVICE TAX

This tax is in lieu of personal property tax. The valuation of the vehicle is determined at 35 percent of the manufacturer's suggested retail price, without accessories. Vehicle value is depreciated to 95 percent after the first year and graduated down to 15 percent after nine years. Buses, trucks and truck trailers depreciate down to 85 percent after the first year and down to 23 percent after 10 years. The rate imposed by the state is 4 cents on each \$1 valuation. Counties may levy up to one cent on each dollar of valuation, but the total tax imposed cannot exceed 5 cents on each dollar of valuation.

REGISTRATION

Passenger cars, motorcycles, travel trailers, low speed and electric vehicles and trucks with a gross vehicle weight less than 6,000 pounds pay \$33 per year. Rates on trucks vary from a low of \$38 for a truck with a gross weight of 6,000 pounds to a maximum of \$1,360 for a truck with a gross weight of 80,000 pounds. Moped registration is a one-time fee of \$33 per owner.

PROPERTY

State statutes limit the property tax rate to a total of \$3.64 per \$100 of assessed valuation. Assessment is at 35 percent of taxable value. The tax is applied to the assessed value. Property tax rates may vary within the city and county, due to special districts or general improvement districts such as fire control districts, library districts and television districts. The tax bill is capped at a maximum increase of 3 percent over the prior year for an owner-occupied residence or a rental property with rent charged below the HUD Fair Market Rents, and a maximum increase of 8 percent for all other real and personal property.

REAL PROPERTY

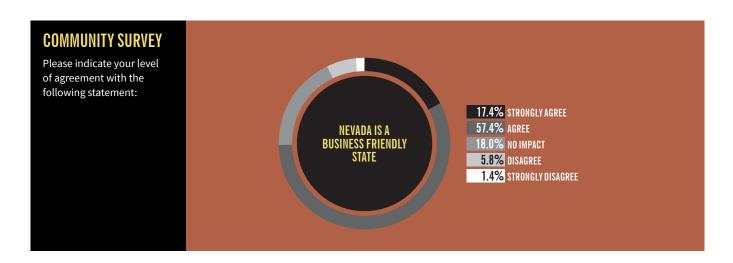
Includes land, buildings and improvements not normally removable. The value for land is full cash value. The value for improvements is replacement costs less depreciation at 1.5 percent per year up to 50 years. The combination of these values is known as taxable value.

PERSONAL PROPERTY

Includes property not permanently affixed to land, such as business equipment and mobile/manufactured homes not converted to real property. Assessment is 35 percent of original cost less depreciation.

INDUSTRIAL INSURANCE

Industrial insurance is obtained through private insurance carriers, self-insurance or group self-insurance. For more information about self-insurance or group



self-insurance contact the Nevada Division of Insurance.

INSURANCE PREMIUM

Insurers pay 3.5 percent of the total direct premiums written for the preceding calendar year covering property and other risks in the state. The tax is passed onto the consumer in the cost of the premium. Risk retention groups registered in Nevada but chartered in another state pay a rate of 2 percent. The tax is due on actual premiums received in the quarter with payment due 30 days following the end of the quarter.

SALES AND USE

Sales tax is charged at the retail level on the sale of tangible personal property unless exempt by statute. A companion "use" tax is charged on property purchased outside of Nevada and brought into the state for use. The

authorized maximum combined State rate is 6.85 percent. Counties are allowed various options to pay for items such as transportation, roads, flood control and water. In Clark County, the total combined rate is 8.38% percent effective January 1, 2021. In Washoe County, the total combined rate is 8.265 percent effective April 1, 2017.

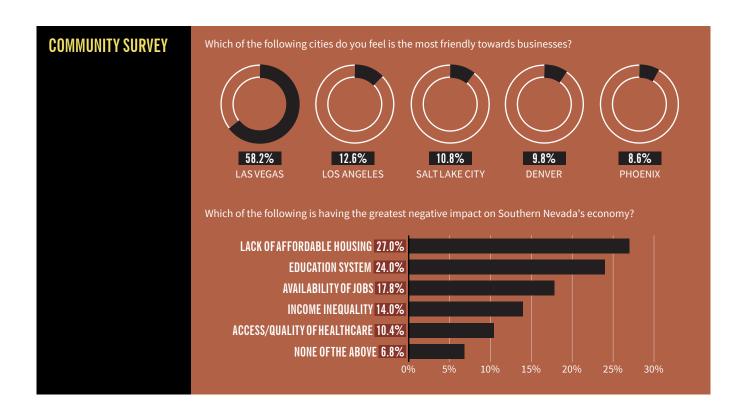
UNEMPLOYMENT INSURANCE

Paid by employers of one or more persons with total wages paid of \$225 or more during a calendar quarter. For the first 14-17 calendar quarters as an employer in Nevada, the total rate is 3 percent. Thereafter, it may vary from 0.25 percent to 5.4 percent depending on the number of employees and the firm's unemployment record. The maximum wage base upon which the rate is applied changes annually. For 2020, the maximum wage base is \$32,500.

UNIVERSAL ENERGY CHARGE

The tax is assessed on each therm of natural gas or kilowatt hour of electricity consumed in Nevada. The rate is 3.30 mills per therm of natural gas and .39 mills per kilowatt-hour of electricity. If tax collected exceeds \$25,000 in any calendar quarter, a refund for the amount over \$25,000 may be requested. The tax is distributed to the Welfare Division and is further distributed 25 percent to the Nevada Housing Division for weatherization. The Welfare Division uses the remaining 75 percent for energy assistance to low-income households. The tax is remitted within 30 days after the end of each calendar quarter. As a pass-through, the tax is itemized on each customer's billing statement as a separate line item.

Source: Nevada Taxpayers Association. **Note:** All rates effective as of January 1, 2021 except as noted.



COMPARATIVE REAL ESTATE TAXES¹

(Metro Areas)

LOCATION	LAND COST	BUILDING COST	TOTAL	EFFECTIVE Tax rate	TOTAL ANNUAL REAL PROPERTY TAX COST
LAS VEGAS, NV	\$6,253,532	\$57,786,146	\$64,039,678	\$11.47	\$734,535
Nashville, TN	\$5,286,345	\$47,176,599	\$52,462,945	\$20.15	\$1,057,102
San Diego, CA	\$22,022,405	\$65,804,628	\$87,827,034	\$12.07	\$1,060,028
Miami, FL	\$6,671,470	\$49,327,511	\$55,998,980	\$20.02	\$1,120,999
Dallas, TX	\$5,526,377	\$45,580,944	\$51,107,321	\$25.65	\$1,311,107
Detroit, MI	\$4,387,860	\$62,791,533	\$67,179,394	\$21.82	\$1,465,586
LA/Long Beach, CA	\$22,255,095	\$67,989,524	\$90,244,619	\$17.12	\$1,544,943
San Francisco, CA	\$23,271,108	\$79,726,997	\$102,998,105	\$15.05	\$1,550,018
Denver, CO	\$6,419,739	\$57,661,434	\$64,081,173	\$28.65	\$1,836,163
Boston, MA	\$9,889,307	\$71,349,432	\$81,238,738	\$32.40	\$2,632,200
New York, NY	\$25,147,094	\$80,690,963	\$105,838,057	\$40.73	\$4,311,133

Source: The Boyd Co., Inc., Princeton, NJ. **Notes:** ¹Based on representative land and building costs scaled to a 350,000-square-foot light industrial building on a 20-acre, fully serviced site. Annual costs reflect representative nominal real property tax rate and assessment practices at each location. Petitions for tax abatements and special assessments are not considered.

NEVADA GENERAL FUND REVENUES BY FISCAL YEAR

(in Thousands)

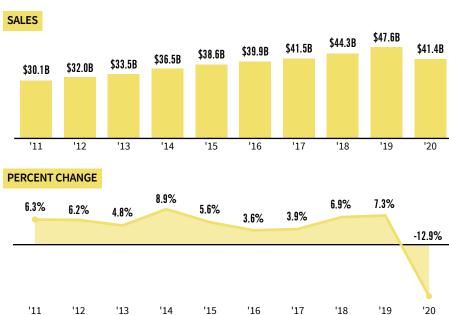
TAX/REVENUE SOURCE	2019	2020	20211	20221	20231
Branch Bank Excise Tax	\$2,802	\$2,609	\$2,565	\$2,512	\$2,489
Business License Fee	\$110,337	\$103,063	\$109,440	\$109,478	\$111,255
Modified Business Tax	\$697,410	\$704,744	\$726,559	\$760,809	\$807,265
Casino/Live Entertainment Tax	\$131,256	\$91,336	\$5,179	\$61,450	\$118,497
Cigarette & Tobacco Tax	\$182,492	\$179,895	\$180,824	\$178,237	\$175,739
Commerce Tax	\$226,770	\$204,984	\$224,353	\$228,516	\$242,314
Gaming Tax	\$801,951	\$645,453	\$660,704	\$739,220	\$793,435
Insurance Premium Tax	\$443,699	\$460,137	\$479,068	\$500,118	\$526,952
Liquor Tax	\$44,791	\$42,313	\$40,379	\$42,635	\$44,118
Mining Tax	\$50,354	\$57,159	\$177,758	\$76,026	\$71,067
Other Taxes	\$26,489	\$26,308	\$107,322	\$30,556	\$31,174
Transportation Connection Excise Tax	\$30,217	\$19,869	\$15,302	\$17,594	\$29,266
Real Property Transfer Tax	\$101,045	\$100,267	\$124,188	\$125,739	\$122,521
Sales and Use Tax	\$1,284,696	\$1,263,939	\$1,293,401	\$1,355,285	\$1,441,740
TOTAL TAXES	\$4,134,309	\$3,902,074	\$4,147,042	\$4,228,175	\$4,517,832
Licenses	\$138,628	\$136,927	\$139,663	\$143,226	\$147,580
Fees and Fines	\$68,574	\$54,013	\$47,912	\$55,038	\$60,274
Interest Income	\$18,419	\$20,205	\$7,670	\$7,827	\$13,558
Other Revenue	\$47,683	\$56,494	\$54,264	\$51,141	\$51,324
Subtotal (non-taxes)	\$273,304	\$267,639	\$249,510	\$257,232	\$272,736
TOTAL (BEFORE CREDITS) ²	\$4,407,614	\$4,169,713	\$4,396,551	\$4,485,407	\$4,790,568
Commerce Tax Credits-MBT	-\$44,970	-\$50,841	-\$44,041	-\$44,611	-\$47,632
All Other Tax Credit Programs	-\$75,140	-\$41,625	-\$16,731	-\$43,403	-\$46,658
TOTAL (AFTER CREDITS) ²	\$4,287,504	\$4,077,247	\$4,335,779	\$4,397,393	\$4,696,279

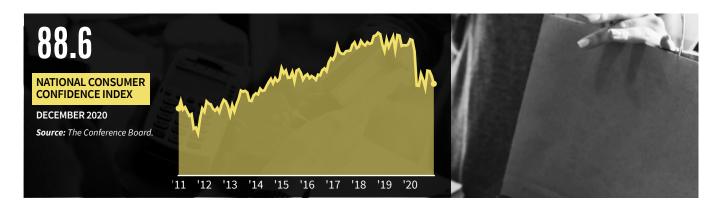
Source: State of Nevada - Fiscal Analysis Division, Legislative Counsel Bureau. **Notes:** ¹Economic Forum May 4, 2021, forecast. ²Numbers may not add due to rounding. Other taxes include governmental services taxes, higher education capital fund and 2021 includes the tax amnesty program.

TAXABLE RETAIL SALES

CLARK COUNTY TAXABLE RETAIL SALES TREND







CLARK COUNTY COMBINED TAXABLE SALES/USE STATISTICAL REPORT

BUSIN	ESS CODE/TYPE	2020
111	Crop Production	\$23,183,462
112	Animal Production	\$1,011,949
113	Forestry & Logging	\$393,709
115	Support Activities for Agriculture & Forestry	\$15,771,421
211	Oil & Gas Extraction	\$258,351
212	Mining (except Oil & Gas)	\$21,679,889
213	Support Activities for Mining	\$1,214,266
221	Utilities	\$133,988,594
236	Construction of Buildings	\$119,016,925
237	Heavy & Civil Engineering Construction	\$145,300,093

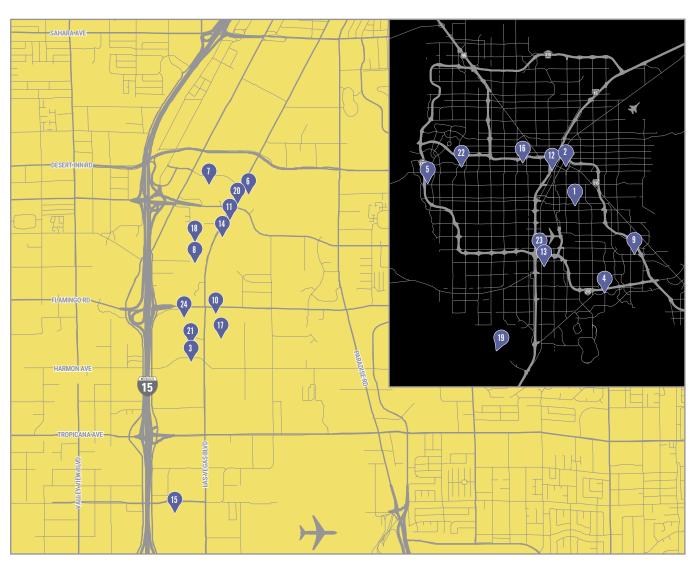
BUSINESS CODE/TYPE 2020				
238	Specialty Trade Contractors	\$767,918,968		
311	Food Mfg.	\$61,423,810		
312	Beverage & Tobacco Product Mfg.	\$37,106,664		
313	Textile Mills	\$11,378,089		
314	Textile Product Mills	\$10,298,848		
315	Apparel Mfg.	\$8,920,421		
316	Leather & Allied Product Mfg.	\$1,890,311		
321	Wood Product Mfg.	\$39,871,217		
322	Paper Mfg.	\$18,150,173		
323	Printing & Related Support Activities	\$121,650,522		
324	Petroleum & Coal Products Mfg.	\$24,026,996		

RIISIN	IESS CODE/TYPE	2020
325	Chemical Mfg.	\$66,873,903
326	Plastics & Rubber Products Mfg.	\$65,578,085
327	Nonmetallic Mineral Product Mfg.	\$388,601,682
331	Primary Metal Mfg.	\$51,267,472
332	Fabricated Metal Product Mfg.	\$187,401,996
333	Machinery Mfg.	\$304,689,294
334	Computer & Electronic Product Mfg.	\$239,571,692
335	Electrical Equip., Appliance &	\$50,245,985
	Component Mfg.	430,2 13,303
336	Transp. Equip. Mfg.	\$45,817,267
337	Furniture & Related Product Mfg.	\$66,287,964
339	Miscellaneous Mfg.	\$331,899,284
423	Merchant Wholesalers, Durable Goods	\$3,072,763,069
424	Merchant Wholesalers, Nondurable Goods	\$530,729,493
425	Wholesale Electronic Markets & Agents & Broker	\$163,095,832
441	Motor Vehicle & Parts Dealers	\$4,836,413,270
442	Furniture & Home Furnishings Stores	\$845,767,861
443	Electronics & Appliance Stores	\$896,674,395
444	Building Material & Garden Equip. & Supplies	\$2,125,552,532
445	Food & Beverage Stores	\$1,540,546,812
446	Health & Personal Care Stores	\$817,434,456
447	Gasoline Stations	\$441,182,785
448	Clothing & Clothing Accessories Stores	\$2,293,947,771
451	Sporting Goods, Hobby, Book, & Music Stores	\$562,080,871
452	General Merchandise Stores	\$3,684,971,388
453	Miscellaneous Store Retailers	\$1,349,780,505
454	Nonstore Retailers	\$3,122,241,100
481	Air Transp.	\$19,958,460
482	Rail Transp.	\$1,182,051
483	Water Transp.	\$9,678
484	Truck Transp.	\$13,689,758
485	Transit & Ground Passenger Transp.	\$3,715,273
486	Pipeline Transp.	\$484,399
487	Scenic & Sightseeing Transp.	\$4,169,130
488	Support Activities for Transp.	\$39,690,221
491	Postal Service	\$401,094
492	Couriers & Messengers	\$92,949,315
493	Warehousing & Storage	\$57,309,706
511	Publishing Industries (except Internet)	\$19,391,948
512	Motion Picture & Sound Recording Industries	\$29,143,911
515	Broadcasting (except Internet)	\$42,635,791
517	Telecommunications	\$617,125,180
518	Data Processing, Hosting, & Related Svcs.	\$189,059,037

BUOL	1500 00DF (TVDF	2000
	ESS CODE/TYPE	2020
519	Other Information Svcs.	\$27,949,539
521	Monetary Authorities - Central Bank Sales	\$354
522	Credit Intermediation & Related Activities	\$203,120,891
523	Securities, Commodity Contracts, & Other Financial	\$4,463,739
524	Insurance Carriers & Related Activities	\$2,694,479
525	Funds, Trusts, & Other Financial Vehicles	\$33,836,906
531	Real Estate	\$39,070,381
532	Rental & Leasing Svcs.	\$1,294,293,388
533	Lessors of Nonfinancial Intangible Assets	\$4,823,706
541	Professional, Scientific, & Technical Svcs.	
551	Management of Companies & Enterprises	\$73,826,864
561	Administrative & Support Svcs.	\$422,926,185
562	Waste Management & Remediation Svcs.	\$8,496,289
611	Educational Svcs.	\$33,550,348
621	Ambulatory Health Care Svcs.	\$79,415,640
622	Hospitals	\$27,895,849
623	Nursing & Residential Care Facilities	\$1,930,883
624	Social Assistance	. , ,
711		\$2,605,160
	Performing Arts, Spectator Sports, & Related Industry	\$34,775,751
712	Museums, Historical Sites, & Similar Institution	\$4,570,213
713	Amusement, Gambling, & Recreation Industries	\$153,633,737
721	Accommodation	\$351,748,003
722	Food Svcs. & Drinking Places	\$6,562,702,875
811	Repair & Maintenance	\$386,342,674
812	Personal & Laundry Svcs.	\$91,105,271
813	Religious, Grantmaking, Civic, & Professional	\$6,247,089
814	Private Households	\$22,360
921	Executive, Legislative, & Other General Gov't.	\$321,684
922	Justice, Public Order, & Safety Activities	\$1,268,642
923	Administration of Human Resource Programs	\$252,131
924	Administration of Environmental Quality Programs	\$63,967
925	Administration of Housing Programs Urban Plan	\$0
926	Administration of Economic Programs	\$5,730,020
928	National Security & International Affairs	\$0
	•	41,430,843,480

Source: Nevada Department of Taxation. **Note:** Calendar Year.

SHOPPING DESTINATIONS



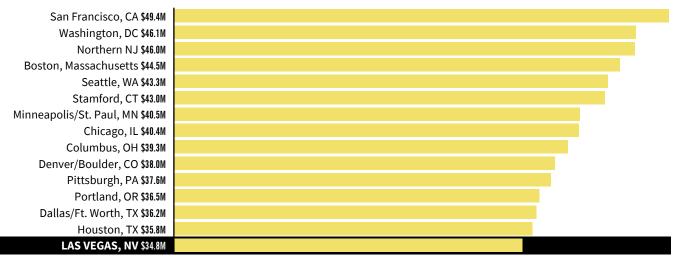
#	SHOPPING DESTINATION	SQ. FT.
1	Boulevard Mall	1,180,000
2	Container Park	14,500
3	Crystals	500,000
4	The District at Green Valley Ranch	572,000
5	Downtown Summerlin	1,400,000
6	The Esplanades at Wynn & Encore	76,000/27,000
7	Fashion Show	1,922,000
8	Forum Shops at Caesars	677,100
9	Galleria at Sunset	1,081,000
10	Grand Bazaar Shops at Bally's	26,500
11	Grand Canal Shoppes at the Venetian	510,000
12	Las Vegas North Premium Outlets	685,000
13	Las Vegas South Premium Outlets	535,000

#	SHOPPING DESTINATION	SQ. FT.
14	The Linq	30,000
15	Mandalay Place	100,000
16	Meadows Mall	960,000
17	Miracle Mile Shops at Planet Hollywood Resort	475,000
18	Mirage Street of Shops	31,786
19	Prizm Outlets (Primm, Nevada)	359,000
20	The Shoppes at The Palazzo	300,000
21	The Shops at The Cosmopolitan	36,000
22	Tivoli Village	440,000
23	Town Square	1,200,000
24	Via Bellagio	100,000

Source: Individual entities.

OPERATING COSTS

TOTAL ANNUAL HIGH-TECH OPERATING COST RANKINGS¹



Source: The Boyd Co., Inc., Princeton, NJ. **Notes:** ¹The 15 cities analyzed are those housing large concentrations of corporate and entrepreneurial high-technology investment and jobs. Total operating costs in the table are based on a representative high-technology center in the information sciences field employing 200 workers and occupying 100,000 square feet of high-tech office space.

GLOBAL CORPORATE HEADQUARTERS COST RANKINGS¹

LOCATION	TOTAL ANNUAL OPERATING COSTS
Hong Kong, HK	\$38,910,350
Stockholm, SE	\$29,302,568
Zurich, CH	\$29,186,799
San Francisco, CA	\$28,812,935
New York, NY	\$28,556,885
Tokyo, JP	\$28,050,030
Brussels, BE	\$26,827,633
Paris, FR	\$26,221,877
London, GB	\$25,972,116
Milan, IT	\$25,445,821
Sydney, AU	\$25,290,271
Los Angeles, CA	\$24,675,424
Osaka, JP	\$24,320,386
Chicago, IL	\$24,148,374
Frankfurt, DE	\$23,532,977
Shanghai, CN	\$20,418,864
LAS VEGAS, NV	\$19,748,933
Singapore, SG	\$17,732,590

Source: The Boyd Co., Inc., Princeton, NJ. **Notes:** ¹Total operating costs in the table are based on a representative global corporate headquarters office employing 250 workers and occupying 75,000 square feet of Class-A office space. All costs are in U.S. dollars.

COMPARATIVE ANNUAL CORPORATE TRAVEL COSTS

LOCATION	TRAVEL COST INDEX1	TOTAL ANNUAL COST ²
San Francisco, CA	\$557.33	\$289,812
New York, NY	\$544.71	\$283,249
Boston, MA	\$468.72	\$243,734
Washington, DC	\$419.39	\$218,083
Denver, CO	\$380.65	\$197,938
Philadelphia, PA	\$366.59	\$190,627
Houston, TX	\$347.27	\$180,580
LAS VEGAS, NV	\$339.22	\$176,394
Minneapolis, MN	\$337.10	\$175,292
Detroit, MI	\$311.98	\$162,230
Tampa, FL	\$296.25	\$154,050

Source: The Boyd Co., Inc., Princeton, NJ. **Notes:** ¹Reflects on-site cost structures typically incurred by corporate travelers, such as business traveler lodging, meals, rental car, local transit and other incidental costs. ²Total annual costs are based on an average of 10 billable per diem travel days per week in each of the surveyed cities.

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TRANSPORTATION

WESTERN MARKET OUTBOUND SHIPPING COSTS

	ANNUAL	ORIGINATING CITY OF SHIPMENT						
DESTINATION CITY	SHIPMENTS (1,000 LBS.)	DALLAS/FT. Worth, TX	DENVER/ Boulder, co	ALBUQUERQUE/ Rio rancho, nm	SALT LAKE City, ut	TUCSON, AZ	PHOENIX/ Mesa, az	LAS VEGAS, NV
Seattle, WA	5,200	\$953,508	\$593,209	\$654,781	\$380,001	\$704,406	\$651,104	\$509,119
San Francisco, CA	7,800	\$1,192,912	\$833,576	\$750,702	\$508,297	\$596,002	\$516,583	\$394,343
Denver, CO	5,200	\$360,337	\$4,593	\$191,151	\$224,235	\$389,193	\$360,705	\$342,785
Albuquerque, NM	5,200	\$296,124	\$191,151	\$4,593	\$274,778	\$224,235	\$209,070	\$274,318
San Diego, CA	7,800	\$923,680	\$743,796	\$556,638	\$517,274	\$281,081	\$243,096	\$228,595
Salt Lake City, UT	5,200	\$571,459	\$224,235	\$274,778	\$4,593	\$348,758	\$295,918	\$192,070
Los Angeles, CA	7,800	\$957,505	\$700,978	\$543,517	\$474,454	\$334,950	\$254,838	\$185,777
Riverside, CA	7,800	\$920,226	\$676,803	\$519,344	\$450,284	\$297,657	\$217,545	\$161,604
Phoenix, AZ	5,200	\$470,286	\$360,705	\$209,070	\$295,918	\$53,302	\$4,593	\$141,065
LAS VEGAS, NV	5,200	\$570,996	\$342,785	\$273,398	\$192,070	\$194,367	\$141,065	\$4,593

Source: The Boyd Co., Inc., Princeton, NJ. **Notes:** Annual charges reflect truckload lots of 30,000 lbs. using private over-the-road carrier to each city location. Projected charges are based on an estimated \$2.73 per mile which includes cost factors such as labor, fuel surcharges, maintenance, insurance certificates, operating rights and empty backhaul considerations. Destinations reflect regional population centers of the 11 Western States Market. Shipments to market-leader California account for approximately 50 percent of total shipments.

RAIL DELIVERY TIMES FROM SOUTHERN NEVADA

MARKET CITY	TRAILER ON FLAT CAR	BOXCAR
Chicago, IL	3 days	5 days
Denver, CO	2 days	3 days
Kansas City, MO	2 days	5 days
Portland, OR	2 days	4 days
Seattle, WA	2 days	4 days
St. Louis, MO	2 days	5 days
Los Angeles, CA	1 day	2 days
Salt Lake City, UT	1 day	2 days

Source: The Boyd Co., Inc., Princeton, NJ.



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LEADERSHIP

Rosemary Vassiliadis, Director of Aviation, Clark County

ANNUAL PASSENGERS

AVG. DAILY PASSENGERS

AVG. DAILY FLIGHTS

726

TOP 15 NONSTOP DOMESTIC ROUTES

Los Angeles (LAX) Denver (DEN)

Seattle (SEA)

(DFW)

Dallas/Ft. Worth

Chicago (ORD)

Atlanta (ATL)

San Francisco (SFO)

Detroit (DTW)

Minneapolis/ St. Paul (MSP)

Portland (PDX)

Newark (EWR)

Sacramento (SMF)

Oakland (OAK)

San Diego (SAN)

Phoenix (PHX)



Source: McCarran International Airport. Note: Data as of 2020.





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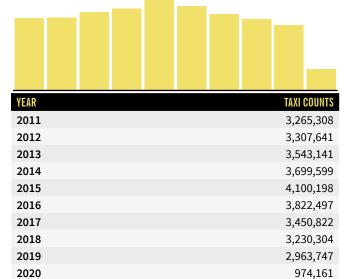


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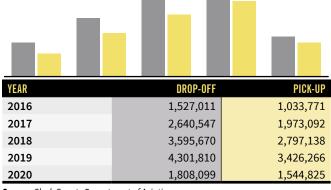
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TAXICAB OPERATIONS AT MCCARRAN AIRPORT

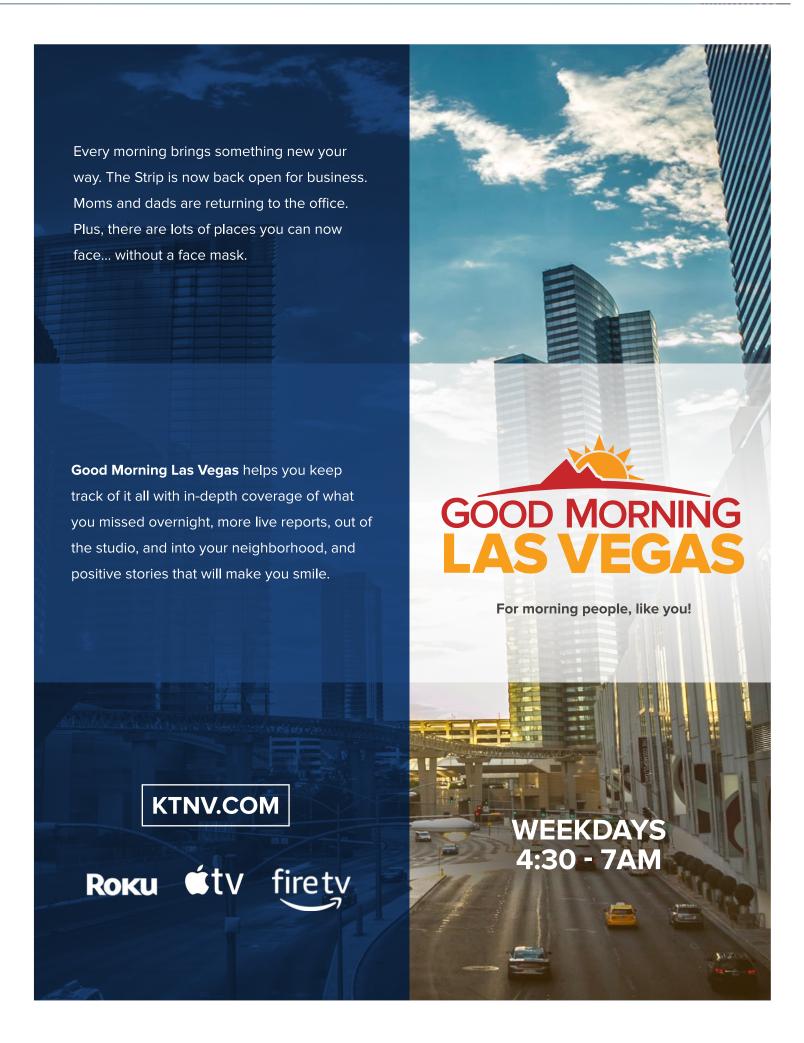


Source: Clark County Department of Aviation.

TRANSPORTATION NETWORK COMPANY OPERATIONS AT MCCARRAN AIRPORT



Source: Clark County Department of Aviation.



COMMUNICATIONS

COMPARATIVE ANNUAL TELECOMMUNICATIONS COSTS

LOCATION	USAGE COSTS ¹	OTHER COSTS ²	TOTAL COST
Philadelphia, PA	\$1,000,000	\$244,757	\$1,244,757
Atlanta, GA	\$1,000,000	\$223,235	\$1,223,235
Salt Lake City, UT	\$1,000,000	\$195,920	\$1,195,920
San Jose, CA	\$1,000,000	\$191,362	\$1,191,362
San Antonio, TX	\$1,000,000	\$166,738	\$1,166,738
Tempe, AZ	\$1,000,000	\$160,818	\$1,160,818
Reno, NV	\$1,000,000	\$127,918	\$1,127,918
Boise, ID	\$1,000,000	\$82,699	\$1,082,699
HENDERSON, NV	\$1,000,000	\$68,941	\$1,068,941

Source: The Boyd Co., Inc., Princeton, NJ. Notes: Data not available for Las Vegas area as a whole. Based on utilization of a representative enterprise VOIP telecommunications system scaled to a 1,000-worker call center. Includes current federal, state and local taxes and surcharges. These include the federal universal service fee and other carrier cost recovery charges, property tax expenses and numerous other local and state taxes, surcharges and regulatory add-ons that vary from city to city.

RANK	IIIIao
RANK	DMA AREA
2	Los Angeles, CA
6	San Francisco-Oak- San Jose, CA
8	Houston, TX
11	Phoenix (Prescott), AZ
17	Denver, CO
30	Salt Lake City, UT
39	Las Vegas, NV
	ocal Televisions Market Universe s, The Nielsen Company.



UTILITIES

ELECTRIC POWER

Source: NV Energy. Form EIA-861M (formerly EIA-826) detailed data - Sales and revenue at www.eia.gov/electricity/ DATA/EIA861M.

Notes: 12-months ended December 2020. Average cost based on 1,000 kWh.

AVERAGE MONTHLY RESIDENTIAL COSTS

MAJOR PROVIDERS	AVG. COST	
San Diego Gas & Electric	\$255.09	
PG&E (San Jose)	\$236.45	
LA Dept. of Water & Power	\$206.34	
Southern Cal Edison	\$182.41	
Arizona Public Service	\$132.44	
NV ENERGY	\$116.22	
Sierra Pacific Power Company (Reno)	\$101.79	

WATER

Source: Las Vegas Valley Water District (LVVWD).

Note: Based on LVVWD average monthly single-family consumption of 10,400 gallons and a 5/8 or 3/4 inch service charge for comparison.

AVERAGE MONTHLY RESIDENTIAL COSTS

CITY	AVG. COST
San Francisco, CA	\$149.85
Los Angeles, CA	\$103.87
Houston, TX	\$64.72
Denver, CO	\$51.01
LAS VEGAS, NV	\$50.78
Phoenix, AZ	\$44.22
Salt Lake City, UT	\$32.51





ELECTRIC POWER COST COMPARISONS AMONG MAJOR WESTERN CITIES

PROVIDER	RESIDENTIAL	COMMERCIAL	INDUSTRIAL
San Diego Gas & Electric	25.51	23.86	19.47
PG&E (San Jose)	23.65	25.29	20.58
LA Dept. of Water & Power	20.63	18.80	17.84
Southern California Edison	18.24	15.15	12.49
Arizona Public Service	13.24	10.67	7.52
NV ENERGY	11.62	8.74	7.47
Sierra Pacific Power Company (Reno)	10.18	7.92	4.77

Source: NV Energy. Form EIA-861M (formerly EIA-826) detailed data - Sales and revenue at www.eia. gov/electricity/DATA/EIA861M.

Notes: 12-months ended December 2020. ¹Expressed in \$0.01.

GAS COST COMPARISONS AMONG MAJOR WESTERN TERRITORIES

SERVICE TERRITORY COMPARISON	MAJOR PROVIDER	AVERAGE MONTHLY RESIDENTIAL BILL ¹	AVERAGE MONTHLY COMMERCIAL BILL ¹
SOUTHERN NEVADA	SOUTHWEST GAS CORP.	\$38.05	\$88.39
Northern Nevada	Sierra Pacific Power Company	\$37.63	\$65.77
	Southwest Gas Corp.	\$64.05	\$113.16
Arizona	Unisource Energy Service	\$18.59	\$82.13
	Mesa Natural Gas	\$33.14	\$164.35
	Southwest Gas Corp.	\$38.47	\$190.42
Southern California	SoCal Gas	\$53.78	\$365.81
	Southwest Gas Corp.	\$63.43	\$348.95
	San Diego Gas & Electric	\$73.71	\$309.26
Northern California	Southwest Gas Corp.	\$100.37	\$441.32
	PG&E	\$100.85	\$516.45
South Lake Tahoe	Southwest Gas Corp.	\$74.09	\$428.51

Source: Southwest Gas Corporation (SWG). **Notes:** ¹Average therms for SWG jurisdictions were applied to comparison utilities in similar SWG territories to calculate average bill. For utilities with summer/winter rates, the applicable weighted average therms during the covered periods were used.

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BANKING

BANKS IN CLARK COUNTY

NAME	BRANCHES	TOTAL ASSETS (IN THOUSANDS)
American First National Bank	2	\$2,065,901 1
Armed Forces Bank, National Association	1	\$1,175,666 ¹
Axos Bank	1	\$13,301,1631
Bank of America, National Association	48	\$2,258,832,000 1
Bank of George	2	\$470,732
Bank of the West	4	\$96,057,9981
Beal Bank USA	1	\$7,299,2891
BNY Mellon, National Association	1	\$33,413,000 1
Cathay Bank	1	\$19,024,1821
Charles Schwab Trust Bank	1	\$12,474,000
CIT Bank, National Association	3	\$52,384,680 1
Citibank, National Association	8	\$1,661,267,000 1
City National Bank	5	\$76,261,355 1
Credit One Bank, National Association	1	\$803,193
East West Bank	1	\$52,225,8801
Enterprise Bank & Trust	1	\$9,727,5771
First American Trust, FSB	1	\$4,382,6871
First Foundation Bank	1	\$6,941,773 1
First Savings Bank	1	\$1,108,6071
First Security Bank of Nevada	1	\$269,501
GenuBank	2	\$132,064
JPMorgan Chase Bank, National Association	49	\$3,025,285,000 1
Lexicon Bank	1	\$251,757
Meadows Bank	2	\$1,158,179 1
Nevada Bank and Trust Company	1	\$202,806
Pacific Premier Bank	1	\$19,738,183 1
Royal Business Bank	1	\$3,349,3671
The Northern Trust Company	1	\$169,571,0851
Town & Country Bank	5	\$246,489
Toyota Financial Savings Bank	1	\$1,967,445
U.S. Bank National Association	33	\$544,774,160 ¹
Umpqua Bank	1	\$29,231,5391
USAA Savings Bank	1	\$1,864,776
Valley Bank of Nevada	3	\$210,205
Washington Federal Bank, National Association	6	\$19,063,2161
Wells Fargo Bank, National Association	70	\$1,767,808,000 1
Wells Fargo National Bank West	1	\$22,031,369
West Valley National Bank	1	\$124,5571
Western Alliance Bank	10	\$36,574,817 1
Wilmington Savings Fund Society, FSB	1	\$14,298,695 1
Wilmington Trust, National Association	1	\$6,230,392 1
Zions Bancorporation, N.A.	27	\$81,479,3761

Source: Federal Deposit Insurance Corporation (FDIC), December 2020. **Notes:** Total assets in Nevada only unless otherwise specified. ¹Total assets (assets unavailable by state).





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CREDIT UNIONS IN CLARK COUNTY

NAME	BRANCHES	TOTAL ASSETS
Aloha Pacific FCU	1	\$1,133,737,125 1
America First FCU	10	\$14,411,237,777 1
Boulder Dam Credit Union	1	\$772,085,531
Clark County Credit Union	6	\$1,012,840,628
Credit Union 1	4	\$1,171,433,353 1
InTouch Credit Union	4	\$920,945,761 1
Las Vegas UP Employees FCU	1	\$4,283,536
Mountain America CU	2	\$11,986,196,472 1
Navy Federal CU	3	\$135,663,493,987 1
One Nevada CU	12	\$1,164,236,074
Plus Credit Union	1	\$107,958,021
SCE FCU	4	\$888,546,265 1
Sierra Pacific FCU	1	\$156,438,617 1
Silver State Schools CU	10	\$994,130,618
UNIFY Financial Credit Union	1	\$3,367,521,434 1
WestStar Credit Union	5	\$231,442,426

Source: iBanknet, December 2020. Notes: Total assets in Nevada only unless otherwise specified. ¹Total assets (assets unavailable by state).

LOCATION	TOTAL ANNUAL OPERATING COST
New York, NY	\$14,843,634
San Ramon, CA	\$14,304,261
Boston, MA	\$13,779,930
Stamford, CT	\$13,754,097
Chicago, IL	\$13,207,764
Wilmington, DE	\$12,797,781
Denver, CO	\$12,296,413
Columbus, OH	\$12,188,765
Austin, TX	\$12,268,847
Buffalo, NY	\$12,126,205
LAS VEGAS, NV	\$11,983,562
St. Louis, MO	\$11,803,159



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Molly Rosenblum, Esq., Owner & Founding Attorney Rosenblum Law Offices



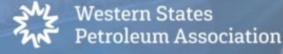
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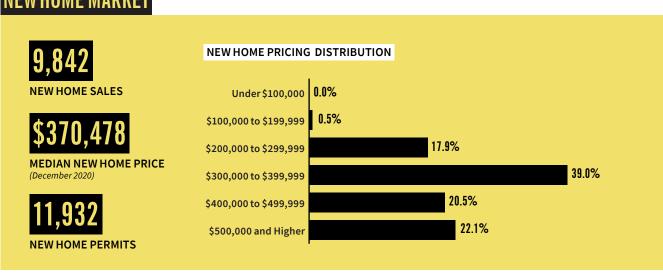
REAL ESTATE

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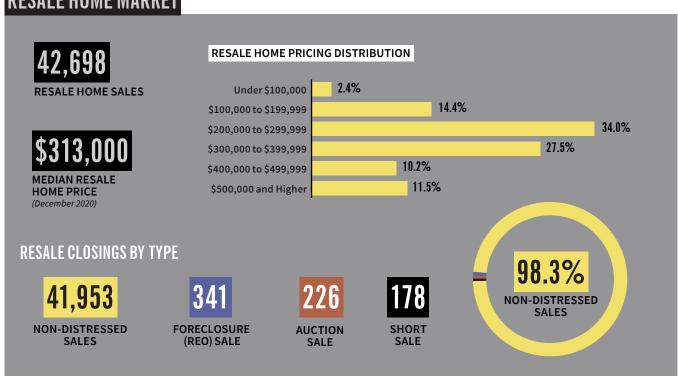
RESIDENTIAL REAL ESTATE MARKET

RESIDENTIAL MARKET OVERVIEW

NEW HOME MARKET

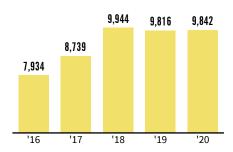


RESALE HOME MARKET

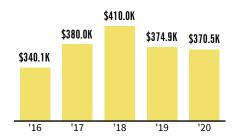


NEW HOME MARKET

NUMBER OF NEW HOME SALES

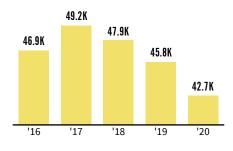


MEDIAN NEW HOME PRICE

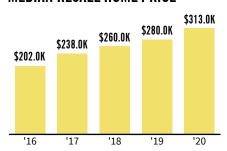


RESALE HOME MARKET

NUMBER OF RESALE HOMESALES



MEDIAN RESALE HOME PRICE



Source: SalesTraq. **Note:** Median prices as of December of each year.

HOME SALES AND PRICING

	2016	2017	2018	2019	2020				
NUMBER OF H	OME SALES								
New	7,934	8,739	9,944	9,816	9,842				
Resale	46,911	49,232	47,875	45,841	42,698				
TOTAL	54,845	57,971	57,819	55,657	52,540				
DISTRIBUTION	I OF HOME SALES								
New	14.5%	15.1%	17.2%	17.6%	18.7%				
Resale	85.5%	84.9%	82.8%	82.4%	81.3%				
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%				
MEDIAN SALE	S PRICE - FOR THE	YEAR							
New	\$325,478	\$349,512	\$383,714	\$387,506	\$378,382				
Resale	\$199,900	\$226,000	\$258,500	\$273,500	\$298,000				
MEDIAN SALE	MEDIAN SALES PRICE - IN DECEMBER OF EACH YEAR								
New	\$340,067	\$379,990	\$410,000	\$374,944	\$370,478				
Resale	\$202,000	\$238,000	\$260,000	\$280,000	\$313,000				

Source: SalesTraq.

RESALE HOME CLOSINGS BY TYPE

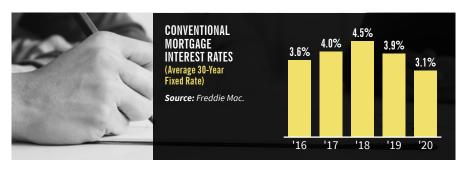
	NUMBER			DISTRIBUTION		
	2019	2020	% CHANGE	2019	2020	CHANGE
Auction Sale	679	226	-66.7%	1.5%	0.5%	-1.0%
Foreclosure (REO) Sale	571	341	-40.3%	1.2%	0.8%	-0.4%
Short Sale	213	178	-16.4%	0.5%	0.4%	0.0%
Non-Distressed Sale	44,378	41,953	-5.5%	96.8%	98.3%	1.4%
TOTAL	45,841	42,698	-6.9%	100.0%	100.0%	0.0%

Source: SalesTraq. **Note:** Non-distressed home sales reflect homes not classified in one of the other categories.

HOME SALES PRICING DISTRIBUTION

	NEW HOMES	RESALE HOMES
Under \$100,000	0.0%	2.4%
\$100,000 to \$199,999	0.5%	14.4%
\$200,000 to \$299,999	17.9%	34.0%
\$300,000 to \$399,999	39.0%	27.5%
\$400,000 to \$499,999	20.5%	10.2%
\$500,000 and Higher	22.1%	11.5%

Source: SalesTraq.





PICERNE luxury apartment homes

1, 2, & 3 bedroom apartments, townhomes, and loft-style homes throughout the Las Vegas area.





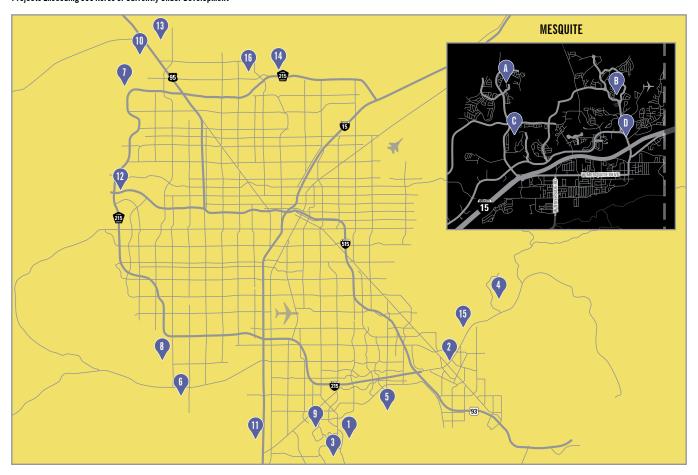






MAJOR RESIDENTIAL DEVELOPMENTS

Projects Exceeding 300 Acres or Currently Under Development



#	DEVELOPMENT	YEAR ESTABLISHED	ACRES	UNITS	DEVELOPER
1	Anthem	1998	4,755	13,000	Pulte/Del Webb
2	Cadence	2015	2,200	13,000	Landwell Development
3	Inspirada	2007	2,000	8,500	Focus Group
4	Lake Las Vegas	1984	3,592	1,700	Various
5	MacDonald Highlands	1995	3,210	6,500	MacDonald Properties
6	Mountain's Edge	2004	3,500	12,500	Focus Group
7	Providence	2006	1,200	7,500	Focus Group
8	Rhodes Ranch Country Club	1996	1,330	5,000	Century Communities
9	Seven Hills	1994	1,300	2,500	Seven Hills Dev./American Nevada Corp.
10	Skye Canyon	2015	1,700	9,000	Various
11	Southern Highlands	1997	2,299	8,500	Olympic Group
12	Summerlin	1990	22,500	80,000	Howard Hughes Corp.
13	Sunstone	2021	630	3,000	Various
14	The Villages at Tule Springs	2017	1,280	8,600	Various
15	Tuscany Village	2005	518	2,000	Century Communities
16	Valley Vista	2018	600	4,000	Various
MESQL	JITE MASTER PLANNED COMMUNITIES				
A :	Sun City Mesquite	2006	2,031	6,052	Del Webb
В	Canyon Crest	2004	333	999	Riverwest Investments
C	Highland Vistas	2005	325	1,005	LB Properties
D	Mesquite Estates	2004	767	2,301	Various

Source: Home Builders Research, Inc., City of Mesquite, Applied Analysis and others. Note: Acres and unit counts are estimated at build-out.

HIGH-RISE CONDOMINIUMS AND TIMESHARES



HIGH-RISE CONDOMINIUMS

# NAME	ADDRESS	SUBMARKET	YEAR BUILT	STORIES	UNITS
HOTEL-CONDOMINIUMS					
1 Palms Place	4381 W. Flamingo Rd.	Resort Corridor/Off Strip	2008	44	599
The Platinum	211 E. Flamingo Rd.	Resort Corridor/Off Strip	2006	17	255
Signature at MGM Grand	125-145 E. Harmon Ave. (3 Towers)	Resort Corridor/On Strip	2006-07	40	1,728
4 Trump Int'l Hotel & Tower	2000 Fashion Show Dr.	Resort Corridor/On Strip	2008	64	1,282
5 Vdara	2600 W. Harmon Ave.	Resort Corridor/On Strip	2009	57	1,495
HIGH-RISE RESIDENCES					
6 Allure	200 W. Sahara Ave.	Resort Corridor/On Strip	2007	41	428
Metropolis	360 E. Desert Inn Rd.	Resort Corridor/Off Strip	2005	20	71
8 Newport Lofts	200 Hoover Ave.	Downtown	2007	23	168
9 One Las Vegas	8255 Las Vegas Blvd., S. (2 Towers)	South Strip	2008	20	359

#	NAME	ADDRESS	SUBMARKET	YEAR BUILT	STORIES	UNITS
10	One Queensridge Place	9101 Alta Dr. (2 Towers)	Suburban	2007	18	219
11	Panorama Towers	4425-4575 Dean Martin Dr. (2 Towers)	Resort Corridor/Off Strip	2005-06	33-34	612
12	The Martin	4471 Dean Martin Dr.	Resort Corridor/Off Strip	2007	45	374
13	Park Towers	1 Hughes Center Dr. (2 Towers)	Resort Corridor/Off Strip	2000	23	84
14	Sky Las Vegas	2700 Las Vegas Blvd., S.	Resort Corridor/On Strip	2007	45	409
15	Soho Lofts	900 Las Vegas Blvd., S.	Downtown	2005	17	120
16	The Ogden	150 Las Vegas Blvd., N.	Downtown	2008	21	275
17	Turnberry Place	2747-2877 Paradise Rd. (4 Towers)	Resort Corridor/Off Strip	2001-05	38	777
18	Turnberry Towers	222-322 Karen Ave. (2 Towers)	Resort Corridor/Off Strip	2007-08	45	636
19	Veer Towers at Aria Las Vegas	3722-3726 Las Vegas Blvd., S. (2 Towers)	Resort Corridor/On Strip	2010	37	670
20	Waldorf Astoria	3752 Las Vegas Blvd., S.	Resort Corridor/On Strip	2010	47	227

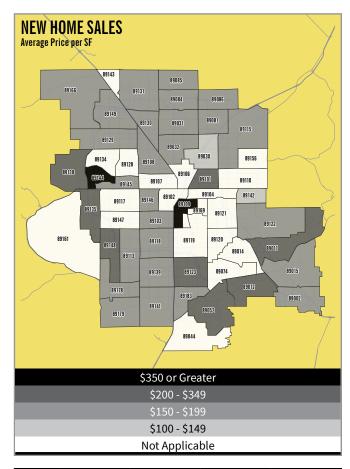
Source: Applied Analysis. Note: Some high-rise condominium buildings are currently operating unsold inventory as rental units.

TIMESHARES

#	PROPERTY NAME	ADDRESS	ZIP CODE	PHONE	ROOMS
21	Bluegreen Club 36	372 E. Tropicana Ave.	89169	856-2900	358
22	Cancun Resort	8335 Las Vegas Blvd., S.	89123	614-6200	353
23	Carriage House Deluxe Suite Hotel	105 E. Harmon Ave.	89109	798-1020	125
24	The Cliffs at Peace Canyon	4550 S. Grand Canyon.	89147	248-3570	176
25	Club de Soleil	5625 W. Tropicana Ave.	89103	507-9400	213
26	Desert Paradise Resort	5165 S. Decatur Blvd.	89118	579-3600	113
27	The Grandview at Las Vegas	9940 Las Vegas Blvd., S.	89123	966-4700	2,256
28	Hilton Grand Vacations Club at the Flamingo	3575 Las Vegas Blvd., S.	89109	697-2900	274
29	Hilton Grand Vacations Club on Paradise	455 Karen Ave.	89109	946-9210	219
30	Hilton Grand Vacations Club on the Las Vegas Strip	2650 Las Vegas Blvd., S.	89109	765-8300	803
31	Holiday Inn Club Vacations at Desert Club Resort	3950 Koval Ln.	89109	731-6100	350
32	Jockey Club, The	3700 Las Vegas Blvd., S.	89109	798-3500	270
33	Marriott's Grand Chateau	75 E. Harmon Ave.	89109	862-5600	1,114
33	Polo Towers Villas & Suites	3745 Las Vegas Blvd., S.	89109	261-1000	663
34	The Signature at MGM Grand	145 E. Harmon Ave.	89109	797-6000	539
35	Tahiti All-Suite Resort	5101 W. Tropicana Ave.	89103	284-7200	161
36	Tahiti Village Resort & Spa	7200 Las Vegas Blvd., S.	89119	440-6800	688
37	Westgate Flamingo Bay Resort	5625 W. Flamingo Rd.	89103	251-3435	115
38	WorldMark By Wyndham - Las Vegas Boulevard	8601 Las Vegas Blvd., S.	89123	492-9863	402
39	WorldMark By Wyndham - Las Vegas Spencer	4225 Spencer St.	89119	862-8567	42
40	WorldMark By Wyndham - Las Vegas Tropicana	5275 W. Tropicana Ave.	89103	818-1940	183
41	Wyndham Desert Blue	3200 W. Twain Ave.	89103	238-1200	180
42	Wyndham Grand Desert	265 E. Harmon Ave.	89169	691-2600	700
	TOTAL NUMBER OF ROOMS				10,297
	TOTAL NUMBER OF PROPERTIES				23

Source: Las Vegas Convention and Visitors Authority, as of December 31, 2020. Note: For local calls in the Las Vegas area, dial (702).

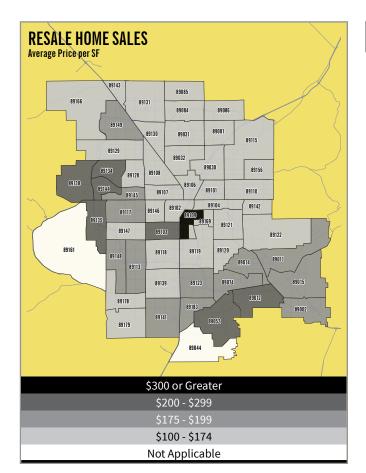
HOME SALES ACTIVITY



ZIPCODE	NO. Sold	AVG. Price	AVG. Size	AVG. PRICE Per Sf
89002	150	\$321,006	1,851	\$179
89005	24	\$511,492	2,406	\$220
89011	670	\$459,764	2,162	\$210
89012	123	\$979,516	2,693	\$245
89014	N/A	N/A	N/A	N/A
89015	282	\$346,734	1,912	\$184
89030	1	\$299,900	2,019	\$149
89031	425	\$333,242	2,109	\$161
89032	52	\$260,773	1,599	\$164
89052	288	\$546,652	2,665	\$226
89074	N/A	N/A	N/A	N/A
89081	279	\$334,618	2,096	\$163
89084	1,308	\$328,704	2,127	\$163
89085	21	\$468,092	3,096	\$156
89086	355	\$295,838	1,847	\$164

7100005	NO.	AVG.	AVG.	AVG. PRICE
ZIPCODE	SOLD	PRICE	SIZE	PER SF
89101	40	\$393,205	1,143	\$326
89102	N/A	N/A	N/A	N/A
89103	4	\$344,831	1,766	\$196
89104	N/A	N/A	N/A	N/A
89106	N/A	N/A	N/A	N/A
89107	N/A	N/A	N/A	N/A
89108	11	\$326,768	2,062	\$164
89109	3	\$290,000	534	\$572
89110	N/A	N/A	N/A	N/A
89113	139	\$468,490	2,542	\$185
89115	227	\$257,142	1,752	\$154
89117	N/A	N/A	N/A	N/A
89118	175	\$368,975	2,269	\$167
89119	N/A	N/A	N/A	N/A
89120	2	\$252,500	N/A	N/A
89121	N/A	N/A	N/A	N/A
89122	97	\$260,950	1,344	\$194
89123	67	\$461,407	2,360	\$209
89128	N/A	N/A	N/A	N/A
89129	139	\$512,238	2,857	\$185
89130	202	\$361,805	2,273	\$166
89131	83	\$590,745	3,034	\$196
89134	N/A	N/A	N/A	N/A
89135	333	\$769,646	2,235	\$285
89138	733	\$651,656	2,634	\$256
89139	200	\$567,076	3,613	\$162
89141	505	\$479,480	2,723	\$175
89142	99	\$309,095	2,087	\$149
89143	N/A	N/A	N/A	N/A
89144	6	\$994,396	2,655	\$393
89145	75	\$395,208	2,658	\$150
89146	8	\$420,099	2,732	\$155
89147	N/A	N/A	N/A	N/A
89148	458	\$479,056	2,183	\$213
89149	258	\$593,781	2,960	\$197
89156	N/A	N/A	N/A	N/A
89166	511	\$426,455	2,340	\$187
89169	N/A	N/A	N/A	N/A
89178	503	\$395,704	2,211	\$181
89179	75	\$381,278	2,292	\$173
89183	265	\$368,326	2,121	\$177

Source: SalesTraq. **Note:** Includes new home sales of all product types, including previously unsold high-rise condominiums.



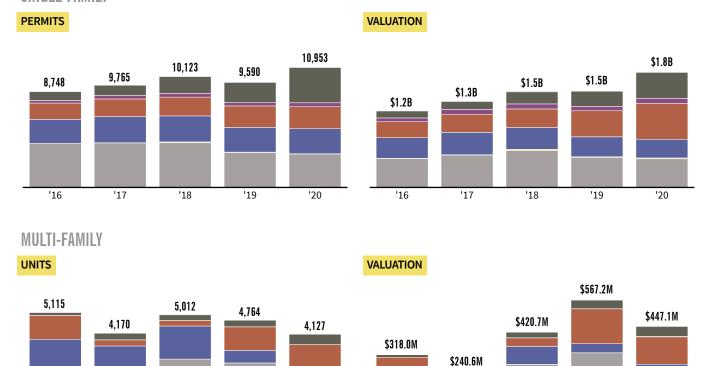
ZIPCODE	NO. Sold	AVG. Price	AVG. Size	AVG. PRICE Per Sf	AVG. Age
89002	835	\$365,906	2,060	\$178	21.5
89005	413	\$348,284	1,814	\$209	40.7
89011	1,025	\$397,216	2,020	\$191	15.4
89012	796	\$527,889	2,266	\$212	19.3
89014	765	\$314,954	1,821	\$176	29.6
89015	878	\$279,444	1,621	\$179	36.2
89030	517	\$193,040	1,395	\$151	52.3
89031	1,521	\$290,443	1,869	\$162	19.8
89032	756	\$257,582	1,689	\$158	23.2
89052	1,468	\$525,385	2,357	\$216	18.4
89074	1,134	\$358,353	2,031	\$183	26.9
89081	811	\$295,740	2,050	\$150	14.1
89084	759	\$324,153	2,122	\$161	14.2
89085	133	\$359,080	2,480	\$148	13.7
89086	66	\$316,339	2,419	\$135	15.8

ZIPCODE	NO. Sold	AVG. Price	AVG. Size	AVG. PRICE Per Sf	AVG. Age
89101	357	\$234,111	1,471	\$174	54.7
89102	386	\$294,768	1,732	\$170	49.0
89103	702	\$241,024	1,249	\$203	34.1
89104	496	\$244,920	1,595	\$159	55.9
89106	352	\$205,338	1,371	\$157	43.6
89107	708	\$235,417	1,516	\$153	53.0
89108	1,235	\$227,358	1,431	\$162	37.8
89109	317	\$426,054	1,429	\$312	27.3
89110	894	\$242,497	1,649	\$153	34.6
89113	693	\$405,767	2,151	\$188	18.7
89115	608	\$205,387	1,467	\$144	26.4
89117	1,036	\$415,157	2,226	\$184	28.9
89118	423	\$286,619	1,626	\$172	25.1
89119	509	\$211,505	1,400	\$149	41.8
89120	526	\$305,359	1,818	\$171	36.8
89121	1,144	\$241,861	1,749	\$143	44.7
89122	1,057	\$220,312	1,478	\$153	22.8
89123	1,097	\$332,559	1,814	\$186	23.4
89128	989	\$273,918	1,615	\$169	29.1
89129	1,255	\$339,891	2,007	\$172	21.3
89130	751	\$323,816	1,905	\$173	24.3
89131	1,165	\$408,163	2,401	\$174	18.2
89134	987	\$425,044	1,899	\$224	26.8
89135	888	\$826,912	2,711	\$262	15.3
89138	550	\$581,300	2,567	\$225	11.4
89139	829	\$342,876	2,145	\$171	15.0
89141	911	\$514,889	2,521	\$190	14.4
89142	517	\$226,206	1,524	\$153	27.8
89143	317	\$348,986	2,221	\$164	18.7
89144	460	\$476,971	2,165	\$213	21.3
89145	748	\$342,497	1,704	\$177	32.1
89146	287	\$330,795	1,991	\$169	40.5
89147	980	\$298,884	1,772	\$174	25.4
89148	1,254	\$346,351	1,993	\$176	14.6
89149	1,195	\$378,463	2,147	\$175	17.3
89156	537	\$212,854	1,554	\$151	29.9
89166	799	\$343,290	2,092	\$165	9.3
89169	295	\$208,448	1,432	\$150	49.1
89178	999	\$347,295	2,108	\$169	12.4
89179	318	\$346,256	2,099	\$169	9.0
89183	675	\$325,362	1,831	\$181	17.7

Source: SalesTraq.

RESIDENTIAL BUILDING PERMITS





MISCELLANEOUS

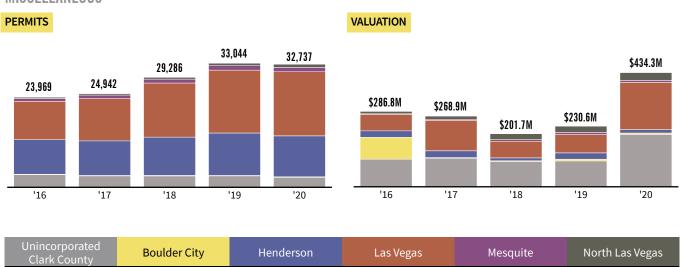
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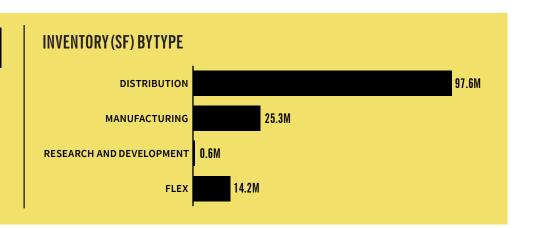
Source: 2020 Building Department reports for each entity. **Note:** 1) Multi-family includes apartments, plexes, condos and townhouses; 2) Miscellaneous includes garages and carports, pools, spas, walls and fences, patios, guest houses, mobile homes and miscellaneous structures.

COMMERCIAL REAL ESTATE MARKET

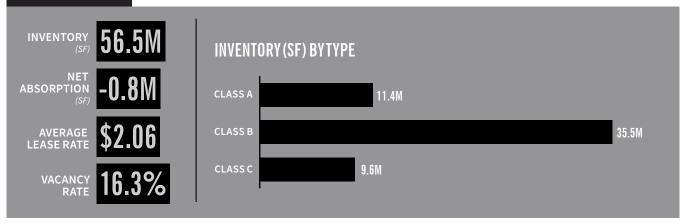
COMMERCIAL MARKET OVERVIEW

INDUSTRIAL MARKET

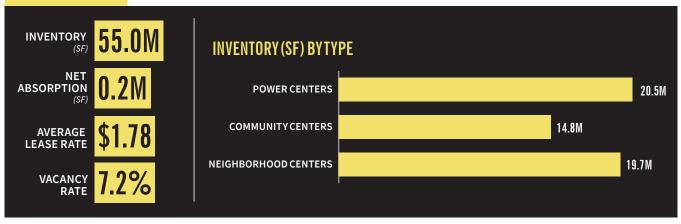




OFFICE MARKET

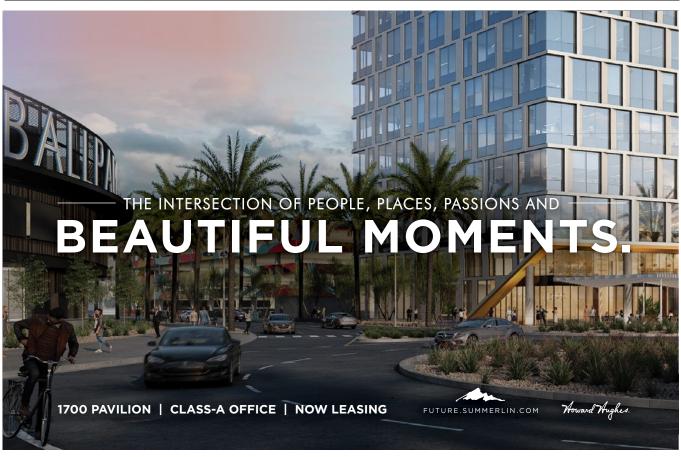


RETAIL MARKET

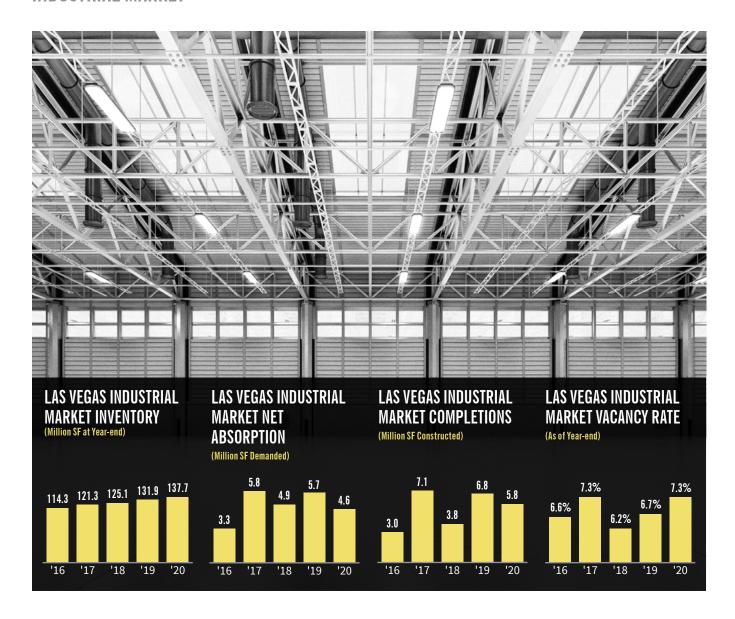


Source: Applied Analysis. Note: Data for 2020 year-end.





INDUSTRIAL MARKET

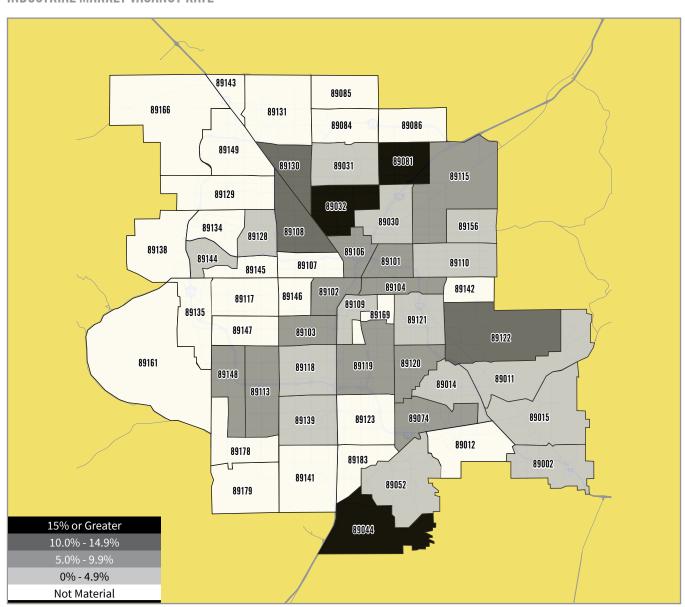


INDUSTRIAL MARKET SUMMARY

	DISTRIBUTION ¹	MANUFACTURING ²	RESEARCH AND DEVELOPMENT ³	FLEX ⁴	TOTAL INDUSTRIAL MARKET
Number of Properties	1,537	1,556	26	557	3,676
Total Rentable Square Feet	97,615,745	25,334,432	581,236	14,163,614	137,695,027
Vacant Square Feet	7,436,902	1,489,415	0	1,157,981	10,084,298
Percent Vacant	7.6%	5.9%	0.0%	8.2%	7.3%
New Inventory (SF)	5,333,542	318,051	0	165,327	5,816,920
Net Absorption (SF)	4,241,912	174,338	0	144,980	4,561,230
Average Lease Rate (NNN)	\$0.62	\$0.72	\$0.00	\$0.93	\$0.67
Under Construction (SF)	5,333,885	2,633,597	0	0	7,967,482
Planned Construction (SF)	5,259,512	249,600	500,000	171,392	6,180,504

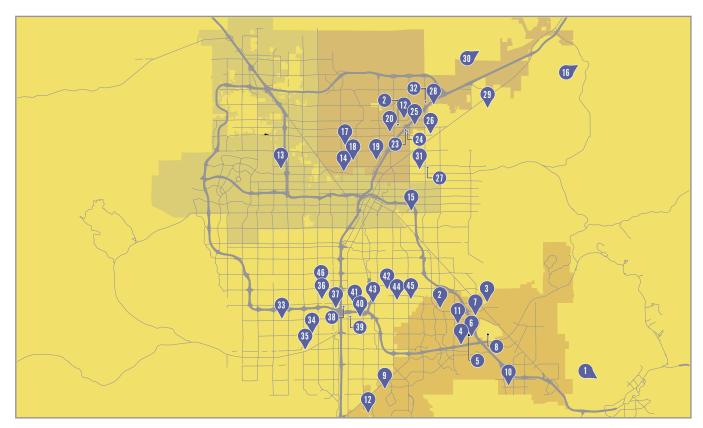
Source: Applied Analysis. Note: Asking rates are per square foot. NNN = Net, Net, Net. Data for 2020 year-end. Large box divisible potential, truck and grade load, high clear height, less than 10 percent office. Large box, single- or multi-tenant, grade load, good clear height, between 10-20 percent office. Single- or multi-tenant, loading per requirement, mid-clear heights, between 20-30 percent office. Multi-use, smaller divisibility, greater than 30 percent office.

INDUSTRIAL MARKET VACANCY RATE





MAJOR INDUSTRIAL PARKS



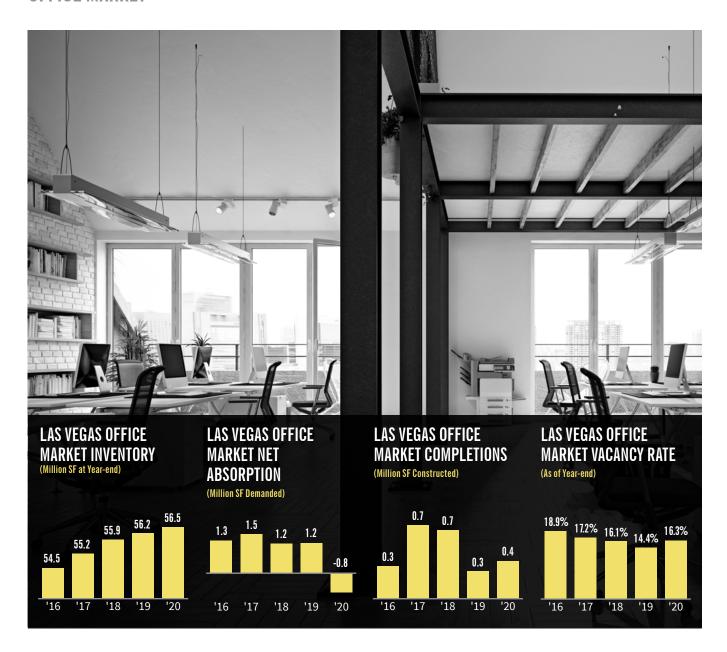
#	FACILITY	ACRES		
BOL	ILDER CITY			
1	Boulder City Business Ctr.	90		
1	Fisher Industrial Park	30		
HEN	DERSON AREA			
2	Green Valley Business Park	110		
3	Sunpac	60		
4	Gibson Business Park	260		
5	Black Mt. Business Park	140		
6	Black Mt. Industrial Ctr.	1,500		
7	Henderson Commerce Ctr.	50		
8	Henderson Freeways Crossing	30		
9	Henderson Executive Airport	720		
10	Conestoga Industrial Area	150		
11	Pacific Business Ctr.	50		
12	South 15 Airport Ctr.	170		
CIT	CITY OF LAS VEGAS			
13	Las Vegas Technology Park	400		
14	Las Vegas Enterprise Park	70		
15	The Spectrum of Las Vegas	120		

#	FACILITY	ACRES
CITY	OF MESQUITE	
16	Mesquite Tech. &	730
	Commerce Ctr.	
NOR	TH LAS VEGAS AREA	
17	Cheyenne West Corporate Ctr.	40
18	Hughes Cheyenne Ctr.	210
19	Brookspark	60
20	Southern Nevada Industrial Ctr.	210
21	Lone Mountain Mesa	80
22	Golden Triangle	320
23	Prologis LV Corporate Ctr.	110
24	Las Vegas Corporate Ctr.	80
25	Nellis Industrial Park	210
26	Craig Corporate Park	90
27	Prologis Sunrise Industrial Park	140
28	Northern Beltway Industrial Ctr.	100
29	Speedway Commerce Ctr.	120
30	Apex	21,000

"	FAOULTY.	10050	
#	FACILITY	ACRES	
31	Northeast Crossing Commerce Ctr.	30	
32	Northgate Distribution Ctr.	180	
UNI	NCORP. CLARK COUNTY, SOUTH/SW		
33	The Arroyo	300	
34	Beltway Business Park	400	
35	Blue Diamond Business Ctr.	110	
36	Koll Business Ctr.	40	
37	Sunset/Valley View Dist. Ctr.	30	
37	Sunset Parkway Business Ctr.	80	
38	Airport Industrial Park	30	
39	McCarran Airport Ctr.	100	
40	McCarran Ctr.	100	
41	Hughes Airport Ctr.	390	
42	Marnell Air Cargo Ctr.	30	
43	Spencer Airport Ctr.	70	
44	Park 2000 Business Ctr.	120	
45	Arrowhead Commerce Ctr.	110	
46	Decatur Crossing	40	
Sour	Source: Applied Analysis Notes: 30-acre minimum		

Source: Applied Analysis. **Notes:** 30-acre minimum. Numbers are rounded.

OFFICE MARKET

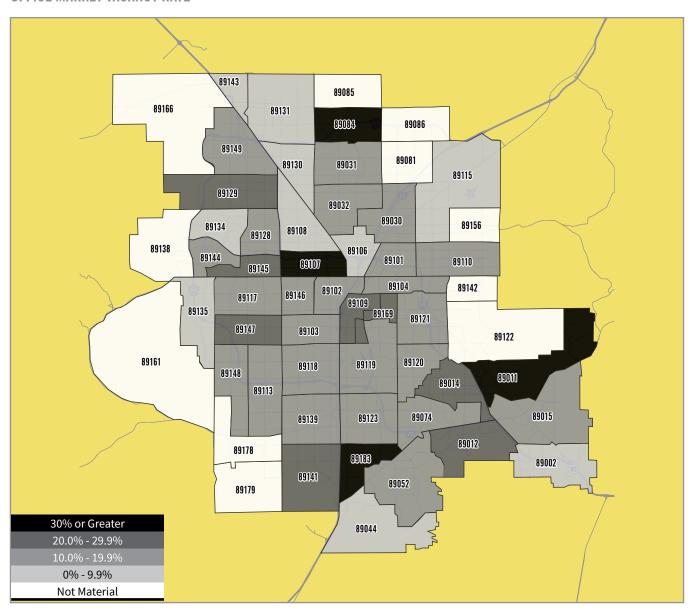


OFFICE MARKET SUMMARY

	CLASS "A"	CLASS "B"	CLASS "C"	TOTAL
Number of Existing Properties	99	1,525	415	2,039
Total Rentable Square Feet	11,407,620	35,521,851	9,603,677	56,533,148
Vacant Square Feet	1,713,630	5,734,893	1,782,267	9,230,790
Percent Vacant	15.0%	16.1%	18.6%	16.3%
New Inventory (SF)	173,000	196,227	0	369,227
Net Absorption (SF)	(215,766)	(428,981)	(110,567)	(755,314)
Average Lease Rate (FSG)	\$2.52	\$2.05	\$1.64	\$2.06
Under Construction (SF)	625,184	27,600	0	652,784
Planned Construction (SF)	1,383,410	165,228	0	1,548,638

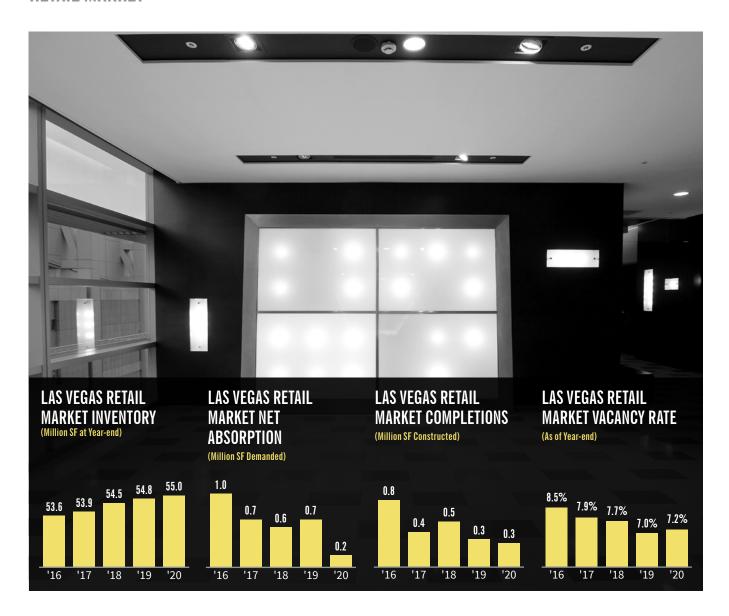
Source: Applied Analysis. **Notes:** Average asking rates are per square foot. FSG = Full Service Gross. Data for 2020 year-end.

OFFICE MARKET VACANCY RATE





RETAIL MARKET

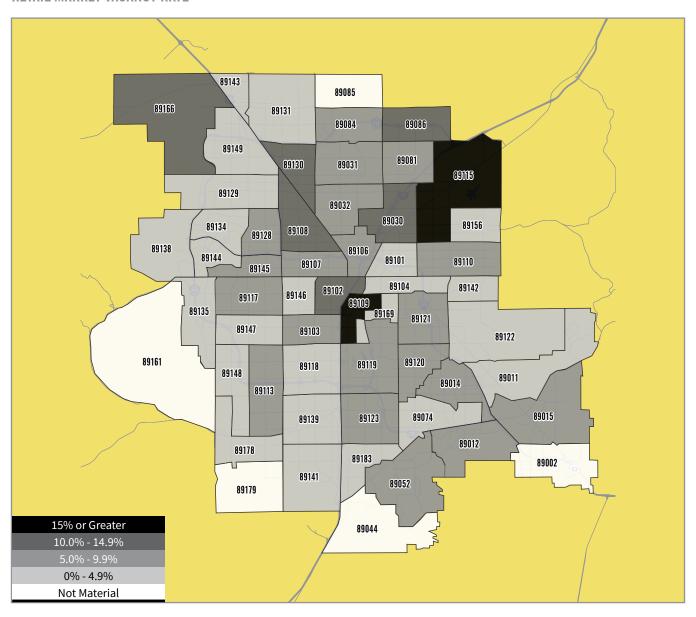


RETAIL MARKET SUMMARY

	POWER CENTERS ¹	COMMUNITY CENTERS ²	NEIGHBORHOOD Centers³	TOTAL RETAIL MARKET
Number of Existing Properties	74	106	202	382
Total Square Feet	20,527,060	14,832,384	19,686,957	55,046,401
Direct Vacant Square Feet	1,315,317	949,979	1,694,495	3,959,791
Direct Percent Vacant	6.4%	6.4%	8.6%	7.2%
New Inventory (SF)	0	176,047	97,125	273,172
Net Absorption (SF)	163,750	10,656	(1,234)	173,172
Average Lease Rate (NNN)	\$2.05	\$1.76	\$1.58	\$1.78
Under Construction (SF)	351,184	44,770	31,000	426,954
Planned Construction (SF)	388,241	636,785	345,340	1,370,366

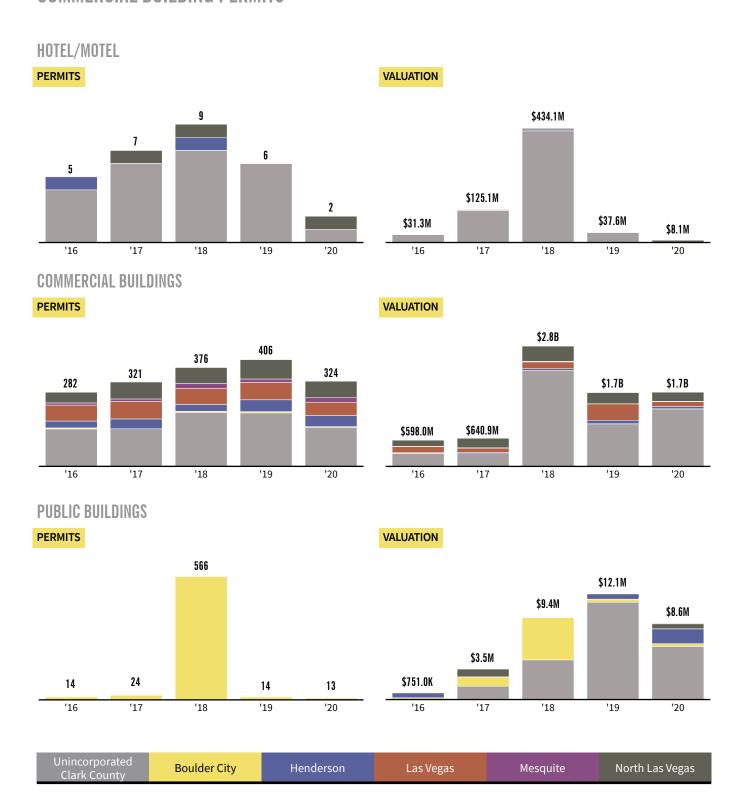
Source: Applied Analysis. **Notes:** Asking rates are per sq. ft. NNN = Triple Net. Data is 2020 year-end. ¹With multiple anchors representing majority of space. ²Retail centers with multiple anchors. ³Retail centers with supermarket anchors.

RETAIL MARKET VACANCY RATE





COMMERCIAL BUILDING PERMITS



Source: 2020 Building Department Reports for each entity.

VACANT LAND MARKET

VACANT LAND TRANSACTIONS

	NO. ACRES SOLD	AVG. PRICE PER ACRE
2016	2,496	\$387,004
2017	2,806	\$395,887
2018	4,037	\$387,661
2019	3,752	\$454,706
2020	4,009	\$469,095

Source: Applied Analysis. Note: Transactions include all zoning types, except resort properties.

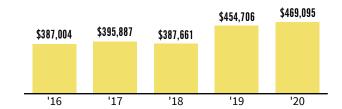
LAS VEGAS VACANT LAND SALES

(Number of Acres of Non-Resort Property Sold)

2,496 2,496 116 17 18 19 120

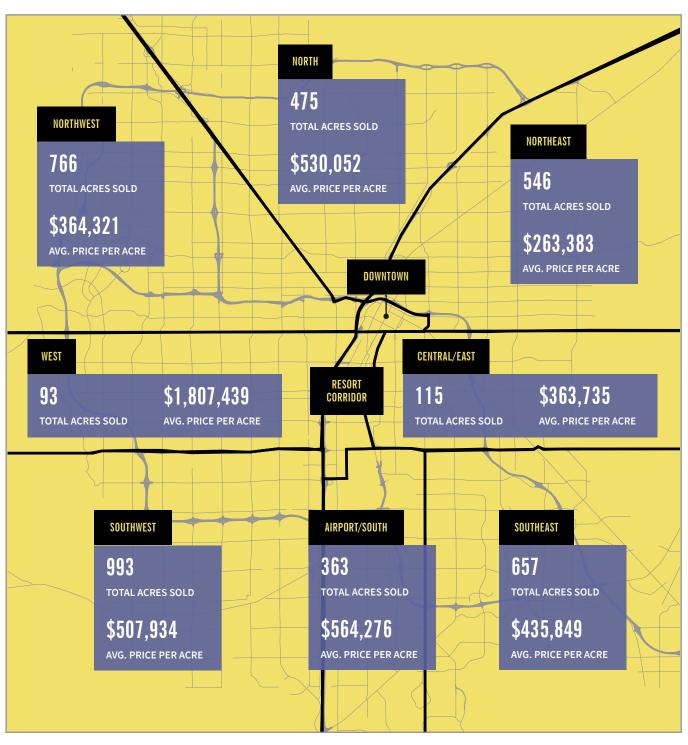
LAS VEGAS VACANT LAND PRICES

(Average Price per Acre of Non-Resort Property Sold)





VACANT LAND BY SUBMARKET





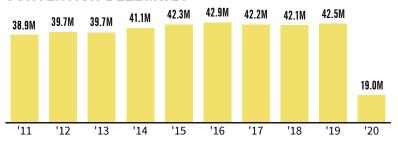




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TOURISM OVERVIEW

LAS VEGAS AREA VISITOR VOLUME & CONVENTION DELEGATES



YEAR	NO. OF VISITORS (IN THOUSANDS)	% CHANGE	NO. OF CONVENTION DELEGATES (IN THOUSANDS)	% CHANGE
2011	38,929	4.3%	4,865	8.8%
2012	39,727	2.1%	4,944	1.6%
2013	39,668	-0.1%	5,107	3.3%
2014	41,127	3.7%	5,195	1.7%
2015	42,312	2.9%	5,891	13.4%
2016	42,936	1.5%	6,311	7.1%
2017	42,214	-1.7%	6,646	5.3%
2018	42,117	-0.2%	6,502	-2.2%
2019	42,524	1.0%	6,649	2.3%
2020	19,031	-55.2%	N/A	N/A

Source: Las Vegas Convention and Visitors Authority. Note: N/A - Data not available.

CLARK COUNTY GROSS GAMING REVENUE

YEAR	REVENUE (IN MILLIONS)	% CHANGE
2011	\$9,223	3.5%
2012	\$9,400	1.9%
2013	\$9,676	2.9%
2014	\$9,554	-1.3%
2015	\$9,618	0.7%
2016	\$9,714	1.0%
2017	\$9,978	2.7%
2018	\$10,251	2.7%
2019	\$10,356	1.0%
2020	\$6,541	-36.8%

Source: Nevada Gaming Control Board.

HOTEL/MOTEL OCCUPANCY LEVELS

	MIDWEEK	WEEKEND	STRIP	DOWNTOWN	TOTAL
2019	86.3%	94.9%	90.4%	84.0%	88.9%
2020	37.4%	52.8%	42.1%	40.0%	42.1%
Change	-48.9	-42.1	-48.3	-44.0	-46.8

Source: Las Vegas Convention and Visitors Authority.

NUMBER OF HOTEL/ MOTEL ROOMS

YEAR	ROOMS	GROWTH
2016	149,339	0.1%
2017	148,896	-0.3%
2018	149,158	0.2%
2019	150,259	0.7%
2020	145,308	-3.3%

Source: Las Vegas Convention and Visitors Authority.

LAS VEGAS HAS THE 10 LARGEST HOTELS IN THE UNITED STATES

1	MGM Grand Hotel and Casino 4,968 Rooms	

2 Luxor Hotel and Casino

The Venetian Resort Hotel Casino
4,049 Rooms

4 ARIA Resort & Casino

5 Excalibur Hotel and Casino 3,981 Rooms

6 Bellagio 3,933 Rooms

7 Caesars Palace

Circus Circus Hotel, Casino and Theme Park
3.763 Rooms

Flamingo Las Vegas

10 Mandalay Bay Resort & Casino 3,211 Rooms

Source: Las Vegas Convention and Visitors Authority as of December 31, 2020. **Note:** Figures include only hotel rooms (no timeshares are included).

LAS VEGAS CONVENTION AND VISITORS AUTHORITY (LVCVA)

ESTABLISHED

WEBSITE

1955

LVCVA.com

BIGGEST TRADESHOWS:

- = CES
- SEMA
- CONEXPO-CON/AGG
- MAGIC
- NAB Show

The Las Vegas Convention and Visitors Authority (LVCVA) is charged with marketing Southern Nevada as a tourism and convention destination worldwide, and also with operating the Las Vegas Convention Center. With nearly 150,000 hotel rooms in Las Vegas alone and more than 14 million square feet of meeting and exhibit space citywide, the LVCVA's mission centers on attracting leisure and business visitors to the area. The LVCVA also owns the Las Vegas Convention Center Loop designed by The Boring Company and the Las Vegas Monorail, an elevated 3.9-mile system with seven stops throughout the resort corridor.

The Las Vegas Convention Center (LVCC), located one block east of the Las Vegas Strip, opened in 1959. With the opening of the West Hall expansion in 2021, the Las Vegas Convention Center now encompasses approximately 4.6 million square feet of space.

In addition to exhibit and convention space, 225 meeting rooms (more than 390,000 square feet) handle seating capacities ranging from 20 to 2,500. Two grand lobby and registration areas, one located in the West Hall, and the other in Central Hall (more than 260,000 square feet) efficiently link existing exhibit halls with new exhibit and meeting rooms, and allow simultaneous set-up, break-down and exhibiting of multiple events.



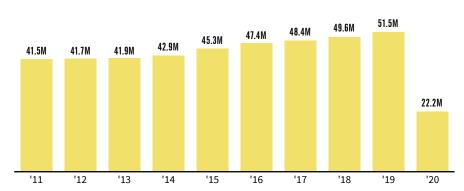
The new West Hall features a 116-foot-tall ceiling with floor to ceiling windows allowing plenty of natural light in. The atrium also features a 10,000 square foot video wall with the capability of displaying footage in 8K.

The newly opened West Hall will help Las Vegas maintain its status as the No. 1 Trade Show and Convention Destination for years to come.

AIRPORT ACTIVITY

MCCARRAN INTERNATIONAL AIRPORT PASSENGER STATISTICS

	TOTAL
2011	41,481,204
2012	41,667,596
2013	41,857,059
2014	42,885,350
2015	45,318,788
2016	47,368,219
2017	48,430,118
2018	49,646,118
2019	51,537,638
2020	22,201,479



Source: Clark County Department of Aviation (enplaned and deplaned passengers).

FACILITIES

LAS VEGAS HOTEL/MOTEL FACILITIES

(Minimum 200 Rooms)

(William 200 Rooms)		
PROPERTY NAME	ROOMS	MEETING Space (SF)
Ahern Hotel	203	27,500
Alexis Park All Suite Resort	496	50,000
Aliante Casino + Hotel + Spa	202	30,000
ARIA Resort & Casino	4,004	500,000
Arizona Charlie's Boulder	303	1,665
Arizona Charlie's Decatur	259	4,500
Bally's Las Vegas	2,812	175,000
Bellagio	3,933	200,000
The Berkley, Las Vegas	395	-
Boulder Station Hotel-Casino	299	12,000
Budget Suites of America - Las Vegas Blvd	317	-
Budget Suites of America - Rancho	704	-
Budget Suites of America - Tropicana	480	-
Budget Suites of America - Wynn	414	-
Caesars Palace	3,794	300,000
California Hotel and Casino	779	7,032
Cannery Casino & Hotel	200	-
Circa Resort & Casino	512	-
Circus Circus Las Vegas	3,763	21,400
The Cosmopolitan of Las Vegas	3,033	200,000
the D Las Vegas	629	11,000
Days Inn Las Vegas at Wild Wild West Casino	260	630
Delano Las Vegas	1,117	196,000
Desert Rose Resort	283	-
Downtown Grand Las Vegas	1,124	48,925
El Cortez Hotel and Casino	300	3,200
Elara by Hilton Grand Vacations	1,201	3,275
Ellis Island Hotel, Casino & Brewery	289	920
Embassy Suites by Hilton Convention Center	286	11,000
Embassy Suites by Hilton Las Vegas	220	6,000
Emerald Suites - Convention Center	359	-
Emerald Suites - South Las Vegas Blvd	388	760
Encore at Wynn Las Vegas	2,034	60,000
Excalibur Hotel and Casino	3,981	12,226
Flamingo Las Vegas	3,446	73,000
Four Queens Hotel and Casino	694	10,300
Four Seasons Hotel Las Vegas	424	30,000
Fremont Hotel and Casino	447	7,330
Gold Coast Hotel and Casino	712	30,000
Golden Nugget	2,419	40,000
Green Valley Ranch Resort & Spa	495	65,000
Hampton Inn Tropicana	322	10,000
Harrah's Las Vegas	2,542	25,000

PROPERTY NAME	ROOMS	MEETING Space (SF)
Hilton Grand Vacations on Paradise	200	1,092
Hilton Grand Vacations on the Las Vegas Strip	425	798
Hilton Lake Las Vegas Resort & Spa	349	115,000
Holiday Inn Club Vacations at Desert Club Resort	308	-
Hoover Dam Lodge	238	-
Howard Johnson by Wyndham Las Vegas near the Strip	295	-
Hyatt Place Las Vegas	202	3,408
JW Marriott Las Vegas Resort, Spa & Golf	548	110,000
La Quinta Inn & Suites by Wyndham Las Vegas Airport N Conv.	251	1,400
Las Vegas Marriott	278	3,426
The LINQ Hotel + Experience	2,236	69,000
Luxor Hotel and Casino	4,400	41,000
M Resort Spa & Casino	390	92,000
Mandalay Bay Resort & Casino	3,211	2,013,697
Manor Suites	258	-
Mardi Gras Hotel and Casino	309	4,000
MGM Grand Hotel and Casino	4,968	850,000
The Mirage Hotel & Casino	3,044	171,959
Motel 6 - Tropicana	306	-
New York-New York Hotel & Casino	2,024	21,500
NoMad Las Vegas	293	-
Orleans Hotel and Casino	1,885	40,000
OYO Hotel & Casino Las Vegas	657	38,500
Palace Station Hotel Casino	575	16,995
The Palazzo At The Venetian Resort	3,068	-
Palms Place Hotel and Spa	599	2,200
Paris Las Vegas	2,916	140,000
Park MGM Las Vegas	2,605	77,000
Planet Hollywood Resort & Casino	2,496	88,000
The Platinum Hotel	241	15,000
Plaza Hotel & Casino	995	22,000
Red Rock Casino Resort Spa	796	100,000
Renaissance Las Vegas Hotel	548	20,000
Residence Inn Las Vegas Hughes Center	255	1,418
Rio All-Suite Hotel & Casino	2,520	160,000
The Rita Suites	225	-
SAHARA Las Vegas	1,615	80,000
Sam's Town Hotel and Gambling Hall	645	38,500
Santa Fe Station Hotel Casino	200	14,000
Siegel Suites Boulder	212	=
Siegel Suites Cambridge	230	-
Siegel Suites Swenson	330	-

PROPERTY NAME	ROOMS	MEETING Space (SF)
Siegel Suites Tropicana	225	-
Siegel Suites Twain II	228	-
Siena Suites Hotel	600	-
The Signature at MGM Grand	1,184	3,837
Silver Sevens Hotel & Casino	328	-
Silverton Hotel and Casino	300	11,000
Sonesta Simply Suites Las Vegas	276	760
South Point Hotel Casino & Spa	2,163	170,000
Sportsman's Royal Manor	665	-
SpringHill Suites Las Vegas Convention Center	299	8,989
The STRAT Hotel, Casino & SkyPod	2,429	17,000
The Suites - Indios	280	-
The Suites - Nellis	839	-

PROPERTY NAME	ROOMS	MEETING Space (SF)
Suncoast Hotel and Casino	427	25,000
Sunset Station Hotel Casino	457	13,000
Town and Country Manor III	205	-
Treasure Island - TI Hotel & Casino	2,884	30,500
Tropicana Las Vegas	1,365	100,000
Trump International Hotel Las Vegas	902	9,205
Tuscany Suites & Casino	716	40,000
Vdara Hotel & Spa	1,495	10,000
The Venetian Resort	4,049	510,008
Waldorf Astoria Las Vegas	389	12,000
Westgate Las Vegas	2,812	200,000
The Westin Lake Las Vegas Resort & Spa	493	45,000
The Westin Las Vegas Hotel & Spa	826	25,000
Wynn Las Vegas	2,716	500,000

Source: Las Vegas Convention and Visitors Authority as of December 31, 2020. Note: Timeshare inventory not included.

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SOUTHERN NEVADA HOTEL FACILITIES OUTSIDE THE LAS VEGAS VALLEY

(Minimum 200 Rooms)

(Minimum 200 Rooms)		
CITY/PROPERTY	ROOMS	MEETING Space (SF)
LAUGHLIN		
Aquarius Casino Resort	1,906	30,000
Don Laughlin's Riverside Resort Hotel & Casino	1,351	14,000
Edgewater Casino Resort	1,052	38,648
Golden Nugget Laughlin	300	8,622
Harrah's Laughlin	1,506	7,000
Laughlin River Lodge	650	11,600
The New Pioneer	278	-
Tropicana Laughlin	1,487	12,650
MESQUITE		
CasaBlanca Hotel - Casino - Golf - Spa	472	49,790
Eureka Casino Resort	205	6,300
Virgin River Hotel/Casino/Bingo	715	11,600
PRIMM/JEAN		
Primm Valley Resort and Casino	626	3,168
Whiskey Pete's Hotel and Casino	777	8,000

Source: Las Vegas Convention and Visitors Authority as of December 31, 2020.

FUTURE CONVENTIONS

WITH ATTENDANCE EXCEEDING 15,000 (pre-COVID estimates)

MAJOR CONVENTIONS 2021

ווטט זוטנאווו	IVENTIONS ZUZT
DATE	COMPANY
Apr 11-15	Las Vegas Market - Winter 2021
Jun 8-10	World of Concrete 2021
Jun 16-18	The International Surface Event 2021
Jun 20-21	International Esthetics Cosmetics & Spa Conference (IECSC) International Beauty Show Las Vegas (IBS) 2021
Jul 19-21	International Security Conference - ISC West 2021
Jul 20-23	Association of Woodworking & Furnishing Suppliers Fair 2021
Aug 7-10	Off-Price Specialist Show - Fall 2021
Aug 9-11	MAGIC Marketplace Fall 2021
Aug 10-12	International Roofing Expo 2021
Aug 10-12	Licensing International Expo 2021
Aug 9-13	Healthcare Information & Management Systems Society (HIMSS21) Annual Conference & Exhibition
Aug 17-19	International Pizza Expo - 2021
Aug 22-25	ASD Market Week Summer 2021
Aug 22-26	Las Vegas Market - Summer 2021
Aug 27-30	JCK Annual Trade Show 2021
Aug 29-31	Cosmoprof North America 2021
Sep 6-9	Western Veterinary Annual 2021 Conference
Sep 10-13	American Urological Association Inc. (AUA) 2021 Annual Conference
Sep 13-15	National Mining Association MINEXPO 2021
Sep 22-25	International Vision Expo West 2021

DATE	COMPANY
Sep 27-29	PACK EXPO Las Vegas and Healthcare Packaging EXPO 2021
Sep 27-30	International Wireless Communications Expo 2021
Oct 4-7	G2E: Global Gaming Expo 2021
Oct 10-13	NAB Show 2021
Oct 12-14	NBAA Business Aviation Convention and Exhibition 2021
Oct 11-15	American Dental Association Annual Meeting 2021
Oct 18-20	The ARA Show 2021
Oct 20-22	Marijuana Business Daily - MJBizCon 2021
Oct 21-23	National Hardware Show 2021
Oct 25-28	SupplySide West Trade Show & Conference 2021
Nov 2-5	Automotive Aftermarket Industry Week (AAIW) 2021
Nov 2-5	The SEMA Show (co-located with Automotive Aftermarket Industry Week) 2021
Nov 9-11	IMEX America 2021
Nov 16-18	ISSA Show North America 2021
Nov 16-19	Diving Equipment & Marketing Association - DEMA Show 2021
Nov 19-21	Live Design International 2021
Nov 29-Dec 3	Amazon Web Services - re:Invent 2021
Dec 5-7	International Council of Shopping Centers (ICSC) RECon - 2021

MAJOR CONVENTIONS 2022

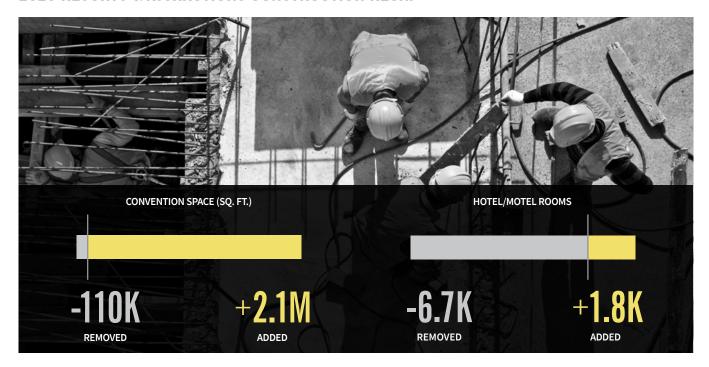
DATE	CONVENTION
Jan 5-8	Consumer Technology Association (CTA) - CES 2022
Jan 18-21	Shooting, Hunting & Outdoor Trade Show (SHOT Show) - 2022
Jan 23-27	Las Vegas Market - Winter 2022
Jan 31-Feb 2	International Air-Conditioning, Heating, Refrigerating Exposition - AHR Expo - 2022
Mar 11-13	National Automobile Dealers Association Annual National Convention - NADA 2022
Mar 22-24	International Pizza Expo - 2022
Mar 23-24	International Wireless Communications Expo 2022
Apr 5-8	Coverings - 2022
Jun 8-10	Audiovisual and Integrated Experience Association (AVIXA) - Infocomm 2022

DATE	CONVENTION
Jun 21-23	LIGHTFAIR International - 2022
Jun 23-24	CannaOne BizCon+Expo Industry Awards . Food+Beverage Cannavation Expo 2022
Jul 22-23	IDEA World Convention 2022
Jul 24-28	Las Vegas Market - Summer 2022
Sep 18-21	International Baking Industry Expo 2022
Oct 18-20	Glassbuild America 2022
Oct 19-21	Printing United Exposition - 2022
Oct 25-27	IMEX America 2022
Nov 1-4	Automotive Aftermarket Industry Week (AAIW) 2022
Nov 1-4	The SEMA Show (co-located with Automotive Aftermarket Industry Week) 2022
Nov 16-18	Marijuana Business Daily - MJBizCon 2022

Source: Las Vegas Convention and Visitors Authority as of December 31, 2020.

CONSTRUCTION RECAP

2020 RESORTS & ATTRACTIONS CONSTRUCTION RECAP



NAME OF PROPERTY	LOCATION	PROJECT DETAILS	CONVENTION SPACE (SQ. FT.)	HOTEL/MOTEL Rooms
Red Rock Casino Resort Spa	11011 W. Charleston Blvd.	Room renovations	-	-
Harrah's Las Vegas Hotel and Casino	3475 Las Vegas Blvd., S.	Room renovations (Mardi Gras Towers)	-	-
Hard Rock Hotel & Casino Las Vegas	4455 Paradise Rd.	Property closing for rebrand & renovation	-110,000	-1,504
Wynn Las Vegas	3131 Las Vegas Blvd., S.	Expanded convention & mtg space	430,000	-
CAESARS FORUM Conference Center	3900 Block of Koval Ln.	New convention center	550,000	-
Fairfield Inn & Suites Las Vegas Airport South	355 E. Warm Springs Rd.	New property	-	106
TownePlace Suites Las Vegas Airport South	355 E. Warm Springs Rd.	New property	-	114
Buffalo Bill's Resort and Casino	31700 Las Vegas Blvd., S.	Temporary Closure	-	-1,232
Cabana Suites	651 Ogden Ave.	Temporary Closure	-	-63
Eastside Cannery Casino Hotel	5255 Boulder Hwy.	Temporary Closure	-	-306
Fiesta Henderson Casino Hotel	777 W. Lake Mead Pkwy.	Temporary Closure	-	-224
Fiesta Rancho Casino Hotel	2400 N. Rancho Dr.	Temporary Closure	-	-100
Holiday Inn Express & Suites Las Vegas SW - Spring Valley	6220 S. Rainbow Blvd.	Temporary Closure	-	-110
Homewood Suites by Hilton Las Vegas Airport	230 Hidden Well Rd.	Temporary Closure	-	-147

Continued on next page »

NAME OF PROPERTY	LOCATION	PROJECT DETAILS	CONVENTION SPACE (SQ. FT.)	HOTEL/MOTEL Rooms
Main Street Station Casino, Brewery and Hotel	200 N. Main St.	Temporary Closure	-	-406
Palms Casino Resort	4321 W. Flamingo Rd.	Temporary Closure	-	-766
Royal Resort Hotel	99 Convention Center Dr.	Temporary Closure	-	-191
Texas Station Gambling Hall and Hotel	2101 Texas Star Ln.	Temporary Closure	-	-199
TRU By Hilton Las Vegas Airport	6862 Gilespie St.	Temporary Closure	-	-166
Terrible's Hotel & Casino	1 Main St.	Closed Permanently	-	-400
Ahern Hotel & Convention Center (rebrand of Lucky Dragon Hotel & Casino)	300 W. Sahara Ave.	Property rebrand and renovation	22,000	203
Intermountain Healthcare Performance Center (Headquarters and Practice Facility NFL - Raiders)	St. Rose Pkwy./Exec Airport Dr.	55-acre practice facility & corporate headquarters	-	-
The Expo at World Market Center Las Vegas	445 S. Grand Central Pkwy.	315,000 sf expo center	315,000	-
Showcase Mall (Phase 4)	3767 Las Vegas Blvd., S.	20,000 sf with flagship retailers	-	-
Allegiant Stadium (NFL - Raiders)	3333 Al Davis Way	65,000-seat stadium	-	-
Hampton Inn & Suites Las Vegas Convention Center	755 Sierra Vista Dr.	New property	-	150
Home2 Suites by Hilton Las Vegas Convention Center	755 Sierra Vista Dr.	New property	1,300	100
AREA 15	3215 S. Rancho Dr.	Art / recreation attraction	126,000	-
Downtown Grand Hotel & Casino	206 N. 3rd St.	New hotel tower / 250,000 sf hospitality space	-	495
Circa Resort & Casino (Opening Phase)	18 E. Fremont St.	New property (casino open)	-	-
Hampton Inn Las Vegas Strip South	7850 Giles St.	New property	1,025	115
Circa Resort & Casino	18 E. Fremont St.	New property (rooms)	-	512
Underground People Mover - LVCC (The Boring Company)	3150 Paradise Rd.	Autonomous electric vehicles via loop of underground express-route tunnels	-	-
Las Vegas Convention Center District (Phase 2)	3150 Paradise Rd.	Expansion including 600K sf exhibit space & 150K sf meeting space	750,000	-
Miscellaneous Inventory Adjustments of Properties			-	-932

Source: Las Vegas Convention and Visitors Authority. **Note:** The above recap reflects significant projects, room closures, expansions and additions to the room inventory, but is not a comprehensive list of development.

INITIATED AND PROPOSED PROJECTS

HOTEL/MOTEL RESORTS

NAME OF PROPERTY	LOCATION	ESTIMATED Completion Date	CHANGES AND/OR New Amenities	CONVENTION SPACE (SQ. FT.)	HOTEL/MOTEL Rooms
2021					
Virgin Hotels Las Vegas, Curio Collection by Hilton (rebrand of Hard Rock Hotel & Casino)	4455 Paradise Rd.	Mar 25, 2021	Property rebrand and renovation	130,000	1,504
Resorts World Las Vegas	3000 Las Vegas Blvd., S.	Summer 2021	New property (Hilton Hotels & Resorts, LXR and Conrad)	350,000	3,500
Las Vegas McCarran International Airport	5757 Wayne Newton Blvd.	Summer 2021	Renovations on Concourse "C"	-	-
AREA 15 - Expansion	3215 S. Rancho Dr.	Summer 2021	190,000 sf expansion of event space called "The Grounds"	190,000	-
Hotel Cloé	Coolidge Ave. / Main St.	CY 2021	New property	-	74
Skyline Hotel & Casino	1741 N. Boulder Hwy.	CY 2021	Additional rooms, pool, and other amenities	-	41
2021 TOTAL				670,000	5,119
2022					
Delta Hotels by Marriott	3883 W. Flamingo Rd.	Mar 2022	New property	10,000	284
TownePlace Suites	Frontage Rd. / Nexus Way	Apr 2022	New property	-	120
Springhill by Marriott Airport	S. Decatur / W. Sunset	Oct 2022	New property	-	127
Astral Las Vegas (former Motel 8 site)	3961 Las Vegas Blvd. S.	CY 2022	New property	-	620
Pedestrian Overpass	Las Vegas Blvd. / Harmon Ave.	CY 2022	New pedestrian bridge	-	-
Atari Hotel	TBD	CY 2022	New property	-	TBD
2022 TOTAL				10,000	1,151
2023					
Element Las Vegas Airport	6605 Las Vegas Blvd., S.	Apr 2023	New property	-	119
SpringHill Suites Marriott	Tropicana Ave. / Kelch Dr.	Aug 2023	New property	-	170
AC Hotel by Marriott	Polaris / Dewey	Aug 2023	New property	-	225
AC Hotel by Marriott	Grand Ctrl Pkwy./Symphony Pk	Jun 2023	New property	20,000	322
Element Las Vegas	Grand Ctrl Pkwy./Symphony Pk	Jun 2023	New property	-	119
Aloft Hotel	St. Rose Pkwy. / Coronado Dr.	Jan 2023	New property	-	136
Drew Las Vegas (formerly Fontainebleau)	2755 Las Vegas Blvd., S.	CY 2023	Redeveloped resort	550,000	3,719
MSG Sphere at The Venetian	255 Sands Ave.	CY 2023	366 ft tall / 17,000- seat arena	-	-
2023 TOTAL				570,000	4,810

Continued on next page »

NAME OF PROPERTY	LOCATION	ESTIMATED Completion Date	CHANGES AND/OR New Amenities	CONVENTION Space (Sq.ft.)	HOTEL/MOTEL Rooms
2024 & BEYOND					
Brightline Trains Las Vegas Terminal	I-15/Las Vegas Blvd.	CY 2024	Two-story train station	-	-
Pedestrian Overpass	Las Vegas Blvd. / Sahara Ave.	CY 2024	New pedestrian bridge	-	-
Majestic Las Vegas (former Clarion Hotel/Casino site)	305 Convention Center Dr.	CY 2024	New non-gaming/ suite property	TBD	720
Mardi Gras Hotel and Casino	3500 Paradise Rd.	CY 2025	Property-wide redevelopment 40,000 sf casino	-	700
Neon Museum (Phase 1)	770 Las Vegas Blvd., N.	Fall 2025	32,000 sf expansion (Ne10)	-	-
2024 & BEYOND TOTAL				0	1,420
OTHER ANNOUNCED AND PROPOSED PROJECT	\$				
All Net Resort & Arena	2601 Las Vegas Blvd., S.	TBD	New property & arena	-	2,500
Circus Circus Hotel, Casino and Theme Park	2880 Las Vegas Blvd., S.	TBD	Renovate rooms/ theater Slots-A-Fun/ Adventuredome	-	-
Dream Hotel	Las Vegas Blvd., S./ Russell Rd.	TBD	New property	-	450
El Cortez Hotel and Casino (Phase 3)	600 E. Fremont St.	TBD	Tower room renovations	-	-
Las Vegas Convention Center District (Phase 3)	3150 Paradise Rd.	TBD	Renovation to the existing building	-	-
Name TBD (601 Fremont LLC)	601 Fremont St.	TBD	New property	-	TBD
Name TBD (CAI Investments)	Speedway Blvd. / I-15	TBD	New property	-	125
Name TBD (G2 Capital Development)	4440 S. Maryland Pkwy.	TBD	New property	-	TBD
Name TBD (Howard Hughes Properties)	Pavilion Ctr Dr. / Oval Park Dr.	TBD	New property	8,500	267
Name TBD (Lyon Living)	9265 W. Russell	TBD	New property	-	175
Name TBD (Herbst family)	Jean, NV	TBD	New non-gaming hotel, retail & restaurant	-	208
Wynn Resorts parcel (former New Frontier Hotel & Casino site)	3120 Las Vegas Blvd., S.	TBD	New property	-	TBD
OTHER ANNOUNCED AND PROPO	SED PROJECTS TOTAL			8,500	3,725

Source: Las Vegas Convention and Visitors Authority. **Note:** The above recap reflects significant projects, room closures, expansions and additions to the room inventory, but is not a comprehensive list of development.

REFERENCE

RESOURCES

BOULDER CITY		BCNV.ORG
Business Licensing		293-9219
City Hall		293-9202
Parks & Recreation		293-9256
■ Police		293-9224
CHAMBERS OF COMMERCE		
Asian Chamber	lvacc.org	737-4300
Boulder City	bouldercitychamber.com	293-2034
■ Henderson	hendersonchamber.com	565-8951
Latin Chamber	lvlcc.com	385-7367
■ Mesquite	mesquitechamber.org	346-2902
Pahrump Valley Chamber of Commerce	pahrumpchamber.com	(775) 727-5800
Urban Chamber	urbanchamber.org	648-6222
■ Vegas Chamber	vegaschamber.com	641-5822
CLARK COUNTY		CLARKCOUNTYNV.GOV
Building Department		455-3000
Business Licenses		455-4252
Family Services		455-5444
Government Center		455-0000
Marriage License Bureau		671-0600
Planning/Zoning Commission		455-4314
CLARK COUNTY SCHOOL DISTRICT		CCSD.NET
Administrative Offices		799-2273
COLLEGES AND UNIVERSITIES		
College of Southern Nevada	csn.edu	651-5555
Desert Research Institute	dri.edu	862-5400
Nevada State College	nsc.edu	992-2000
Roseman University of Health Services	roseman.edu	990-4433
Touro University Nevada	tun.touro.edu	777-8687
University of Nevada, Las Vegas (UNLV)	unlv.edu	895-3011
UNLV School of Medicine	unlvmedicine.org	660-8658
	wgu.edu/nevada	

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HENDERSON		CITYOFHENDERSON.COM
Business Licenses		267-1730
City Hall		267-2323
Development Services		267-3610
Economic Development		267-1650
Parks & Recreation		267-4000
Police		267-5000
LAS VEGAS		LASVEGASNEVADA.GOV
Building & Safety		229-6251
City Hall		229-6011
Economic & Urban Development		229-6551
Parks & Recreation		229-7529
Police		828-3111
LOCAL MEDIA		
Las Vegas Review-Journal	reviewjournal.com	383-0211
Las Vegas Sun	lasvegassun.com	385-3111
KSNV Channel 3 NBC	news3lv.com	642-3333
KVVU Channel 5 FOX	fox5vegas.com	435-5555
KLAS Channel 8 CBS	8newsnow.com	792-8888
KLVX Channel 10 PBS	vegaspbs.org	799-1010
KTNV Channel 13 ABC	ktnv.com	876-1313
KINC Channel 15 Univision, Spanish	noticiasya.com/las-vegas	507-1030
KVMY Channel 21 MyNetworkTV	mylvtv.com	642-3333
KVCW Channel 33 CW	cwlasvegas.com	642-3333
KBLR Channel 39 Telemundo	telemundolasvegas.com	258-0039
MCCARRAN INTERNATIONAL AIRPORT		MCCARRAN.COM
General Information		261-5211
MESQUITE		MESQUITENV.GOV
Athletics & Leisure Services		346-8732
Business Licenses		346-2835
City Hall		346-5295
City Manager		346-5295
Economic Development		346-5295
Police		346-6911
NORTH LAS VEGAS		CITYOFNORTHLASVEGAS.COM
Building Permits		633-1536
Business Licenses		633-1520
City Hall		633-1000
Economic Development		633-1523
Parks & Recreation		633-1171
Police		633-9111

STATE OF NEVADA		NV.GOV
Department of Employment, So. NV	detr.nv.gov	486-0350
Gaming Control Board	gaming.nv.gov	486-2000
Highway Patrol	nhp.nv.gov	486-4100
Motor Vehicle Dept.	dmv.nv.gov	486-4368
SOUTHERN NEVADA HEALTH DISTRICT General Information	SOUTHERNNE	VADAHEALTHDISTRICT.ORG 759-1000
U.S. GOVERNMENT		
■ Dept. of Air Force, Nellis Air Force Base	nellis.af.mil	652-1110
Housing & Urban Development	hud.gov/states/nevada	366-2100
Social Security Administration	ssa.gov	(800) 772-1213

DATA COLLECTION AND LIMITATIONS

Population and housing unit data were obtained from Clark County Comprehensive Planning. With regard to specific demographic characteristics reported, Applied Analysis generated estimates which are derived from various sources, including census-based estimates and other third party providers, which were benchmarked as necessary. Year-to-year comparisons are subject to sampling variability and the influences of the survey and research methods used.

Data presented in this publication were obtained from various third parties, including public and private community sources. While we have no reason to doubt the accuracy of the data reported herein, the information collected was not subjected to any auditing or review procedures by *Las Vegas Perspective*; therefore, we make no representations or assurances as to its completeness.

COMMUNITY SURVEY METHODOLOGY

Web-based surveys were commissioned by the Las Vegas Global Economic Alliance and conducted between May 27 and July 9, 2021. Respondents were selected from the current Clark County workforce and do not include retirees, students and other unemployed workers. The sample size of the survey was 500 with a margin of error of +/- 3.7 percent at the 90 percent confidence interval.

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A SPECIAL THANKS TO SUPPORTERS AND SELECTED DATA PROVIDERS

- Boulder City
- The Boyd Co., Inc.
- City of Henderson
- City of Las Vegas
- City of Mesquite
- City of North Las Vegas
- Clark County
- Clark County School District
- College of Southern Nevada
- Desert Research Institute
- Kirk Kerkorian School of Medicine at UNLV
- Las Vegas Aces
- Las Vegas Aviators
- Las Vegas Bowl
- Las Vegas Convention and Visitors Authority
- Las Vegas Lights FC
- Las Vegas Motor Speedway
- Las Vegas Raiders
- McCarran International Airport

- Nevada Cannabis Compliance Board
- Nevada Department of Education
- Nevada Legislature Legislative Counsel Bureau
- Nevada State College
- Nevada Taxpayers Association
- Nevada Treasurer's Office
- NV Energy
- Regional Transportation Commission/ Southern Nevada Strong
- Roseman University
- Smith Center
- Southern Nevada Water Authority
- Southwest Gas
- Touro University Nevada
- Ultimate Fighting Championship
- University of Nevada, Las Vegas
- University of Phoenix
- Vegas Golden Knights
- Western Governors University



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